2022 අതෝස්තු 04 2022 ஆகஸ்ட் 04 04 August 2022



2018 අංක 19 දරණ ජාතික විගණන පනතේ 14 වන වගන්තිය පුකාරව පාර්ලිමේන්තුව වෙත ඉදිරිපත් කරනු ලබන විගණකාධිපති තෙුෙවාර්ෂික වාර්තාව

2018 இன் 19 ஆம் இலக்க தேசிய கணக்காய்வு அதிகாரச்சட்டத்தின் 14 ஆவது பிரிவின் பிரகாரம் பாராளுமன்றத்திற்கு சமர்ப்பிக்கப்படுகின்ற கணக்காய்வாளர் தலைமை அதிபதியின் மூன்றாண்டு அறிக்கை

Triennial Report of the Auditor General presented in parliament in terms of Section 14 of the National Audit Act, No. 19 of 2018

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வெளிநாட்டு நிதியளிக்கப்பட்ட செயற்திட்டங்கள் Foreign Funded Projects

ජාතික විගණන කාර්යාලය

தேசிய கணக்காய்வு அலுவலகம் NATIONAL AUDIT OFFICE



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## Tri - Annual Report of the Foreign Funded Project

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## 1. Back ground of the Foreign Funded Project in Sri Lanka

- 1.1 Sri Lanka hasn't strong export earnings and there is no inflexible demand in the world market for most of its exports, due to lack of mineral resources and quality products produced by local industries, in Sri Lanka itself and also many consumers in Sri Lanka are habituated to a luxury lifestyle. Therefore, it has to import many goods and services for day to day needs of the country.
- Sri Lanka's main export earnings are from exports of products such as tea, apparel, spices and the supplying of various services. However, for many years this income was not sufficient to import consumer goods and services to the country. Therefore, Sri Lanka is experience a deficiency in trade accounts for many years. Therefore, export earnings of the country were not sufficient even for the importation of consumer goods and services.
- 1.3 However, the capital expenditure is an essential component for the development of a country's infrastructure because the development of the country's infrastructure such as electricity, water, highways, health, education, etc. is important to improve the living standards of the people of the country. Also, the infrastructure for the country's investors must be developed in order to the products and contribute to the country's GDP to run freely. Therefore, the government has to obtain the necessary capital as foreign loans and grant to develop the country's infrastructure. These foreign investment projects are being executed under the name of Foreign Projects through the relevant Ministry and its nearest implementing institutions. The foreign loans and grants obtained for the capital expenditure of the country through these projects should be properly planned and implemented in order to achieve the desired results through the relevant projects.

- 1.4 However, it was often highlighted that the country's foreign debt was rising sharply without achieving the desired objectives of these projects. This is due to the weaknesses of the executing agencies or the relevant ministries and its implementation institutes, as well as the project monitoring units set up for the implementation of these projects.
- **1.5** This was mainly due to the following reasons that occur in the implementation of the relevant projects by the above institutions.
  - i. Lack of proper plans for the project.
  - ii. Failure to complete the preliminary work required for the implementation of the project prior to obtaining the loan or grant.
  - iii. Lack of contact with government agencies involved in the construction activities or installation of projects.
  - iv. Delay in awarding construction to contractors due to delays in land acquisition etc.
  - v. Failure to appoint qualified employees for projects
  - vi. Improper forecasting of climatic and climatic conditions makes it difficult to carry out the project activities.
  - vii. Delay in replenishment of foreign funds due to untimely receipt of government contributions for projects.
- **1.6** Due to the above reasons, the foreign investment projects cannot be completed on the expected dates and for that reason the funds of foreign investment projects are fruitless. Accordingly,
  - i. Having to pay extra interest and commitment charges due to non-disbursement of foreign funds as expected.
  - ii. Increased project costs due to rising cost of inputs used to complete construction due to inability to complete on expected dates.
  - iii. Failure to achieve the intended objectives of the project in a timely manner and the needs of the people who are expected to get the benefit from the project will not be achieved.
  - iv. Failure to achieve the objectives expected by the government through the relevant projects.

- v. Disruption of products or supplies or services due to untimely completion of relevant projects.
- vi. Increased impact on the environment due to project delays.
- vii. Having to pay extra money to maintain project monitoring units due to project delays
- viii. Extra money has to be paid for contractors.
- ix. Large increase in project cost due to change in foreign exchange rates
  Foreign lending agencies may be withdraw from investing in the country due to lack of confidence
- 1.7 Foreign loan amounting to Rs. 209,889 million, Rs. 152,704 million and Rs. 507,388 million had been given by 173 Foreign Funding Agencies for the years 2018, 2019 and 2020 respectively. These foreign funds were allocated as follows for projects established in Sri Lanka.( Table No.01)
- 1.8 The above projects are being implemented under 8 major Sectors in the country and the name of the funding agency, the amount of foreign funds provided, the main objectives of the projects and the unsettled audit observations during the last 3 years under those sectors are as follows.

### 2. Water Supply and Sanitation Sector

### 2.1 Greater Colombo Wastewater Management Project (CMC) 2557/2558

- (i) The Greater Colombo Wastewater Management Project is implemented for improve the urban environment and public health condition of 1.5 million urban and sub urban residents in Greater Colombo area through improved marine and inland water quality and resulting improvement in hygiene and sanitary condition.
- (ii) The estimated cost of the Project is US\$ 110.24 million equivalent to Rs.12,597.11 million and out of that US\$ 94.37 million equivalent to Rs.10,783.65 million was agreed to be financed by Asian Development Bank.

- (iii) The Project had commenced its activities on 09 April 2010 and scheduled to be completed by 31 December 2014. However, due to slow progress of the activities of the project the project period had been extended up to 31 December 2021.
- (iv) As a result, the objective of the Project to improve the hygiene and sanitation of the people living in the area could not be achieved.
- (v) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are the some of the issues relating to the performance of the project that have not been settled so far.

Recommendations

of the Auditor

**Preventive** 

measures

**Present** 

situation

Audit

**Observations** 

	Observations	of the Auditor	measures	Situation
		General	taken by the	
			Project	
(a)	The Project was scheduled to	Expedite action is	Agree with the	• 3 pumping stations
	be commence on 09 April	required to be	progress data.	(Bambalapitiya,
	2010 and scheduled to be	taken to complete	Planned to be	Slave Island,CS3)
	completed on 30 June 2015.	the activities of the	completed	handed over to
	However, the closing date of	project before	before the end	Colombo Municipal
	the Project had been extended	expiration of the	2021.	Council and under
	04 times until 31 December	project period.		operation.
	2021. According to this			
	situation, Project have been			• Still awaiting for
	recorded slow physical			permission for
	performance of construction			balance pipeline
	of 08 Pumping Stations,			works.
	Force Main activities of			
	Wanathamulla and			• Balance work of
	Vystwyke and upgrading of			240Mtr had been
	Wanathamulla Gravity Sewer			transferred to
	Network in the Project.			ongoing Gravity

sewer contractor and nearly 197Mtr pipe laying completed as at 31st December 2021.

- (b) supporting group had been paid Rs.5.01 million during the year 2020 and two meetings had only been held on two occasions. Although 66 months had elapsed since performance. the completion of the project by 31 December 2020, an amount of Rs.38.73 million had been paid to the policy supporting groups from the inception of the Project to 31 December 2020. the contribution of policy supporting group the to project was unable to evaluate.
- Seven officers of the policy It is required to be It is not possible In the year 2021 seven contributed for the to officers of the policy apply the supporting group were achievement of method of objectives of the evaluation of paid Rs.2.5 million and Project one meeting was held. and performance. evaluate their

(c) The amount to paid consultancy services as at 31 December 2020 was Rs.1,066.14 million. However, as per the Loan Agreement, the amount allocated for Rs.935.87 services was million.

Expedite action is It is accepted The amount to be paid required to be that substantial for consultancy taken to complete cost had been services 31 the activities of the incurred for the December 2021 was Rs.1,108 million project before consultancy expiration of the services. consultancy project period.

## 2.2 Greater Colombo Water and Wastewater Management Improvement Investment Programme Tranche-02 (3029/3030)

- (i) The Greater Colombo Water and Wastewater Management Improvement Investment Programme Tranche-02 is implemented for improve efficiency and financial sustainability of water supply and wastewater services in the Greater Colombo area.
- (ii) As per the Loan Agreement, the estimated total cost of the Project amounted to US\$ 118 million equivalent to Rs.15,340 million. Out of the estimated total cost of the Project, allocation of US\$ 107.05 million equivalent to Rs. 13,917 million had been made for the activities expected to be carried out by the National Water Supply and Drainage Board whilst US\$ 9.44 million equivalent to Rs. 1,230.60 million had been allocated for the activities expected to be carried out by the Colombo Municipal Council.

### **2.2.1** Activities carried out by the Colombo Municipal Council

- (i) The estimated cost of the Project is US\$ 9.44 million equivalent to Rs. 1,230.60 million out of that US\$ 8.00 million equivalent to Rs. 1,042.88 million was agreed to be financed by the Asian Development Bank.
- (ii) The Project had commenced its activities on 23 September 2014 and scheduled to be completed by 30 June 2019. However, the Project period had been extended up to 31 December 2022.
- (iii) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	<b>Audit observations</b>	Recommendations of	Preventive	Present
		the Auditor General	measures taken by	situation
			the Project	
(a)	Design Supervision	Expedite action is	Planned to be	Extension from
	Institutional Development	required to be taken to	completed before the	25 April 2020 to
	Consultant contract was	complete the activities	extended contract	24 October 2022
	awarded at a cost of	of the project before	period.	has been signed
	Rs.482.43 million on 25	expiration of the		on 05 April 2021.
	April 2016 to complete	extended project		
	within 4 years. However,	period.		
	the physical progress of			
	the contract was 55			
	percent against the			
	expected progress of 100			
	percent as at 31 December			
	2020.			
(b)	The bidding process of the	Expedite action is	Procurement process	Contract had not

Conditional of 97.2Km of Sewers award the contract. **CCTV** -contract commenced in the year 2016. However, it had not been awarded up to 31 December 2020.

Assessment required to be taken to of the 3rd bidding been awarded up Cabinet of Ministers is awaited to award

has been completed to 31 December and the approval of 2021. the contract.

## 2.2.2 Activities carried out by the National Water Supply and Drainage Board

(i) The estimated cost of the Project is US\$ 107.05 million equivalent to Rs. 13,917 million and out of that US\$ 79.95 million equivalent to Rs. 10,394 million was agreed to be financed by the Asian Development Bank.

- (ii) The Project had commenced its activities on 03 September 2014 and scheduled to be completed by 30 June 2019. However, the project period had been extended up to 15 October 2022.
- (iii) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

No	Audit	Recommendation	Preventive	Present
	Observations	of the Auditor	measures taken	position
		General	by the Project	
(a)	Out of 318,722 meters of	Instructions should	Time to time	The project had
	pipe laying works, only	be given to expedite	awareness	not been
	66.74 percent and 41,484	the works and	programme and	completed and
	planned house connection	monitor the	meetings were	the expected
	transfers only 16.65 percent	progress of the	conducted to	befits of the
	had been completed as at 31	contractor closely.	expedite the	project had not
	December 2020 after a lapse		approval from	been adequately
	of 6 years from the date of		other agencies	received by the
	commencement of the		such as Police,	people
	activities of the Project.		CMC, SLT and	
			etc.	

(b) Eventhough 06 years lapsed Action should be Acquiring process Waiting for ERD from the date taken to expedite for a new land approval of Millco of the the acquiring from commencement activities of the Project as at process of land and company is in 31 December 2020, commence Design the progress. construction of works completed. Area construction Engineer Office without delaying. **Documents** 

Pamankada was not commenced, due to the unavailability of the land for construction.

evaluated.

taken

**CMC** 

Management.

will

by

be

the

and

was

Since the Project

82 per cent of

Not yet resolved

the works.

completed

- (c) The Project director had not Action should be Action fully engaged activities of the Project in time services of the order to ensure effective Project Director to Project Management as per 2.3.2 Section the of Service Management Circular No.01/2019 dated 15 March 2019.
- taken to obtain full expedite the activities of the Project.
- The (d) interest charges aggregating Rs.79.64 million equivalent to US\$ 513,119 charged by Lending Agency for the Loan No. 3030 implemented by the National Water Supply and Drainage Board and Colombo Municipal Council had not been segregated and apportioned among the two implementing Agencies and brought to the financial 31 statements up to December 2020. As a result, the proceeds of the Loan had been understated by unallocated amount.

The respective cost recovered directly by the Lending Agency should be brought to the accounts enable to show the amount of loan utilized at the end of the year.

NWSDB together with the ADB will develop a proper mechanism to segregate the interest and commitment charges and will be accounted in the books of the accounts from the year 2021.

(e) Refundable security deposit Refundable Rs.60.53 amounting to million relating to Road permission had been paid to the Colombo Municipal Council (CMC) under the System rehabilitation and NRW reduction in west of Colombo city contract (ICB 03) up to 31 December 2020 out of that Rs.3.78 million had been received during the year under review and handed over to the NWSDB instead of transferred to the General Treasury.

deposits should not be made through the loan proceeds. If there are such deposits at the end of the Project the balance should be transferred to the Treasury as unutilized loan amount.

Since project Not yet resolved keep or cannot utilize any funds received except the funds loan and **GOSL** proceeds, these refunds are sent to NWSDB. **Project** will communicate the auditors' concerns the **NWSDB** management and will update the auditors.

(f) Eventhough the mobilization advance amounting Rs.577.67 to million under local component and US\$ 4.15 million under the foreign component had been paid to the ICB 04 contract on 22 February 2017, no amount had been recovered after lapse of 42 months out of the Project period of 48 months, due to the poor and financial physical progress of the contractor.

Immediate actions should be taken to implement the new recovery plan.

A new recovery plan with a new amortization rate for recovery of the advance payment was received.

As the per contract conditions, both parties agreed to recover the advance payment with a new amortization rate from the works including the saving utilization.

As per the Loan Agreement, (g) scheduled completion date of the Project was 30 June 2019. As a result of poor performance of the project, out of total allocation of US\$ 79.95 million made by the Lending Agency, only a sum of US\$ 44.38 million equivalent to Rs. 7,413.25 million represented 55.5 percent had only been utilized as at 31 December 2020.

Actions should be taken to complete the Project within extended period and to monitor the progress of the contractors closely.

NPD approval

was received for

utilization of

package 4 savings

for the "1200mm

Jubilee line" and

actions were

already taken to do

it.

All arrangements have been made to complete the project within the extended period.

(h) Laying works of 15 Roads under the ICB-03 contract had been completed and handed over to the CMC over a period ranging from 01 to 18 months by 31 December 2020. However, action had not been taken to request to refund the deposit aggregating to Rs.5.42 million from CMC even up to 31 March 2021.

Immediate actions should be taken to get refund the deposit.

There is a considerable delay in CMC when settling the refund. Continuous coordination is happening with CMC to expedite the refund process

Delays are continuing

(i) Laying works of 32 Roads under ICB -04 contract, had been completed and handed over to CMC up to 30 August 2020, action had not

Immediate actions should be taken to expedite the refund process

Every action had been taken to obtain the deposit.

The arrangement will be made to send a letter to the Hon. Mayor from the

been taken to obtain the deposit even up to 31 March 2021 was observed.

Chairman,
NWSDB in this regard.

## 2.3 Greater Colombo Water and Wastewater Management Improvement Investment Programme Tranche-03 (3348/3349)

- (i) The objective of the Programme- Project 03 is to improve system efficiency and financial sustainability of water supply and wastewater services in the Greater Colombo area.
- (ii) The activities of the Project are implemented under 03 components namely, Project development assistance consultancy contract, additional finance for Project -01 and additional finance for Project -02.
- (iii) As per the Loan Agreements, the estimated total cost of the Programme Project 03 amounted to US\$ 228.02 million equivalent to Rs. 29,642.60 million and out of that US\$ 123 million equivalent to Rs.15, 990 million was agreed to be financed by the Ordinary Capital Resources of the Asian Development Bank whilst US\$ 5 million equivalent to Rs. 650 million was agreed to be financed by Special Funds Resources of Asian Development Fund. In addition, US\$ 59.56 million equivalent to Rs. 7,742.80 million was agreed to be financed by the European Investment Bank (EIB). The balance amount of US\$ 40.46 million equivalent to Rs. 5,259.80 million was expected to be contributed by the Government of Sri Lanka.
- (iv) Out of the estimated total cost of the Programme Project 03, a sum of US\$ 55.63 million equivalent to Rs. 7,231.90 million had been allocated to implement the activities to be carried out by the National Water Supply and Drainage Board.

## 2.4 Activities carried out by the Colombo Municipal Council

Audit

- (i) The Greater Colombo Water and Wastewater Management Improvement Investment Programme Tranche-03 is implemented for the rehabilitate and expand wastewater treatment plant in south catchment area including laying 29.4 km Sewer network and constructing three pump stations and to strengthen Institutional Structure and capacity building of Service provider.
- (ii) The estimated cost of the Project is US\$ 112.83 million equivalent to Rs. 16,401.76 million and out of that US\$ 92.67 million equivalent to Rs. 13,471.16 million was agreed to be financed by the Asian Development Bank.
- (iii) The Project had commenced its activities on 03 November 2016 and scheduled to be completed by 24 October 2022.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Recommendations

**Preventive** 

**Present** 

	observations	of the Auditor	measures taken	situation
		General	by the Project	
(a)	Although contract	Expedite action is	Eventhough this	Contract had
	completion date of the new	required to be taken	has been informed	not been
	gravity sewers, Force mains	to complete the	to Contractor's	completed as at
	and Pump stations for	activities of the	Company higher	31st December
	Kirulapone catchment area	project before	management	2021.
	was on 04 May 2020, the	expiration of the	several times,	
	contract had not been	project period.	there was no much	
	completed as at 31		progress of work	
	December 2020. The		has been observed.	

physical expected performance 100 was percent and performance achieved was 54 percent as at 31 December 2021.

- (b) According to the overall Expedite action is The Contractor has Project Plan, the construction of Wellawatta Wastewater Treatment Plant contract scheduled to be awarded on 02 of 2017. quarter However, it was awarded after delaying three years.
  - Implementation required to be taken complete the activities of the project before of expiration the project period.
- Two design commenced the meeting were 27<sup>th</sup> works on 22 held February 2021. April 2021 and approval for preliminary design was given.

bid

is

- (c) **Project** Implementation Plan, construction of Sewerage **Facilities** to Kirula – Narahenpita Area should be completed on 2018. However, European Investment Bank concurrence for the bidding documents received on 18 November 2020.
- According to the overall Expedite action is Entire Finalization required to be taken procurement technical to complete process had been evaluation the activities of the delayed due to being done as at before design changers end of 2021. project expiration the and nonproject period. availability of lands.

## 2.5 Activities carried out by the National Water Supply and Drainage Board

- (i) Greater Colombo Water and Wastewater Management Improvement Investment Programme Project 03 is implemented for the improve system efficiency and financial sustainability of water supply and wastewater services in the Greater Colombo area.
- (ii) The estimated cost of the Project is US\$ 55.63 million equivalent to Rs. 7,231.90 million and out of that US\$ 38 million equivalent to Rs. 4,940 million was agreed to be financed by the Asian Development Bank.
- (iii) The Project had commenced its activities on 03 November 2016 and scheduled to be completed by 30 June 2020. However, the project period had been extended up to 24 October 2022.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However the following are some of the issues relating to the performance of the project that have not been settled so far.

No.	Audit	Recommendations	Preventive	Present
	observations	of the Auditor	measures taken	position
		General	by the Project	
(a)	According to the Loan	Additional funds	We have	The issue is
	Agreement, US\$ 35	should be requested	identified a	not resolved
	million, out of the total	after reviewing the	significant	yet
	allocation of US\$ 38	actual future	amount of	
	million equivalent to 4,550	requirement of the	saving under the	
	million had been allocated	Project.	tranche 1 & 2,	
	for additional financing		due to	
	requirement to the similar		depreciation of	
	projects of program Project		Sri Lanka rupee	

01 and program Project 02 in 2016 without considering the actual additional financing requirement. As a result, no any funds had been utilized as at 31 December 2020 even after a lapse of 4 years and 4 months from the commencement date of Project. the However, 116.6 million of loan repayment had been made in month of May 2021.

against
US Dollars.

(b) interest The and commitment charges aggregating to US\$ 1.42 million equivalent Rs.249.67 million relating to the two projects namely programme project 03 implemented by the National Water Supply and Drainage Board and Colombo Municipal Council had been charged the year. from the proceeds of this loan by Lending Agency. However, it had not been segregated and apportioned the among two implementing agencies and brought to the financial

The respective cost recovered directly the Lending by Agency should be brought the accounts by segregated among the project properly as enable to show the amount of loan utilized at the end of

**CMC** and Not resolved **NWSDB** yet together with the **ADB** will develop a proper methodology for segregating the interest and commitment charges and account in the books of the accounts accordingly from the year 2021.

statements up to 31 December 2020. As a result, proceeds of the loan had been understated by similar amount.

not been fully engaged in activities of the Project in order to ensure effective Project Management as per the Section 2.3.2 of the Management Service Circular No.01/2019 dated 15 March 2019.

Action should be Action will be Not yet taken to appoint taken by the resoled Project Director in Management. full time services basis.

# 2.6 Greater Colombo Water and Wastewater Management Improvement Investment Programme – Project 01 (2947/2948)

- (i) The Greater Colombo Water and Wastewater Management Improvement Investment Programme Project 01 is implemented to improve urban environment and quality of life for the residents of Greater Colombo area. The estimated cost of the Project is US\$ 112 million equivalent to Rs. 14,784 million and out of that US\$ 84 million equivalent to Rs. 11,088 million was agreed to be financed by the Asian Development Bank.
- (ii) The Project had commenced its activities on 25 September 2013 and scheduled to be completed by 31 December 2016. However, due to change the open trench method instead of proposed bursting method for pipe laying, delays in receiving approvals from the Colombo Municipal Council and Road Development Authority for road works, use of manual labor instead of machineries, unexpected of ground utilities, decommissioning work and poor progress of contractors etc., the project period had been extended four times up to 24 October 2022. As a result, improving the urban environment and living standards of the residents of

the Greater Colombo area which was the main objective of the project was delayed.

(iii) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project and the following are some of the issues relating to the performance of the project that have not been settled so far.

No.	Audit	Recommendation	Preventive	Present
	Observations	of the Auditor	measures taken	position
		General	by the Project	
(a)	Project had planned to pipe	Need to be closely	Several meetings	System
	laying works of 450,508.26	monitored the	were arranged	Rehabilitation for
	meters and provides	works regularly in	and conducted	NRW Reduction in
	connection transfers to 60,463	order to complete	with the	East Part of
	households in 36 district	within the revised	contractor to	Colombo City and
	metering areas out of that,	Project period.	expedite the	North Part of
	426,482 meters of pipe laying		progress.	Colombo City has
	works and 37,786 house hold			achieved 93.4 per
	connections had been			cent and 99.7
	completed as at 31 December			physical progress
	2020. However, only 10			respectively.
	district metering areas out of			
	36 equivalents to 89,566			
	meters of pipe laying works			
	and 15,732 numbers of house			
	connection transfers had been			
	fully completed and handed			
	over to the NWSDB.			

(b) Refundable deposit amounting to Rs 75.28 million had been paid through the proceeds of loan up to 31 December 2020. Out of that a sum of Rs.544, 275 had been recovered and handed over to the NWSDB instead of being refunded to the General Treasury. Hence, the total amount of refundable deposits end of the project which equivalent to proceeds of loan amounts had been handed over to the NWSDB as unutilized loan proceeds instead of being refund to the General Treasury.

**Payment** for refundable deposits should not included as a BOQ item and loan proceeds should not be used for such payments.

We have Not yet resolved Discussed the matter with ADB and evaluating the mechanism to reimburse the ADB portion before the Loan closure.

(c) As per the BOQ the provision Need to be closely for price escalation was Rs.600 million and a sum of Rs.1,060.75 million had been paid in respect of ICB 01 and ICB 02 contracts, due to the time extensions. However, price escalation had been paid for the all-interim payments from the commencement date of the contact instead of extended contract period. Further, out of that a sum of Rs.360.81 million had been

monitored the works regularly in order to complete within the contract period.

In accordance The approval was with Contract taken to Variation Document Order No. 235 & volume I of IV, 238 (EWO Section 8 Price Escalation Particular for ICB 01 and Conditions subsequent to of Contract - Part A VOC approval for (Contract Data) Variation Order Item No. 13.8 & No. 175 (Omission Part B (Specific Order - OMI-8), it Provision) enabled was to Adjustment for proceed with Changes in Cost, Variation Order

paid without obtaining required approval even up to 30 May 2021. In addition to that a sum of Rs 146 million had been incurred by the Project under the general expenses including maintenance of the PMU office and its staff due to time extension.

the contractor is No.176 (EWO for entitled to claim Price Escalation) price fluctuations for ICB 02. along with the monthly interim payment applications often.

A sum of Rs 75.28 million had An (d) Municipal Council (CMC) as be established by refundable deposit for pipe both parties laving works up to 31 December 2020 and 90 percent of laying works and 75 percent of permanent road reinstatement works of the Project had been completed by 31 December 2020. However, only Rs.544,275 had been recovered from the deposit even up to 31 December 2020.

efficient Refund requests Not yet resolved. been paid to the Colombo mechanism should to CMC for the handed over roads for already are handed over the submitted. roads and refund However, there is the deposits a considerable without delaying. delay in CMC refunding process which has been addressed by the

project.

**Greater Colombo Water and Wastewater Management Improvement** 2.7 **Investment Programme – Project 02 (Ambathale Water Supply System Improvement and Energy Saving Project)** 

(i) The Greater Colombo Water and Wastewater Management Improvement Investment Programme - Project 02 (Ambathale Water Supply System Improvement and Energy Saving Project) is implemented for the extending water supply access and fostering the water system sustainability for Greater Colombo.

- (ii) The estimated cost of the Project is US\$ 100 million equivalent to Rs. 13,000 million and out of that US\$ 70 million equivalent to Rs. 9,100 million was agreed to be financed by the Agence Francaise De Development. The Project had commenced its activities on 29 September 2014 and scheduled to be completed by 31 December 2019. However, Project period up to 31 May 2022. As a result, the process of expanding access to water supply to Greater Colombo and fostering the sustainability of the water system had been delayed.
- (iii) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project and the following are some issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendatio	Preventive	Present
	Observations	n of the Auditor	measures taken	position
		General	by the Project	
(a)	The NWSDB had planned to	Maximum effort	Frequent site	Contractor has
	rehabilitate and replacing	should be taken to	meetings are being	delivered 10
	pumps with low efficiencies	complete the	conducted for	No. of Pumps
	and constructing of ground	Project within	close monitoring	and 03 No of
	reservoir and laying of new	revised time	of the progress and	Maligakanda
	larger diameter transmission	frame.	improvement is	pump testing
	mains to reduce friction losses		observed.	had been
	etc. to reduce the high energy			completed out
	cost of the Ambathale Water			of total 17
	Treatment Plant under the			numbers.
	Project by 31 December 2019.			
	Nevertheless, no any contracts			
	under the Project had been			

completed even up to 31 December 2020. As a result, monthly average electricity charges of the Water Treatment Plant at Ambathale had remained Rs.67.52 million and high electricity charges as above could not be reduced as planned by end of the year 2020.

(b) Eventhough the US\$ million equivalent to Rs.9,100 million agreed to be financed by the Lending Agency, only a sum of US\$ 16.68 million equivalent to Rs.2,792 million representing 24 percent of the funds had been utilized as at 31 December 2020 even after lapse of 6 years and 3 months from the commencement date of the activities of the Project. As a result, commitment charges aggregating US\$ 1,93 million equivalent Rs.308.27 million had been paid by the Government on behalf of the undisbursed balance up to 31 December 2020.

Maximum effort All the physical should be taken to activities of complete all contract packages ally activities of the have been planned on Project within to complete by end con extended time of December 2022. The frame.

The project loan has been extended up to 30 June 2023. The overall actual financial progress of the project is 43.89% against the target of 78.25%.

(c) The new contract for of construction ground reservoir and booster pump station with supply and laying had commenced its activities on 07 October 2020 and scheduled to be completed by 06 June 2022. As per the progress report of the contract, the overall physical progress had shown 3 per cent against the targeted progress percent 8 as at December 2020 and it was remained at 16.58 percent as at 30 June 2021 was observed.

Remedial actions should be taken to expedite the works and need to be closely monitoring the contractor's work regularly. for

The contractor has The final completion already opened LC on 30th September date of the ICB 2021 and pipes will 03 Contract is be delivered by the 20th end of February September 2022. Frequent 2022 approved with EOT. ICB site meetings are being conducted 03 Contract close cumulative monitoring of the physical progress and progress as at improvement 31 is January 2022 is 30.50 observed. per cent with the physical target of 37.33 per cent.

(d) the reliability enhancement and energy saving of Ambathale production facilities for saving energy installation through efficient pumps contract, the overall physical progress had shown slow progress of 33.22 percent as at 31 December 2020 against the expected 100 physical progress of percent.

As per the progress report of Remedial actions should be taken to expedite the works and need to closely monitoring the contractor's work regularly.

Slight improvement contractor's performance can be observed with the arrival of new project manager in October 2021

of Contractor has requested an EOT up to end of December 2022 and it is under evaluation. **ICB** 05 Contract package

05

**ICB** 

progress as at

overall

physical

31 January 2022 is 47.09 per cent

The overall progress of the Remedial actions Sedawatta (e) supply and laying of 9 km DI pipes (1200 mm Dia) from Ambathale to Elli house (ICB-04) contract had shown slow progress of 53.20 percent as at 31 December 2020 against the targeted progress of 88.98 percent as at that date even after a lapse of 4 years and 5 months from the commencement date of the contract. Further. 2,450 meters of road section out of the pipe laid area under the contract had been handed over the RDA after fully completion of the pipe laying works. Nevertheless. meters of pipes which were laid in year 2018 had not been completed even up to 30 June 2021, due to delay of pipe repair bends work pressure testing work was observed.

should be taken to expedite the works and need to closely be monitored the contractor's work regularly.

road ICB 04cannot be closed Contract during the day cumulative time and Police physical department has progress as at permitted to close 31 January the road only from 2022 is 9.00pm to 4.00am 84.50% with during a day. the physical Therefore, it target is of 85.86%. planned coordinate with The total Police & RDA to length of increase 4723m the road number of working section from hours per day. total pipe laid Also discussions length (7682 m are held with the ) has been Container yard handed over to the RDA as at owners to maximize the 31 January working hours. 2022.

According to the physical (f) audit test carried out in civil instructions construction works regarding should be given Accommodation

Further

The balance work ICB Staff Contract in the package

05

the staff accommodation to increase the Building (SAB) overall building and central control labour force and and Control physical of Building has been buildings the ICB-05 speed up the progress as at contract on 27 July 2021, civil works, as well as listed out and time 31 works of the staff action should be targets were given 2022 accommodation building and taken to closely for those activities 47.09%. wiring works, installation of close monitor the and equipment, testing contractor's work monitoring has and commissioning of the system regularly. been carryout. relating to the central control building had not completed even up to 27 July 2021.In addition to that, even pilling works of the ground reservoir had not been completed up to the date of field inspection. However, lower labor force deployed to these sites was observed.

January

is

#### 2.8 **Anuradhapura North Water Supply Project-Phase 1**

- (i) The Anuradhapura North Water Supply Project-Phase 1 is implemented for the provide safe drinking water and increase water supply coverage by constructing a water supply system in Anuradhapura North area, thereby contributing to improving hygienic status and health condition in the area.
- (ii) The estimated cost of the Project is JPY 6,817 million equivalent to Rs. 11,515 million and out of that JPY 5,166 million equivalent to Rs. 8,726 million was agreed to be financed by the Japan International Cooperation Agency.

- (iii) The Project had commenced its activities in February 2013 and scheduled to be completed by February 2018. However, the project period had been extended two times up to 05 July 2022.
- The Auditor General had given qualified audit opinions for the financial (iv) statements submitted for the year 2018, 2019 and 2020 regarding the project and following are some of issues relating to the performance of the project that have not been settled so far.

No	Audit	Recommendation	Preventive	Present
	Observations	of the Auditor	measures taken by	position
		General	the Project	
(a)	The distribution main,	Immediate actions	Due to justifiable	96.31% of
	Transmission main and sub	should be taken to	reasons such as	overall works
	main pipe laying contract	complete Lot B	non-payment bills,	completed on
	of the Project which	contract.	Contractor adverse	98.70% of the
	weightage 35.13 percent of		weather etc.	planned progress
	the total Project scheduled		Extension of the	as at 31st January
	to be completed on 11		time were granted	202.
	December 2019. However,		to Contractor on	Contractors'
	the contract period was		split basis for	balance work
	extended by six times until		selected reasons.	programs are
	31 January 2022.		Presently Time	closely
	According to the physical		extensions by	monitored with
	audit inspection conducted		Higher	necessary
	on 10 November 2021, the		Management of	instructions time
	remaining 5,080.28 metres		NWSDB granted	to time on
	of pipe laying works,		for contractors up	sufficient
	72,048.15 meters of		to 31st March 2022	resource
	pressure testing works, 50		based on valid	allocation
	culvert crossings and		reasons.	
	installation of 103 valve			
	chambers are required to be			
	completed. However, it is			

doubtful whether the above remaining works can be completed within three months by 31 January 2022.

(b) Distribution pipes laying contracts for 115 km length of UPVC, DI and GI pipes laying at Issinbessagala zone (Lot C-1 contract) and 119.6 km length of UPVC, DI and GI pipes laying at Rabewa, East Rabewa and Ethakanda zone (LOT C-3 contract) had been completed on 29 February 2020 and 15 July 2019 respectively. Eventhough the pipe laying works completed under these contracts, flushing and disinfection works of the pipe lines have been suspended the by contractors until the completion of distribution transmission main and main under the Lot B contract. Nevertheless, Project had issued the substantial completion certificates these to

Under the zone wise plan to complete the balance work of Lot flushing and disinfection networks these could be achieved after flushing and disinfection of Lot B. Final bill of Lot C1/C3 shall be submitted by the contractor after the completion of flushing and disinfection.

All

listed

possible.

the

works have been

monitored closely

to complete zone by

zone as soon as

out

and

under the process of Testing of equipment's by Lot A and already started flushing pipe network by Lot B. Already first transmission has been zone flushed. Other areas have been scheduled to be flushed and PMU is strictly following up the Contractor's wok programme

balance Now the WTP is

contractors on 12 March 2021 subject to carrying flushing out and disinfection works.

(c) Eventhough the loan utilization was Japanese Yen, 3,214.81 million equivalent to 62.23 per cent of the agreed loan amount as at 31 December 2020, loan repayment was made amounting to Rs.994.38 million equivalent to Japanese Yen 558.51 million to the Lending Agency from March 2020 September 2021 before the completion of the **Project** and fully amount of loan utilization.

**Immediate** action should be taken to complete the Project and request **JICA** from to change the loan repayment terms

The loan agreement Loan repayment signed has been between JICA and Finance Ministry. Repayment of loan goes as per the original agreement.

initiated by the Ministry of Finance as per the original agreement.

Ministry of Finance is also continuously monitoring the progress of the project.

(d) Value of contract bill amounting payments Rs.868.74 million and USD 927,547 in respect of Lot A contract and Rs. 595.62 million and Japan Yen 892.522 million in respect of Lot B contract had been delayed from January 2018 July 2020, due insufficient foreign fund Actions should be taken to pay eligible expenses through loan proceeds.

The delay charges We assure that were paid through a this point/fact variation will order be which highlighted was in approved by GM. VO Committee Since 98 per cent for any future bills and all the similar VOs are being paid variations. through the Loan. This VO also paid through the same

procedure

allocation for bill payments. Eventhough these outstanding payments had been settled in year 2020, financial charges amounting to Rs. 21.39 million, USD 10,429 and Japan Yen 1.32 million respectively had been charged by contractors as conditions the contract. Nevertheless, it observed that the was the contrary to loan agreement, 98 percent out of financial charges were erroneously paid through the loan proceeds instead of being paid under the GOSL proceeds in year 2021.

(e) As the project per memorandum of the phase-01, Scheduled completion date of the Project was February 2018. Subsequently, it was extended up to month of July 2022, due to delaying the awarding and poor performance of the Lot-A and Lot-B contracts. As a

complete the **Project** without further delaying.

Need to take action Loan extension was Out of the 7 granted by JICA contract until July 2022 packages, 5 were considering mainly completed and the delay of more other two than 2 years during contract procurement stage packages are and same other almost reached justifiable approximately delays. all 95% of However the the necessary measures progress.

result, Project had incurred Rs.132.7 million as additional overhead cost for maintaining the PMU and other site offices.

have been taken to complete the project within the one time extended period for the project

## 2.9 Anuradhapura North Water Supply Project-Phase 2

- (i) The Anuradhapura North Water Supply Project-Phase 2 is implemented for the provide safe drinking water and increase water supply coverage by constructing a water supply system in Anuradhapura District, thereby contributing to improvement of health condition and living environment in the project area.
- (ii) The estimated cost of the Project is JPY 27,301 million equivalent to Rs. 31,598 million and out of that JPY 23,137 million equivalent to Rs. 26,779 million was agreed to be financed by the Japan International Cooperation Agency.
- (iii) The Project had commenced its activities in June 2017 and scheduled to be completed by June 2024.
- (iv) The Auditor General had given unqualified audit opinions for the year 2018, qualified for the year 2019 and 2020 for financial statements submitted for regarding the project and following are some of issues relating to the performance of the project that have not been settled so far.

No	Audit	Recommendation	Preventive measures	Present
	Observations	of the Auditor	taken by the Project	position
		General		

(a) Eventhough the period of Instructions should Took all possible Five out of Six the consultancy contract be given to expedite action obtain Major packages to detail design and and complete the approval for bid of the project is procurement assistance of consultancy work documents from in the bid the Project was expired on within 31 August 2021, 10 nos of contract period. contracts out of 12 had not been awarded even up to expired date on 31 August 2021.

revised

TECs, SCAPC, evaluation stage **CPCC** and final and expected award within the concurrences bv 2<sup>nd</sup> Ouarter of **JICA** through ERD by continues 2022 getting working during approval from covid-19, travel the cabinet. restriction periods.

(b) Although a sum of Rs. 4 million had been allocated the consultancy contract for conducting the public awareness such campaign, public awareness campaign and seminars had not been conducted.

Action should taken to conduct the public awareness programs before the awarding and contracts commencement of the constructions.

Senior Relation Officer and Public Assistant Relation Officer were appointed on 10<sup>th</sup> and  $25^{th}$ January 2022 respectively. Meeting with Senior **Public** Relation Officer and the PMU held on 27<sup>th</sup> January to expedite the PAC.

Public Public awareness programs activities are commenced on 10 January 2022 and planned to conduct 05 main awareness workshops including sub awareness programs.

The Project Phase II (c) covers Kebithigollewa, Padaviya, Horowpothana, Kahatagasdigiliya and Divisional Secretary areas which are the areas where people depend on unsafe contaminated ground water and spreading chronic kidney diseases. Hence, the Government has given priority implement

these

water

Special attention should be drawn to complete the project within scheduled period and monitor the Project works closely.

Changed the water source from the Wahalkada tank to Yan Oya due to farmers and public protest and obtained approval for Yan Oya Water as new Source.

in the bid evaluation stage and expected award within the 2<sup>nd</sup> Quarter of

2022.

Five out of Six

Major packages

of the project is

supply Projects. However, procurement process of the project contracts was not in accordance with the procurement plan. As a result, it was observed that the completion of the Project within revised Project period is doubtful.

## 2.10 Jaffna and Kilinochchi Water Supply and Sanitation Project

- (i) The Jaffna and Kilinochchi Water Supply and Sanitation Project is implemented for the improve water supply and sanitation infrastructure for residents living in the areas of the Project and to protect and manage the water resources of the Jaffna Peninsula.
- (ii) The estimated cost of the Project is US\$ 147.45 million equivalent to Rs. 16,474.59 million. Out of that US\$ 76.45 million equivalent to Rs.8,541.76 million was agreed to provide by the Asian Development Bank and US\$ 48 million equivalent to Rs.5,363.04 million was agreed to provide by the Agence Francaise De Development. However, Loan from Agence Francaise De Development had been cancelled on 06 October 2015, due to some activities of the Project had been suspended, because of the restructuring the Project scope as water source from Irranamadu tank to a Desalination Plant. Therefore, additional loan agreement had been entered by Government of Sri Lanka with Asian Development Bank on 15 December 2017.
- (iii) As per the Additional Loan Agreements, the total estimated cost for activity of the Project amounted to US\$ 153 million equivalent to Rs. 23,256 million. Out of that US\$ 120 million equivalent to Rs.18,240 million was agreed to provide by the Asian Development Bank.

- (iv) The Project had commenced its activities on 11 February 2011 and scheduled to be completed by 14 August 2017. However, due to changes in water sources the project period had been extended up to 30 June 2026. As a result, providing drinking water to the Jaffna Peninsula was delayed.
- (v) The Auditor General had given qualified opinion for the year 2018,2019 and 2020 for financial statements submitted for regarding the project and following are some of issues relating to the performance of the project that have not been settled so far.

Audit	Recommendation	Preventive	Present
Observations	of the Auditor	measures taken by	position
	General	the Project	
According to the revised scope, it	The expected	The contract for the	Contracts for
was scheduled to install a sea	outcome of the	construction of the	the construction
water reverse osmosis plant in	Project should be	Seawater	of a seawater
order to provide water supply	given to the	Absorption Plant	extraction plant
facilities for Jaffna Kilinochchi	relevant people as	has been awarded	are being
Region and expected to complete	planned.	and plans are	worked out to
by 2023. Eventhough the works		ongoing to	implement the
under the contract awarded to		implement the	water supply
construction 15 water towers at an		project as planned.	scheme as
estimated cost of Rs.1,140 million			planned.
and laying of treated water			
transmission pipe at an estimated			
cost of Rs.5,536 million had			
completed as at 31 December			

2018,

construction

water source.

all

these

works

Project had remained idle over

three years, due to lack of proper

completed

the

under

#### 2.11 Global Partnership on Output-Based Aid Project

- The Global Partnership on Output-Based Aid Project is implemented for the (i) improve sanitation services to low-income households in the Greater Colombo by increasing the number of sewerage house connections to existing and new sewerage networks and improving on site sanitation services at household level.
- (ii) The estimated cost of the Project is US\$ 13.10 million equivalent to Rs. 1,559 million and out of that US\$ 5.08 million equivalent to Rs. 583.66 million was agreed to be financed by the International Bank for Reconstruction and Development and International Development Association.
- (iii) The Project had commenced its activities in December 2011 and scheduled to be completed by 31 December 2015. However, the Project period had been extended three times up to 31 March 2019. The activities of the Project had been completed in March 2019.
- (iv) The Auditor General had given qualified audit opinions for the year 2018, 2019 and the winding up financial statements for the year 2020 had not been submitted up to now and following are some of issues relating to the performance of the project that have not been settled so far.

Audit	Recommendation of	Preventive	Present
Observations	the Auditor General	measures taken by	position
		the Project	

The **Project** initially Immediate Capitalized The assets are had action the to achieve 13,107 fully planned should be taken to project in not capitalized. Sewer Connections capitalize the asset financial year 202.0 and installation of 2,300 Sewer and prepare the Treatment Units under the winding up accounts sanitation services 31 without delay. by December 2015. Subsequently

it had been revised up to 5,015

Sewer Connections and 3,785 numbers of Sewer Treatment Units, due to Project cost increased. Eventhough the Project had been completed and achieved target of 4,793 Sewer Connections and 3,554 of Sewer Treatment Units March 2019, action had not been taken to prepare the winding up accounts even up to 30 June 2020.

## 2.12 Kandy City Wastewater Management Project

- (i) The Kandy City Wastewater Management Project is implemented for the improve the living environment and water quality of Mahaweli River through better sanitation facilities by constructing a proper system for collection, treatment and disposal of waste water in Kandy City, including rehabilitation of sanitation facilities in densely populated areas and thereby enhance the standard of living, health and well-being of the people in the area.
- (ii) The estimated cost of the Project is JPY 17,278 million equivalents to Rs. 21,982 million and out of that JPY 14,087 million equivalents to Rs. 17,922 million was agreed to be financed by the Japan International Cooperation Agency.
- (iii) The Project had commenced its activities on 03 February 2010 and scheduled to be completed by September 2017. However, due to non-completion of the activities by the contractors, the project period had been extended up to 31 December 2022. As a result, delay in disposal of wastewater in Kandy City in proper manner.

(iv) The Auditor General had given qualified audit opinions for the year 2018 and 2020 and unqualified audit opinion for the year 2019 for financial statements submitted for regarding the project and following are some of issues relating to the performance of the project that have not been settled so far.

Audit	Recommendation	Preventive	<b>Present position</b>
Observations	of the Auditor	measures taken	
	General	by the Project	
Eventhough the activities of the	The project should	Not mentioned.	
Project scheduled to be	be completed on		
completed on 31 December	time to avoid		
2022, the ownership of the	increasing extra		
additional land at the Aloka	expenses		
Hospital premises where the			
Main Pumping Station is			
located, the land where the			
Manubil Pumping Station			
premises is located close to the			
Mahamaya Primary College			
and the land situatedin			
Deiyanwela Manubil Pumping			
Station.			

## 2.13 Water Supply and Sanitation Improvement Project

- (i) The Water Supply and Sanitation Improvement Project is implemented for the increase access to piped water services and improved sanitation in selected districts and to strengthen the capacity of associated institutions.
- (ii) The estimated cost of the Project is US\$ 183.90 million equivalent to Rs.27,590 million and out of that US\$ 165 million equivalent to Rs.24,750 million was agreed to be financed by International Development Association.

- (iii) The Project had commenced its activities on 07 December 2015 and scheduled to be completed by 31 December 2020. However, the Project period had been extended up to 31 March 2022. As a result, the increase access to piped water services and improved sanitation in selected districts and to strengthen the capacity of associated institutions could not be achieved.
- (iv) The Auditor General had given qualified audit opinions for the year 2018, 2019 and 2020 for financial statements submitted for regarding the project and following are some of issues relating to the performance of the project that have not been settled so far.

	Audit	<b>Auditor General's</b>	Preventive	Present
	<b>Observations</b>	Recommendation	Measures taken	Position
			by the Project	
(a)	As per the Section 38 of the	Community	Projects' community	contribution
	Project Appraisal	contribution should	has been recognized as	nd brought to
	Document, community	be identified for the	2021 financial stateme	nts.
	contribution of Rs.189.87	completed projects.		
	million for the rural and			
	estate water supply schemes			
	and Rs.250.6 million for the			
	rural water supply			
	rehabilitation schemes on			
	completed project works			
	had not been recognized and			
	brought to the financial			
	statements, As a result,			
	balance of the community			
	contribution had been			
	understated by Rs.440.47			
	million in the financial			

position.

(b) As the records Action should be It is shown in the 2021 financial per maintained by the taken to rectify the statement. Department of External balance of the loan. Resources, US\$ 116 million equivalent to Rs.21,623 million had been disbursed by the Lending Agency as at 31 December 2020. However, the corresponding amount had been shown as Rs.19.179 million in the financial statements. As a result, proceed of the Loan had been understated in the financial statements.

- (c) Liquidated damages It is required to We have sent it to the Ministry amounting to Rs.16.87 adhere with the during the year. million deducted from four provisions of the contractors during the year Financial under review had not been Regulations. credited to consolidated fund even as at 30 April 2021.
- (d) was observed that District Manager Action has been taken to review the Τt extension of time had been should monitor the project time to time. given to the contractors who progress the engage in eleven water project in order to projects ranging complete supply them from two to five instances within scheduled for the same project even time period. exceeding the original contract period and allowing

to keep the mobilization advances amounting Rs.512.12 million with the contractors for more than one year without being utilized for activities of the project.

- The contract awarded for Performance (e) the water supply scheme of and Udubaddana in million is scheduled to be soon as possible as contract. completed by 13 February per the terms of the Subsequently, 2019. had contract been terminated after completing 52 percent of the works, due to poor performance of the contractor. However, contract to complete the balance works had not been awarded even by 30 April 2021.
- (f) The civil works contract awarded for the Water Supply Project at Ponnagar Pathipuram at Kilinochchi district at of a cost Rs.216.93 million scheduled to be completed 20 October 2018. on Subsequently, the contract

bond Mutually Issue was Advance terminated, due to resolved Badulla Guarantees required water sources issues legally in district at a cost of Rs.98.6 to be encashed as and re-awarded new court subsequently. the contract agreement.

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-Do-

-Do-

had been terminated, due to performance. poor However, the contractor had failed complete to the activities of the project even by 30 April 2021.

- (g) Generators imported at a Action cost of Rs.7 million for the taken Pabahinna Urban assets efficiently and Water effectively. Supply **Project** had remained idle the at warehouse, due to failure of construction of Generator house at Mannawatta Ground Reservoir site.
- (h) Seven vehicles had been Follow-up action Therefore resources are allocated released to National Water should be taken to under the component two to Supply & Drainage Board, obtain the vehicles develop capacity of stake holder

Human from the respective

utilized

room.

room.

institutions.

to

should be Generator hiring is completed and

generator involved in generator

Development Trust and institutions. Department of **National** Community and Water Supply during the year under review and Rs.1.22 million had been incurred thereon.

Plantation

(i) Α mobile monitoring Ownership is transferred now and laboratory Proper procured by the project at a mechanism should currently mobile laboratory is used of Rs.27,238,510 be in place in order for sample collection and checking. cost

during the year 2019 had to ensure effective been handed over to the utilization of Department of National project's funds. Community & Water Supply on 10 April 2019 without transferring ownership of the vehicle. However, it had been used for only in 24 days as at the end of the year under review for the sample collection.

## 2.14 Sanitation and Hygiene Initiative for Towns Project

- (i) The Sanitation and Hygiene Initiative for Towns Project is implemented for the (a) extend wastewater collection and treatment systems and improve access to sanitation services for 73,000 people in Negambo municipal council area (b) Clarify and enhance the water and sanitation sector frame work (c) facilitate access to the service for disadvantaged households through the development of pro-poor policies designed to fight poverty (d) strategies and preserve the coastal and marine ecosystems and maintain bio-diversity.
- (ii) The estimated cost of the Project is Euro 107.70 million equivalent to Rs. 18,739.81 million and out of that Euro 76 million equivalent to Rs. 13,224 million was agreed to be financed by the Agence Francaise de Development as a Loan and Euro 5.70 million equivalent to Rs. 991.81 million as a Grant.
- (iii) The Project had commenced its activities on 01 June 2016 and scheduled to be completed by 30 June 2022.
- (iv) The Auditor General had given qualified opinion for the year 2018 and 2019 and unqualified opinion for the year 2020 for financial statements submitted

for regarding the project and following are some of issues relating to the performance of the project that have not been settled so far.

Audit	Auditor	Preventive	Present
Observations	General's	Measures taken	Position
	Recommendation	by the Project	

Drainage Board had scheduled to construct a waste water treatment plant in Galle district and designing of part the treatment plant had been completed by the Project. Further, the National Water Supply and Drainage Board had selected a land for that purpose and commenced the acquisition process at the end of year 2014 and it had completed on 17 June 2019. However, the National Water Supply and Drainage **Board** had not been transferred legal ownership of the land even up to 30 June 2021, due to delay in judgment on case filed by the National Water Supply and Drainage Board to recover the advance already paid for the purchase of the land.

The National Water Supply and Land acquisitions Steps had been Drainage Board had scheduled to should be taken on behalf construct a waste water treatment carried out in an of the projects to plant in Galle district and effective, expedite the designing part of the economical and ownership treatment plant had been efficient manner. investigation.

Steps had been The above lands taken on behalf have been handed of the projects to over to the expedite the Government and ownership the ownership of investigation. the land had been handed over by the owners.

## 3. Road Construction and Transport Sector

# 3.1 Major Bridges Construction Project of the National Road Network (37 Major Bridges Construction Project)

- (i) The Major Bridges Construction Project of the National Road Network ( 37 Major Bridges Construction Project) is implemented to improve the national road network by constructing major bridges on the national roads, there by contributing to economic development.
  - (ii) The estimated cost of the Project is JPY 16,132 million equivalent to Rs.27,250 million and out of that JPY 12,381 million equivalent to Rs.20,914 million was agreed to be provided by the Japan International Corporation Agency.
- (iii) The Project had commenced its activities on 14 March 2013 and scheduled to be completed by 2019. The loan disbursement expiration is scheduled to be closed on 5 June 2021.
- (iv) The Auditor General had expressed qualified audit opinions for the year 2018 and 2019 on the financial statements submitted by the project and unqualified audit opinion for the year 2020. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations	Preventive	Present
observations	of the Auditor	measures taken	situation
	General	by the Project	

Contrary to the provision of Salaries Action have Awaiting (a) of the the the Section 3.2.2 of the been taken clarifications Project staffs to Management Services should paid correct the from the be Circular No.01/2016 dated salaries of those Department

24 March 2016 and No. Management officers with Management 01/2019 dated 15 March Services Circular. effect Services. from 2019. an amounting 01.02.2022 as Rs.1.41 million had been suggested by over paid to 2 officers as at Auditor July 2021, due to incorrect General's salary steps were given by Triennial Report the Project. 2020.

(b) Contrary to the provision, the Management Services Circular and Public Administrative Circular, the Project had over paid Rs.1.9 million to the 3 project staffs of the SPMU including 50 per cent allowances, EPF and ETF etc. as at 31 July 2021.

Salaries for the Action have Awaiting posts of the Project clarifications been taken to staffs which correct the from not mentioned in salaries of those Department of Table 01 officers Management the with should be based on effect from Services. the initial step of 01.02.2022 as salary scales at the suggested by recruitment level Auditor of similar post in General's **Public** Triennial Report the Administration 2020. Circular.

the

the

Although the loan had been Need to plan the (c) in effect since 5 June 2013, due to delays in construction of the bridges only Japan Yen 4,586 million representing 37 per cent out of the Japanese Yen 12,381 million had been utilized as 31 December 2020. at Further, It was observed that,

Yen 5,378 million and Yen

4,587 million representing 43

It is proposed to Steps have been construction works complete Land taken to of the bridges Acquisition and complete Land properly in order Acquisition and Shifting to complete scope Services before Shifting of of works within commencing the Services. Project in future. the period of loan.

per cent and 37 per cent respectively of the loan allocation as at end of the year 2018 and 2019 could not be utilized by the Project due to above reasons.

(d) Consultancy services for design bridge and supervision was started in 2013 and design of 37 bridges had been completed by the Consultant as at 2015. However, out of total designs, 18 bridge designs had only been used by the Project for the construction of new 18 bridges under 2 contract package as at end of the loan period. As a result, approximately cost Rs.275 million incurred by the Project to designing of 19 bridges had become fruitless to the Project.

Action need to be It was decided to Construction of taken to use the use balance 3 bridges are in balance designs in designs progress using bridge designs future bridges the construction works constructions done by to reduce the loss. Consultant using other of sources of funds. Major Bridges Construction Project.

## 3.2 Elevated Highway from New Kelani Bridge to Athurugiriya Project

(i) The Elevated Highway from New Kelani Bridge to Athurugiriya Project is implemented for the ease of heavy traffic congestions in the financial and administrative capital cities of the country and enhance the connectivity of the expressway network by link Colombo core to the existing expressway network including Port City, Colombo harbor, Malabe education hub and Battaramulla administrative hub in order to enhance the service delivery.

- (ii) The estimated cost of the Project is Rs. 193 billion. The proposed Project is to be implemented on Design-Build-Finance-Maintain and Transfer (DBFOMT) basis as a Public Private Partnership (PPP).
- The initial activities of the Project had commenced in 2016 and scheduled to (iii) be completed within 03 years in 2025.
- (iv) The Auditor General had given unqualified audit opinions on the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendation of	Preventive	Present
observations	the Auditor General	measures	situation
		taken by the	
		Project	

Although the activities of the Action need to be (a) Project had commenced in 2016, the civil construction work of the Project could not be commenced Project without delay even after laps of 6 years as at 31 December 2021, due to delay in the selection of investor for Project. Further, the Environmental **Impact** Assessment (EIA) Report for the (10.4)Phase II km Rajagiriya to Athurugirya ) had approved by the not been Central Environmental Authority (CEA) even as at 30 September 2021, due to highway trace is going through Environmental

taken to select investor for the to complete activities on targeted date.

Cabinet **Appointed** A Negotiation Committee and Project Committee to evaluate and structure the proposal and submit recommendation to the Cabinet of Ministers.

Protected Area.

(b) Out of 821 plots of land to be Action shacquired on Rajagiriya to taken to Athurugiriya Section, only 03 per proper concent physical progress had been with the achieved by the Project as at end Secretaries, of the year 2020.

Department

Action should be taken to maintain proper coordination with the Divisional Secretaries, Survey Department and Valuation Department to complete the land acquisition activities on targeted dates.

Action had been taken to expedite acquisition of lands.

## 3.3 OPEC Funded Western Province Road Development Project

- (i) The OPEC Funded Western Province Road Development Project is implemented for the upgrading, improvement and widening of 27 Km of pre-selected national highways in the Western Province of Sri Lanka.
- (ii) The estimated cost of the Project is US\$ 24.87 million equivalent to Rs.3,232.5 million and out of that US\$ 17 million equivalent to Rs.2,209.84 million was agreed to be provided by the OPEC Fund for International Development.
- (iii) The Project had commenced its activities on 05 October 2017 and scheduled to be completed by 28 June 2019. However, the Project period had been extended up to 30 September 2021, due to delay in land acquisition activities and poor performance of the contractors. As a result, upgrading, improvement and widening of 27 Km of pre- selected national highways in the Western Province of Sri Lanka had been delayed.
- (iv) The Auditor General had given qualified audit opinions for the year 2018 and 2019 and 2020 of the financial statements submitted for the project.

However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendation of	Preventive	Present
observation	the Auditor General	measures	situation
		taken by the	
		Project	
Compensation amounting to Rs.1,600	Action need to be taken	Action is being	g taken to

( million due to delays in settlement of compensations had been paid thereon for 1716 plots of land as at 31 December 2020. However, only 22 land acquisition Act. plots of land had been registered under Section 44 of the Land Acquisition Act.

million including interest Rs.286 to accelerate the land register the land under acquisition activities section 44. and register the lands under section 44 of the

## 3.4 **OPEC Funded Rehabilitation and Improvement of Colombo National Highways Project**

- (i) The OPEC Funded Rehabilitation and Improvement of Colombo National Highways Project is implemented for the upgrading 65.45 kilometers of 13 key national roads in Colombo suburbs and reconstructing of Narahenpita -Nugegoda Bridge.
- (ii) The estimated cost of the Project is US\$ 94.99 million equivalent to Rs.12,347.37 million and out of that US\$ 50 million equivalent to Rs.6,499.57 million was agreed to be provided by the OPEC Fund for International Development.
- (iii) The Project had commenced its activities on 11 December 2013 and scheduled to be completed by 31 December 2017. However, the Project period had been extended up to 31 December 2022, due to delay in land acquisition activities and poor performance of the contractors. As a result,

upgrading the rehabilitation of the roads was delayed and the road users were delayed to get the benefits of the road upgrade.

(iv) The Auditor General had given unqualified audit opinions for the year 2018 and qualified audit opinion for the year 2019 and 2020 of the financial statements submitted for the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendation of	Preventive	Present
Observation	the Auditor General	measures	situation
		taken by the	
		Project	

Section 44.

Out of total 5,493 plot of lands Action need to be Action is being taken to including 911 plots of crown land, taken to accelerate the register the land under only 05 plots of land had been land acquisition registered under Section 44 of the activities and register Land Acquisition Act as at 31 the lands under section December 2020. Further, the interest 44 of the land amounting to Rs.1,175 million had acquisition Act been incurred by the Project, due to delays in settlement of compensations.

#### 3.5 **Port Access Elevated Highway Project**

The Port Access Elevated Highway Project is implemented for the (i) construction of 04 lane 5.3 km long Elevated Highway from New Kelani Bridge to Galle Face with access to the Port and proposed Multimodal Transport Hub.

- (ii) The estimated cost of the Project is US\$ 360 million equivalent to Rs.56,815.2 million and out of that US\$ 300 million equivalent to Rs.47,346 million was agreed to be provided by the Asian Development Bank.
- (iii) The Project had commenced its activities on February 2016 and the approval of the Cabinet of Ministers for the implementation of the project was received in March 2016 and scheduled to be completed by 30 June 2025.
- (iv) The Auditor General had given qualified audit opinions for the year 2018 and unqualified audit opinion for the year 2019 and qualified audit Opinion for the year 2020 of the financial statements submitted for the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendation	Preventive	Present
	Observations	s of the Auditor	measures taken	situation
		General	by the Project	
(a)	The physical performance of the	Action need to be	Agreed and	Current
	Construction works of the Port	taken to expedite	corrective action	Physical
	Access Elevated Highway and 8	the construction	has already been	Progress of
	activities value at Rs.10,382 million	activities to	taken.	construction
	included in the procurement plan	complete on		is 29.4 per
	of the Project for the year 2020 was	targeted dates.		cent
	behind the target. Further, it was			
	observed that, physical			
	performance of the activities of the			
	Project in year 2018 and 2019 also			
	was behind the target.			

(b) The overall plan, action plan, Action plan, Agreed. All relevant procurement plan and the progress Procurement plan Necessary units are

report of the Project for the year 2020 were not matched each other and aligned with the objectives of the Project.

and actions have coordinated progress been taken reports of the when to Project should be implement the preparing properly prepared AG's Action plan and for recommendation use and other achieving reports for the S. objectives of the year 2022. Project.

million and Rs. 5,858 million had been provided by the General Treasury for the year 2019 and 2020 for the utilization of foreign loan. However, out of the total allocation an amount of Rs. 2,182 million and Rs. 4,302 million representing 33 per cent and 73 per cent of the allocations for the year 2019 and 2020 had not been utilized by the Project, due to delay in contract awarding and slow progress works of the contractor.

Action need to be Accepted taken to use allocated funds within the financial plan to utilize the total loan facilities before expiration.

## 3.6 Ruwanpura Expressway Project

- (i) The Ruwanpura Expressway Project is implemented for the construct a new expressway between the Southern Expressway and the Central Expressway to improve the strategic and socio economic condition of the country.
- (ii) The estimated cost of the Project is Rs.286,000 million and had been decided to finance by local banking system under supervision of Secretary to the Treasury. The Project had commenced its activities in the phase 1 of the

Project from Kahatuduwa to Ingiriya section with the length of 24.3 km on 03 May 2021 and expected to be completed within 2 ½ years. However, the construction work of 2 km in the Kahatuduwa interchange and the 47.6 Km road length from Ingiriya to Pelmadulla section had not still been commenced.

(iii) The Auditor General had given unqualified audit opinions for the year 2018 and 2019 and 2020 for the financial statements submitted to the Project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Recommendations

**Preventive** 

**Present** 

**Audit** 

Environmental Authority (CEA)

even as at 30 December 2021.

observations	of the Auditor	measures taken by situation
	General	the Project
Although the activities of the	Action need to be	Accepted
Project commenced in 2016, out	taken to obtain	
of 76.40 km only 24.3 km had	Environment Impact	
been awarded for construction.	Assessment Report	
Accordingly, 2.km in the	(EIA) for the balance	
Kahatuduwa interchange and	road section of 47.6	
the 47.6 Km road length from	km from Ingiriya to	
Ingiriya to Pelmadulla section	Pelmadulla before	
could not be commenced even as	commencement of	
at 31 December 2021 after laps	the land acquisition	
of 6 years from the	activities.	
commencement of the Project.		
Further, the Environmental		
Impact Assessment (EIA) Report		
for the Phase II (47.6km from		
Ingiriya to Pelmadulla) had not		
been approved by the Central		

## 3.7 Southern Road Connectivity Project

Audit

- (i) The Southern Road Connectivity Project is implemented to improve the National transport efficiency by upgrading and rehabilitating 33 km of the roads linked to the Southern Highway.
- (ii) The estimated cost of the Project is US\$ 95 million equivalent to Rs.12,248 million and out of that US\$ 70 million equivalent to Rs.9,025 million was agreed to be provided by the Asian Development Bank.
- (iii) The Project had commenced its activities on 27 May 2014 and scheduled to be completed by 30 December 2018. However, the Project period had been extended up to 31 December 2021, due to delay in land acquisition, shifting utility and scope changes. As a result, receiving benefit of the project had delayed.
- (iv) The Auditor General had given qualified audit opinions for the year 2018 and unqualified audit opinion for the year 2019 and qualified audit opinion for the year 2020 for the financial statements submitted to the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Observations	of the Auditor	measures	situation
		General	taken by the	
			Project	
(a)	The total cost estimate of the	Need to conduct	Agreed and	Contract
	relevant contract should be	detailed	noted to follow	packages CP
	prepared in accuracy manner	Engineering studies	in future	01, CP 02, &
	and assigned to the	and identify the	contracts.	CP 03 have
	contractor. However, 626	correct scope of		been success-
	work items included in the	works before		fully
	Bill of Quantity of the 3	preparation of Bill		completed.

Recommendations

**Preventive** 

**Present** 

Contract Packages which of Quantities. completed during the year 2018-2020 valued aggregated Rs.1,110 million were not fully attended by the contractor. As result, mobilization advance amounting to Rs. 191 million had been overpaid non-attended works.

- physical Action need to be Action had CP - 04 had (b) The expected performance of the selected taken to expedite taken to been road sections in Ambatale works to complete expedite works successfully Junction completed. -CINEC and them on target despite COVID-Kirulapanadates. Godagama for the year 2020 pandemic had not been achieved by the situation.
- (c) Certificate Rs.248.6 million had not contractors' been settled by the Project and had remained as outstanding liability for about 1 ½ years even as at 31 December 2020, due to delay in approval from the Lending Agency for the additional cost of the contract. The delay in settlement of contractor payments will be affected to increase the to the cost Project.

contractors.

The Contractor final Payment Action need to be Action had been Discussions amounting taken to settle the taken to settle are in outstanding progress with liability payment within ADB as per to contract agreement revised settle the from without being contract sum the loan delayed to mitigate 2,488 (Rs. savings of the additional million) **SRCP** loan claims. approved (ADB). MPC.

(d) available. it was made scheduled to acquire 3,558 plots of land including 548 plots of land owned to the Government. A sum Rs.9,500 million had been incurred by the Project for the Land Acquisition cost up to 31 December 2020 and out of that, Rs.5,243 million had been made thereon under the of decisions the Land Acquisition and Resettlement Committees. addition, a sum of Rs.289 million had been paid as interest on delays in settlement of compensation up to 31 December 2020. However, no any plot of land had been registered under Section 44 of the Land Acquisition Act.

According to the information Action need to be Action had been steady A taken to accelerate taken to register progress the land acquisition sec. 44 of all could be seen compensation & in issuing of activities and settled Sec 44. transfer the interest ownership of lots and lands to the Road relevant Development Divisional Authority. Secretary have been instructed accordingly.

The total cost of the Contract Action should be (e) Package-02 was Rs.3,064 million and out that amounting to Rs.510 million representing 20 per cent had been provided as contingency provision for changes. However, the Project had made variations

taken to follow the Procurement Guidelines and get required approvals from the subsequent relevant authorities before payment release.

Required Project had approvals have been successfully been taken. completed.

aggregating Rs.1,573 to million representing 51 per cent of the total cost of the contract, due to subsequent scope changes in the without construction obtaining the approval required as per the Section 8.13.4 of the Government Procurement Guidelines 2006.

## 3.8 Transport Connectivity and Asset Management Project

- (i) The Transport Connectivity and Asset Management Project is implemented for the strengthen the Road Development Authority's capacity for asset management and to implement a Design- Build-Maintenance (DBM) contract using an Output and Performance Based Road Contract (OPBRC) format to pilot management principles, on the selected road section from Ja-Ela to end of Chilaw town on Peliyagoda Puttalam Road approximately 58 Km.
- (ii) The estimated cost of the Project is US\$ 125 million equivalent to Rs. 18,125 million and the entire amount was agreed to be financed by the International Development Association. However, according to the Cabinet decision No 18/1682/805/051 dated 15 August 2018, the road construction work of the JaEla to end of Chilaw town on Peliyagoda Puttalam Road had been removed from the scope of works of the Project and the total loan allocation for the Project had been reduced to US\$ 9 million equivalent Rs.1,305 million.
- (iii) The Project had commenced its activities on 30 June 2016 and restructured on 15 August 2018 and scheduled to be completed by 30 June 2023.

(iv) The Auditor General had given qualified audit opinions for the year 2018 and unqualified audit opinion for the year 2019 and qualified audit opinion for the year 2020 of the financial statements submitted for the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommenda	Preventive measures	Present
	observations	tions of the	taken by the Project	situation
		Auditor		
		General		
(a)	Out of the total work-in-	Action should	The highlighted losses	The bidd
	progress of Rs.233.35	be taken to	resulted due to major	documents
	million shown as at 31	mitigate the	scope change done to	prepared for

(a December 2020, a sum of loss. Rs.90.57 million was spent on the initial projects activities for the Peliyagoda - Puttalam road from Chilaw in Ja – Ela section. As per the decision of the Government in March 2018, above road section had been dropped from the implementation plan. therefore those expenditures were become fruitless.

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- ding the scope change done to prepared for the the original Project, OPBRC contract after preparation of format by the Designs, drawings and TCAMP, have bidding documents. been used for the Therefore, action has Road been taken to prevent Management any such drastic scope Contracts of the in the i-Road project. changes restructured project.
- (b) The physical performance of Action should the Operationalizing Asset be taken to Management Support and expedite the Unit related capacity activities of building and Capacity the project.

  Building, Training and Consultancies, Road Safety
  - Action should 05 Nos Major The be taken to Contracts have been scope expedite the awarded in the year compleactivities of 2021 at Total Cost the tarthe project.

    Approximately achieve Rs.450Mn. the expedite the awarded in the year complex to the tarthe project.

**Project** 

activities and equipment of the Project as at 31 December 2020 was 8.22 percent, 3.2 percent and 1.7 percent respectively behind the target of 13.05 percent, 7.76 percent and 3.23 percent.

(c) Although a sum of US\$ 1.5 The activities Balance amount of rge amount of the equivalent of the Project Rs.98.7 million foreign million to funds Rs.236.12 million received should (Excluding) utilization in to the Special (Dollar) properly revaluation gain) was planned to Account in 2018, amounting planned fully spent at the end disburse and on of the third quarter following areas to Rs.195 million should be 2021. representing 82.63 expedited and end of the and to the Rs.137.4 million complete advances were made Project. representing 58.19 per cent them before to the Special (Dollar) -Equipment had not been utilized by the expiration of Account again. purchasing Consultancy Project and was remain loan. unspent in the Special Actions have been & Service taken to expedite the (Dollar) Account as at 31 Contract with December 2019 and 2020 activities. in-house and respectively. overseas

## 3.9 Transport Connectivity and Asset Management Project – Component (Provincial Road Development)

(i) The Transport Connectivity and Asset management Project – Component (Provincial Road Development) is implemented for the Strengthen the capacity of the Road Development Authority of asset management and improve access and management frame work for provincial road.

- (ii) The estimated cost of the Project is US\$ 125 million equivalent to Rs. 21,875 million. As per amendment to the Financing Agreement of the project, the estimated total cost of the revised Component 02 was US\$ 109 million equivalent to Rs. 19,075 million and entire amount was agreed to be provided by the International Development Association.
- (iii) The Project had commenced its activities on 02 May 2019 and scheduled to be completed by 31 March 2023.
- (iv) The Auditor General had given qualified audit opinions to the financial statements submitted for the year 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations	Preventive	Present
Observations	of the Auditor	measures taken	situation
	General	by the Project	
(a) In order to award contracts	Actions to be taken	Not answered	Issue is not
costing Rs. 7,769.86 million	to achieve adequate		resolved.
during the year under review, it is	performance.		
necessary to identify the routes to			
be developed and prepare detailed			
project reports. However, no			
progress was observed during the			
year.			

(b) Fifteen individual consultants Procurement This project is a The issue is were recruited on time basis for Guidelines should project received not by this Ministry project through a nonbe applied resolved. from the Ministry transparent procurement process procure consultancy and there was no proper internal of Road Development and control system in place to get adequate service from them. there was no

consulting firm or pre-planned project framework like other projects

## 3.10 Transport Project Preparatory Facility Project

The Transport Project Preparatory facility Project is implemented for the improve the startup efficiency of priority transport projects in road, railway and port sub sectors by preparing the feasibility study, detailed design and procurement documents and providing implementation support during the inception stage of the Projects.

## 3.10.1 Activities carried out by the Road Development Authority

- (i) The estimated cost of the RDA component is US\$ 11.34 million equivalent to Rs 1,697.48 million and out of that US\$ 10 million equivalent to Rs.1,496.90 million was agreed to be financed by Asian Development Bank.
- (ii) The Project had commenced its activities on 28 January 2017 and scheduled to be completed by 31 December 2022.
- (iii) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations of	Preventive	Present
	Observations	<b>Auditor General</b>	measures taken	situation
			by the Project	
(a)	According to the Sri Lanka	Interests which are	The matter had	The fact in the
	Public Sector Accounting	being generated within	been referred to	observation is
	Standard No.4, total interest	the construction period	ADB to get	still remains.
	borne by the Project should be	with related to the	acceptable	
	identified and accounted.	project should be	solution.	
	However, only interest of	capitalized as per Sri		
	USD 40,434 equivalent to Rs.	Lanka Public Sector		
	6 million had been accounted	Accounting Standard		
	as work-in-	No.4 borrowing costs.		
	progress.			
(b)	As per the Project	The Project should be	Not answered	The fact in the
	Administration Manual of the	used the funds on		observation is
	project, the estimated cost of	intended purpose and		still remains.
	the Road component was US\$	the projects should be		
	11.34 million of which US\$	planned properly to		
	10 million are provided by the	gain the expected		
	ADB. According to the above	return on time from		
	information provided	the project.		
	approximately US\$ 7.41			
	million should have been			
	utilized by the project as at			
	31 December 2020. However,			
	only US\$ 2.58 million had			
	been utilized as at the same			
	date.			
(c)	Out of work items which were	Expected activities	Cabinet Appointed	The fact in the
	identified to be completed by	required to be	Negotiation	observation is
	the Project so far, two work	completed within the	Committee	still remains by
	items namely consultancy	project period	(CANC)	the date of this

(individual) – International PPP Procurement Advisor and Expressway development project at an estimated cost of RS.338 million had not been completed as at 31 December 2020.

continuously report. conducting negotiations to finalize the PPP contract.

## 3.10.2 Activities carried out by the Sri Lanka Railway (Colombo Suburban Railway Project)

- (i) The estimated cost of the Sri Lanka Railway component is US\$ 11.36 million equivalent to Rs. 1,654 million and out of that US\$ 10 million equivalent to Rs.1,456.50 million was agreed to be financed by the Asian Development Bank.
- (ii) The Project had commenced its activities on 28 October 2016 and scheduled to be completed by 31 December 2022.
- (iii) The Auditor General had given qualified audit opinion for the financial statements submitted for the year 2018, 2019 and unqualified audit opinion for the year 2020 regarding the Project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	Preventive	Present
	<b>Observations</b>	of Auditor	measures taken	situation
		General	by the Project	
(a)	The salary scales of the	Need to be adhere	The placing of	No action have
	staff of the Project	to the Circular	the salaries in	been taken to
	required to be decided	instructions.	relevant salary	recover the over
	under first category of the		steps had been	payment.

the Circular No 1/2016 of 24 March 2016 (revised on 15 March 2019) of the Department of Management Services as the initial investment of the Project from foreign sources was remained below US\$ 15 million. Even though, there was no arrangement to explore foreign funds to launch over US\$ 100 million, the over payment of Rs.12.89 Million had been made by the payment of salaries of to the 38 Project staff members during the years 2018 and 2019 under review contrary to the above circular instruction.

done as per
Management
Service Circular.

(b) The estimated cost of the Project Management Unit of the Colombo Suburban Railway Project for the period of 5 years is US\$ 0.50 million. However, Project Management Unit had US\$ 665,351 spent which had exceeded the estimated amount for the

Expenditure should It has been made approved accordance with retroactive budget allocation finance facility made in Project under **REIP** Administration project so it was immediately stop Manual the exceeding PMU cost when we identified that PMU cost was

No action have

been taken yet.

period by US\$ 165,351 equivalent to Rs. 30,822,782 during the two years.

exceeding the forecast amount of 0.5 US\$.

been taken to

transfer the non-

relevant project

expenditure

from accounts.

(c) Eventhough, Resettlement Activities and Smart Ticketing and Seat Reservation System Project were not come under the preview of the project objectives, a sum of Rs.4.83 million had been paid to the individual consultants to rendering consultancy service for those purposes. Further, a sum of Rs.77.14 million paid to the UN-Habitat to prepare a resettlement plan and conduct social survey thereon.

In order to obtain No action have Need to be review the scope of the consultancy activities of the services for and preparation of apply the Circular design and bid documents instructions for accordingly. railway smart ticketing and seat reservation system, which is to be implemented under REIP and expenditure Rs. 4.92 million has been incurred.

(d) per the Decision, an amounted to Rs. 9,600 million have been allocated in the Annual Budgets during the period of 2018-2020 to resettle the number of 2036 unauthorized occupants at both side of

Cabinet In accordance with the Decision constructions should accelerated.

Only 534 As per the Cabinet requirement housing as units mention above had been Rs. 9,600 million distributed to be allocated by families living Cabinet Decision in railway along to facilitate the the K.V line to of resettlement date. families living in

the Kelani Valley Railway Line, within three years period. However, only 386 housing units have been handed over for them as at 31 December 2020. Accordingly, constructions have not been implemented to achieve the expected targets.

railway ROW along the KV line.

## 3.10.3 Activities carried out by the Sri Lanka Port Authority

- (i) The estimated cost of the Sri Lanka Port Authority component is US\$ 5 million equivalent to Rs. 729.65 million and out of that US\$ 4.42 million equivalent to Rs. 645.01 million was agreed to be financed by the Asian Development Bank.
- (ii) The Project had commenced its activities in 2018 and scheduled to be completed by 31 December 2022. However, financial statements are submitted from the year 2020.
- (iii) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

No	Audit	Recommendations	Preventive measures	Present
	Observations	of Auditor General	taken by the Project	situation
(a)	The loan agreement was	Comprehensive	The consultancy service	
	signed in October 2016,	plan to complete the	for feasibility study for	According to
	activities of the Project	activities of the	Colombo North Port	the project

begun 2018. were in Accordingly, the consultancy service for the feasibility study of the project was scheduled to be completed by the quarter of 2020. However, the contract for the consultancy service was awarded on 24 February 2020. As a result, there was a delay in implementation of the activities of the Project.

Project by fixing the responsibilities should be prepared by project management unit.

Development project was identified and after following comprehensive ADB and international bidding procedure, it was awarded to AECOM.

management unit comment, comprehensive plan was prepared and activities were monitored along with the program. However, comprehensive plan was not forwarded for the audit.

(b) A provision of Rs.180 million had been allocated to carry out the activities of by considering the the Project under Annual Budget Estimate of the Ministry of **Ports** and Shipping for year under review. However, only Rs.21.9 million had been utilized during the year 2020.

Annual estimate should be prepared activities that can be done actually in the year.

The project was kept in The total pause situation from June disbursement is 2020 to November 2020 US\$ 1.3 million and the expected by 31 December payments were disbursed per the 2021. as schedule.

#### 3.11 **Light Rail Transit Project**

(i) The Light Rail Transit Project is implemented for the enhance the efficient transportation capacity and improve the service of the public transportation by introducing the Light Rail Transit in the Colombo Metropolitan area where serve traffic congestion, due to the sharp increase in traffic demand is a major

challenge, there by contributing to improvement of urban environment through reduction of traffic problem.

- (ii) The estimated cost of the Project is JPY 246,641 million and out of that JPY 200,215 million equivalent to Rs. 286,839 million through six (06) tranches scheduled during 2019- 2024 was agreed to be provided by the Japan International Corporation Agency.
- (iii) The Project had commenced its activities on 25 March 2019 and scheduled to be completed by 31 December 2024.
- (iv) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations	Preventive	Present
Observations	of Auditor General	measures	situatio
		taken by the	n
		Project	

(a) As a long term solution for the heavy Proper traffic congestion in Colombo, the Light Rail Transit Project had been commenced on 01 May 2017 under financial assistance of Japan. Rs.5,545.63 Accordingly, a sum comprising million a sum of Rs.4,622.45 million from JICA funds and a sum of Rs. 923.18 million from Treasury provision had been incurred on that project by the end of the year 2020. As per the Cabinet Decision,

Proper Feasibility Action had not been study should be taken.

conducted before implementing the project.

No.20/1450/312/002 dated 06 October 2020 that the project had been terminated and all the assets of the project to be handed over to the Ministry of Transport and Ministry of Urban Development and Housing. As such, the expenses incurred became fruitless.

- (b) Due to terminating of project activities during the year 2020, the consultancy firm had claimed US\$ 31.36 million including the receivable amount to them US\$ 23.65 million. In order to negotiate that matter, a committee had been appointed by the Cabinet of Ministers on 23 February 2021.
- Appointed Action had not been Committee should taken.

  negotiate the matter immediately.

the project in the year 2020, a sum of Rs.102.73 million equivalent to Japan Yen 60.08 million which had being paid as a Front End Fee according to the loan agreement signed on 23 May 2019 on 0.2 per cent of total loan amount had been become fruitless expenditure. As well, in order to repay the loan amounting to Rs.4,622.45 million equivalent to Yen 2,703.18 to the Lending Agency (JICA) an agreement had not been signed with Leading Agency.

Action should be Action had not been taken to avoid taken.
unnecessary
expenses.

(d) The end of the year 2020 the project Sound and effective Action had not been

had paid Rs.26.13 million to the consulting firm for the preparation and submission of bidding documents before the 30 June 2020. However, the bidding documents had not been prepared till the end of the year 2020.

project management taken. system should be implemented to complete the project activities as per the scheduled time period.

(e) Eventhough the project had been suspended at the end of the year 2020, the mobilization advances amounting to Rs. 36 million given to the Ceylon Electricity Board for initiating material processing for the utility line shifting from Malabe to Battaramulla and underground utility line shifting and underground cable tacking within Colombo city amounting to Rs. 8 million had not been recovered even up to July 2021.

Corrective Action had not been action should be taken to taken. recover the advance immediately.

(f) It had been proposed to continue the project **Public** Private as a (PPP) Project Participation by applying the consultancy reports given by the consultancy firm. However, a new project had not been commenced, eventhough one and half years had been lapsed up to the end of December 2021.

Sound and effective Action had not been project management effectively taken system should be manage the project. implemented in order to achieve the project objectives.

Eventhough a sum of Rs. 21.43 million All the information Information (g) been individual had consultants, the report submitted by to the audit.

had not should be submitted been submitted.

them and review reports had not been furnished to audit.

- (h) The journal vouchers and supporting All the information Information had not documents relating to 114 journal should be submitted been submitted. entries valued at Rs. 3,419.52 million to the audit. had not been furnished to audit.
- (i) Out of 16 consultancy report that Corrective actions Action had not been scheduled to be handover up to end of should be taken to taken to recover the the year 2020, only 11 reports had expedite damages. the been furnished by the consultants and remaining only 7 reports had been reviewed by consultancy work the project out of the received reports. and provisions Actions had not been taken to recover should be included the delay charges from the delayed 5 to the consultancy reports according to the consultancy agreements in order agreements, the provisions were not recover the included to recover the damages. damage.

### 3.12 Colombo Suburban Railway Efficiency Improvement Project

- (i) The Colombo Suburban Railway Efficiency improvement project is implemented for the develop Sri Lanka Railway in the Colombo Suburban Region to ensure its contribution to the National Transport System for next 20 years.
- (ii) The estimated cost of the Project is US\$ 192 million equivalent to Rs.33,878 million and out of that US\$ 160 million equivalent to Rs.28,232 million was agreed to be provided by the Asian Development Bank.
- (iii) The Project had commenced its activities on 06 September 2019 and scheduled to be completed by 31 December 2024.

(iv) The Auditor General had given qualified audit opinion for the financial statements submitted for the year 2019 and unqualified audit opinion for the year 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

**Preventive measures** 

**Present** 

Recommendations

**Audit** 

	<b>Observations</b>	ervations of Auditor taken by the Project		situation	
		General			
(a)	The project has	The administration	Commitment charges had	Rs. 46 million	
	incurred a	controls should be	to be incurred due to	has been paid in	
	commitment charge	strengthened.	objections raised by the	2021 as well.	
	of Rs. 34 million for		trade union, changes in		
	the		ministerial portfolios and		
	underutilization of		delay in achieving the		
	fund allocated for		expected procurement		
	the period.		target.		
(b)	Contract for the	Cabinet decision is	The consultancy for this	Still Project	
	preparation of detail	to be considered	component was procured	component	

plan for Kandy when and agreement was progress is slow. Railway 10.12.2019 Suburban implementing signed on Project and carryout whole the according to Cabinet feasibility study proposals. decision dated with a foreign 09.05.2018. mobilization consultancy firm had advance paid in been signed valued at according Cabinet to **EURO** decision, and project was suspended 1,385,208,US\$ and after 2,642,014 and evaluation by **ERD** Rs. 194 million and activities project an amount of Rs. 49 recommenced from

million had been paid mobilization as However. advance. this project component had been temporary halt as at 31 December 2020.

30.04.2021.

be

on

of

(c) Cabinet of Ministers Cabinet Decision had been granted an need to considered approved four (4) allocation of proposals the Cabinet finance for work Memorandum dated proposals. 16 May 2018. However, contrary to the above approval of the Secretary to the Ministry of Transport had been signed an agreement with the ADB for another 13 sub proposal by allocating US\$ 62.79

million.

Interventions to be included in REIP has further been discussed at ADB mission meeting with SLR, MOT, ERD etc. In addition, the list of items under REIP included in the agreement signed **ADB** between and GOSL.

The list of Development

Another

proposals

added in 2021.

already

3

been

(d) According Separate to the **Project** Management Administration should Manual Part C of established and Table separate obtain approval Management Unit from the should be established Department of

All staff of the project Colombo Unit have been recruited and Suburban paid in accordance with Railway Project PMU have been approval of MSD. attached to the project new CSRIEP in 2019.

and to obtain Management be approval from the Services. Department of Management Services. However, a of Rs. 25.4 million had been paid salary to staff relating to another project Management Unit from the ADB Loan No 3425 called Colombo Suburban Railway Project without being obtained the relevant approval from the Department of Management Services.

### 3.13 Northern Road Connectivity Project Central (RDA) Component

- (i) The Northern Road Connectivity Project is implemented for the rehabilitate and improve 170 kilometers of national roads in the Northern and North Central Provinces.
- (ii) As per Loan Agreement, the initial estimated total cost of the Project amounted to US\$ 146 million equivalent to Rs. 16,790 million and out of that US\$ 130 million equivalent to Rs. 14,950 million was agreed to be financed by the Asian Development Bank.

- (iii) Further, the Asian Development Bank had agreed to provide US\$ 68 million equivalent to Rs. 8,840 million under the additional financing Loan Agreement No. 2890 SRI (SF) of 12 November 2012, out of which US\$ 34 million equivalent to Rs. 4,420 million had been allocated to Provincial Road Development Authorities of the Northern Province and North Central Provinces. In addition, US\$ 30 million equivalent to Rs. 3,900 million had also been allocated by the Asian Development Bank under the Loan Agreement No.2891 SRI of 12 November 2012 to national roads highways in the Northern and North Central Provinces.
- (iv) The Project commenced its activities under the initial Loan Agreement on 22 October 2010 and had been completed by 31 December 2016. The activities of the Project under additional financing arrangements were commenced on 13 May 2013 and scheduled to be completed by 31 December 2018 then extended up to 31 December 2020.
- (v) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project.

According to the information received, the rehabilitation works of 170 kilometers of sections of 06 national roads in Northern and North Central Province awarded under 10 packages including 03 years performance based maintenance works of 03 rehabilitated national roads had been completed of as at 31 December 2015. Further, the contracts for rehabilitation of other 02 national roads awarded in 2015 and completed in the year 2016, by utilizing the savings on rehabilitation of roads under the initial Implementing Plan. In addition, the rehabilitation works of 122 kilometers of other sections of 07 national roads in Northern and North Central Provinces awarded under the additional financing arrangements had been completed as at 31 December 2016. Out of the savings of the Loans, a new contract had been awarded on 28 April 2017 to rehabilitate A 009 Kandy Jaffna road section from Rambewa to Medawachchiya of 9.64 kilometers had been completed as at 31 October 2018. further, Project had obtained the approval from of Cabinet of Ministers

and Asian Development bank to rehabilitate Madawachchiya. Horowpathana road (B238) section from and awarded two contracts thereon. However, rehabilitation works had been completed in year 2020.

# 3.14 Northern Road Connectivity Project (Additional Financing) Provincial Component

- (i) The Northern Road Connectivity Project (Additional Financing) Provincial Component is implemented for the improve the road connectivity within the Northern Province and between Northern Region and the Southern Region.
- (ii) The estimated cost of the Project is US\$ 34 million equivalent to Rs. 4,600 million and out of that US\$ 30 million equivalent to Rs 4,058 million was agreed to be financed by Asian Development Bank.
- (iii) The Project had commenced its activities on 31 May 2013 and scheduled to be completed on 30 December 2017. However, the Project period had been extended up to 30 June 2020, due to extension Central (RDA) Component.
- (iv) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations	Preventive	Present
Observations	of Auditor General	measures taken	situation
		by the Project	
It was observed that the action had	Action to be taken to	After reviewed the	The issues are
not been taken by the Project to	allocate total costs to	Audit Report on	not resolved.
allocate the cost incurred by the	each road and hand	Financial	
Project for each road which were	over to relevant	Statement-2020	
developed and hand over to	councils.	action will take to	

relevant councils, even though the Project had completed development activities of the provincial roads.

handover.

### 3.15 Integrated Road Investment Program (i Road)

- (i) The Integrated Road Investment Program (i Road) is implemented for the enhance the road accessibility between rural communities and socio economic centres. The long term impact is to increase transport efficiency of national and provincial roads.
- (ii) The estimated cost of the Project is US\$ 906 million equivalent to Rs. 117,780 million and out of that US\$ 800 million equivalent to Rs 104,000 million was agreed to be financed by the Asian Development Bank.
- (iii) The Project had commenced its activities on 01 June 2014 and scheduled to be completed by 30 September 2024.
- (iv) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

No	Audit	Recommendations	Preventive	Present
	Observations	of Auditor General	measures taken	situation
			by the Project	
(a)	Evenhough the	The review of Bill	The pay item in	Contractor
	Performance Securities	of Quantities	the BOQ was	provides
	should be provided by the	needed to be done	removed.	Performance
	contactors at their own cos	by the		Guarantee at his
	as per Sub clause 4.2 of the	Procurement		own cost.

General Condition of the Contract, it was observed that a separate pay item had been made in the Bill of Quantities under Preliminary and General Items to be able to claim to the contractors. Accordingly, cumulative of Rs.564.45 amount million up to 2020 had been paid additionally to the contractors.

Specialist and the Technical Evaluation Committee, before issuing the bidding documents.

(b) Although the road works rehabilitation of 218.19 km of national roads and 3,106.10 km of rural roads were expected to be rehabilitated during the period of the Program according to the initial plan, only 104.13 km of national roads had been awarded as at 31 December 2020.

Necessary actions should be taken to comply with the initial plan of the program and achieve the target with the period.

The period of i- Now the plan has road program is been changed to 2014 to 2024. rehabilitate 350 During initial km national roads, the including period, the highest priority is balance 104.13km for rural awarded as on 10 given roads, their Feb 2022. as conditions 38 kms are under were bidding process. very poor, compared Bids to be invited national roads. for 112 km.

(c) The rehabilitation works of 2,203.87 km of rural roads had been completed and handed over to the Road Development Authority as at 31 December 2020.

All effort should be taken to achieve intended targets of the program. In ADB contracts About 520 km of new clauses roads already included in the awarded and bidding document under construction to exclude poor in iRoad Program.

performing 391 km roads have

Further, 1,000.43 km length of rural roads relevant to 12 contract packages had been abandoned 31 as at December 2020.

Contractors been excluded during evaluation. from iRoad Contracts were Program and 326 awarded to km out of which complete the handed over to balance works of Local Bank terminated funded Program. contracts, which Action to be taken do not have any for 154 km length injunction of which there are court for re-bidding. court injunctions Roads in certain preventing recontracts, which bidding. have court injunction for rebidding, have been handed over Local Bank funded Program after signing Settlement Agreement with the Contractor.

(d) Even though out of 12 abandoned contract 03 packages, contract packages had been terminated the in year 2019, no action had been taken to continue the

All effort should be taken to achieve intended targets of the program. 6 contracts, which Discussion is have being held do not to injunction order solve the issue. have been awarded for completion of balance works.

balance works even by 31 December 2020.

4 contracts handed over to Local Bank funded Program. Action be to 2 taken on contracts which have injunction for re-bidding.

(e) Out of 12 abandoned contract packages, balance works of 05 contract packages had been re awarded to carrying out through this project during the year under review and the value of the re awarded contracts had been increased by Rs.5,007 million when compared with the original contract price.

Necessary actions should be taken to complete the construction without further delay.

Increased amount Progress of due to termination awarded contracts and re awarding are satisfactory. the balance works New clauses have of the 5 Contracts been included in to be corrected as the bidding Rs. 3,886.6 document to millions. prevent poor Unrecovered performing/ advance payment terminated to be not included contractors getting in the selected for new ADB contracts. calculations.

Actions to be taken to recover the amount through the Employer's

Claim.

(f) A settlement agreement had Necessary actions been signed to complete the should be taken to balance works of 04 complete the abandoned contracts with construction

Increase value Amended clause is Rs.580.14 is being used. misunderstanding of auditors. The

the same failed contractor through the 100,000 km Rural Road Development Program during the year under review and the value of such contracts had been increased by Rs.580.14 million when compared with the original contract price.

without further delay and additional costs.

total work was calculated adding the total payment made to the Contractors and the Contract Sum of the new contracts. But, the payment made to Contractors, used this calculation, included unrecovered advance payment, which should have been deducted. The Correct additional cost Rs. 108 Millions and such increases are to be expected in all measure and pay type contracts. As per the current clause of the bidding document, terminated Contractors will not get awarded any contracts for

five years from the date of termination.

The action had not been (g) taken by the program to encash the performance bonds with the value of Rs.2,668.47 million relevant to 12 abandoned contract packages even by the end of the year under review.

Action should be taken promptly by Program the to recover the outstanding balances.

Legal proceeding Injunction vacate order the injunction and encash the High guarantees.

order is in progress to vacated for one the contract (G1) by Commercial Court. Encashment letter submitted to the Bank of Ceylon. However, Contractor made appeal and an order given to maintain status

quo.

(h) Eventhough the lending agency had instructed to recover mobilization advances and refund to the lending agency related to the terminated contracts, the project had failed to recover the outstanding mobilization advances for the years 2018, 2019 and 2020 amounted to Rs.1,830 million related 8 to terminated contract packages. Accordingly, the

Action should be taken promptly by the Program to recover the outstanding balances.

Legal proceeding Injunction is in progress to vacate injunction order and encash the guarantees.

order vacated for one the contract (G1) by the Commercial High Court. Encashment letter submitted to the Bank of Ceylon. However. Contractor made appeal an and order given to maintain status quo.

mobilization advances as at 31 December 2020 was Rs.2,793 million relevant to 12 packages including 04 abandoned packages.

Rs. 158.2 million had been (i) incurred up to 31 December 2020 by the other two active contractors for the completion of the emergency works and to get the roads up to motorable condition related to abandoned 05 contract packages in North Western province in the year 2019.

Necessary action should be taken to recover the additional expenditure incurred from the respective contractors.

This amount will Under legal be claimed under proceeding.

Employers Claim through

Contractors
obtained
injunction order.
Legal proceeding
is in progress to
vacate the
injunction order
and encash the
guarantees.

Performance

Security.

However,

KL2 and KL3 contract (j) packages Kalutara in District were only completed 35.15 per cent and 51.83 per cent and those had been abandoned in the year 2019. Further, without construction of shoulders other and

Necessary actions should be taken to complete the task without further delay.

03 new contracts Construction
were awarded to works of KL3
complete the works are in
balance works of progress.
KL3 Contract.
The Contractor of Legal proceeding
KL2 obtained for KL2.
injunction for rebidding.

structures it had only been asphalted several intervals of the roads and Rs. 772.84 million and Rs.747.47 million had been paid for those two packages respectively.

(k) Eventhough prevailed culvert located at the chainage 3+700 of the Akkara 500 to Sagara Palansooriya road (ID 30) had been demolished for construction of a new culvert, it had not been even started up to the inspection date of 10 2021 March due to abandonment of KL 03 contract package. It was observed that, users of the had been road faced inconvenience and had to accommodate a temporary solution by using a private land beside the road to link the road.

Necessary actions The Contract is Works on-going. should be taken to awarded for complete the task completion of without further balance works. delay.

(l) It was observed that rehabilitation of some roads were abandoned only after laying the ABC layer.

Necessary actions should be taken to complete the task without further delay.

Legal proceeding Not rectified. is in progress.

(m) A cumulative amount of Rs.1,471.26 million had been paid uneconomically as commitment charges to the Lending Agency as at December 2020 on undisbursed proceeds of the loan, due to slow progress and termination of some contractors.

Action should be taken to minimize the unnecessary costs.

As per the clause Not rectified. Section 2.03 of loan the of agreement iRoad Program "The Borrower shall pay a commitment charge of 0.15% per annum. Such charge shall accrue on full of the amount loan (less amounts withdrawn from time to time), commencing

days after the date

loan

this

agreement."

of

(n) According to the first component of the Program, the rural access roads have to be rehabilitated to meet all weather standards and to be maintained for a period of three years. However, on the physical inspection made on 27 November 2019, it was observed that

Necessary action should be taken to rectify the construction issues and certify the quality of the roads.

Legal proceeding Legal procedure is is in progress to in progress. encash Advance Performance guarantees. As per the Condition of Contract all such additional cost shall be recovered

some cracks the on asphalted surface of the roads, washed away and submerged some of the locations of the roads slightly from Kasikotte Junction Peella to via Meeoya Bridge and the Nelumpatuwewa to Ududivulwewa road in the Kurunegala District under the package KU 04. Subsequently, those roads had been fully destroyed by recent flood were the observed on 13 May 2020. Therefore, it was revealed that the objective of the component had not been fulfilled by the Program.

encashing by performance guarantee.

(o) According to the Public Contract Act, No 03 of 1981, the foreign contractor undertake contract who with collaboration of local partner should be registered at the Registrar of Public Contract. However, Action had not been taken by the Road Development Authority to verify the registration of 02 firms of Prompt action is need to be taken by the **Project** Monitoring Unit to recognize the responsible parties and take action on negligence on adhering of circular instructions.

Procurement is in with the Procurement has been agreed by both parties in the Loan Agreement. New clauses have been included in the

being carried out performing accordance contractors did not ADB get selected for **RMC** contracts Guidelines, which awarded in 2021.

The

poor

contractors from China and engaged in road India rehabilitation works of North Western Province and Kalutra District with collaboration of the local contractor. However, the respective contracts under packages KU3 and KU5 in Kurunegala district had been subsequently terminated, due to the capacity of the contractors had not been properly evaluated by the program at the initial stage which lead to poor performance.

bidding document to prevent local contractors, who have not got required financial and technical capacity, getting selected through foreign JVs.

#### 3.16 Second Integrated Road Investment Program (i Road II)

- (i) The Second Integrated Road Investment Program (i Road II) is implemented for enhance the road accessibility between rural communities and socio economics centres. The long term impact is to increase transport efficiency of national and provincial roads.
- (ii) The estimated cost of the Project is US\$ 1,084.60 million equivalent to Rs. 165,185 million and out of that US\$ 900 million equivalent to Rs. 137,070 million was agreed to be financed by Asian Development Bank.
- (iii) The Project had commenced its activities on 20 July 2018 and scheduled to be completed by 31 March 2027.

(iv) The Auditor General had given qualified audit opinions for financial statement of the year 2018 and unqualified audit opinion for financial statements of the year 2019 and 2020. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

No	Audit	Recommendations	Preventive measures	Present
	Observations	of Auditor General	taken by the Project	situation
(a)	According to the Sub	It is required to	Conditions of Contract	Modified
	Clause 14.6 of the	adhere with the	are modified allowing	clause is being
	Particular Condition of	thresholds stipulated	the Engineer to certify	used.
	Contract, the minimum	in the condition of	payment less than the	
	amount of Interim	contract in order to	minimum value on the	
	Payment Certificate to be	minimize the costs,	request of the Contractor	
	submitted by the	time and undue	specifying the reasons.	
	contractor was 1.5 per	favourations for the	These payments	
	cent of the accepted	contractors.	partially helped the	
	Contract value. However,		contractors to manage	
	130 and 259 instances		additional costs, resulted	
	were observed where the		in Covid 19 situation	
	evaluation of Interim		and material shortages.	
	Payment Certificates			
	under several packages			
	below than the required			
	threshold in the year 2019			
	and 2020 respectively.			

(b) As per Sub Clause 4.2 of The review of Bill The pay item in the Contractor the General Condition of of Quantities needed BOQ was removed. provides the Contract, although the to be done by the Performance Performance Securities Procurement Guarantee at should be provided by the Specialist and the his own cost.

contactors at their own Technical cost, a sum of Rs.85.64 Evaluation million had been paid to Committee, before the contractors in Uva issuing the bidding Province to reimburse the documents. of Performance cost Securities 31 as at December 2020.

- Sub should (c) As per Clause Steps be Necessary 119.1(1), (2) and (3) of taken to obtain necessary insurances Particular **Specifications** of the Contract, the works, from contractors as equipment, third parties stipulated in and properties, contract Workmen's specifications. Compensation and Professional Indemnity had not been insured by the contractors of BT 02
- (d) According to Supplement 31 to the Section 4.2.3 of the Procurement Manual dated 15 March 2017, period. although the maximum time period for procurement actions were 15 weeks for national and international bidding, the

and BT 03 packages as at

31 December 2020.

the Procurement activities should be completed within the stipulated time

Procurement activities Current are carried out currently procurement without experiencing activities are such delay. The GOSL on schedule. In increased budget 2021 has the allocation in disbursement recent years, beyond the was 10 Billion budget more than the original allocation, allowing the Original RDA to award iRoad Budget

insurances Insurances are

effective.

are submitted by the

Contractor

procurement actions period for civil work procurements in Northern, Eastern and Uva Provinces had exceeded the standard time period ranging from 25 weeks to 38 weeks.

Contracts without allocation. considering yearly fund requirements.

- According (e) to Construction **Industry** Development Act No.33 of 2014, every foreign contractor, prior to engage contractors. identified in any construction work in Sri Lanka should obtain a temporary registration as a contractor with Construction Industry Development Authority (CIDA). However, it was observed that the Program had not considered the requirement of **CIDA** registration before awarding of some contracts related to 09 contractors.
- the Standardization the Procurement is being should carried contractors out before with be done accordance the of ADB selection Procurement Guidelines, which has been agreed by both parties in the Loan Agreement.

(f) Although the bidders of The bidders and Procurement is being public contracts which awarded contract carried out in value over Rs.5 million should be registered accordance with the

should register under under Public Contract Contract Act. Act before collecting the Bidding Documents and should get also the contract registration after the contract is awarded as per Public Contract Act No.3 of 1987, it was observed that the Project had not considered that requirement when evaluating the technical bids of respective bidders.

Public ADB Procurement Guidelines, which has been agreed by both in parties the Loan Agreement.

(g) Although the road rehabilitation works of 340 km of 27 national comply with roads and 3,400 km of initial plan of the 1,405 rural roads Northern, Eastern, Uva and Western Provinces were expected to be rehabilitated under 53 packages by the Project according to the initial plan, rehabilitation works of 319.96 km of national roads and 3,313.16 km of 1,349 rural roads had only been awarded as 31 at December 2020.

Necessary actions should be taken to the project and achieve the target within the period.

two contracts of rebidding (43.6 km) have been awarded. 44 km out 73 km newly proposed national roads in Western Province are also awarded to date.

All rural roads except

Actions

roads.

being taken to

award balance

are

The Loan Period of iRoad 2 Program is 10 Years from 2017 to 2027. Therefore, Scope of the Project is to be completed 2027, but not at 31 2020. December According progress achieved is above the

target.

(h) 13 rural roads comprising the total length of 25.05 km only had been completed and handed the over to Road Development Authority as at 31 December 2020. Further, out of balance ongoing road rehabilitations, 39.97 km of national roads and 731.62 km of rural roads only had been completed as at 31 December 2020. Thus, it was represented only 21.93 per cent of the total awarded national and rural road length.

All effort should be achieve taken to intended targets of the program.

Construction works are About 2,000 on-going and frequent & km of rural and timely actions are taken national roads to minimize effects of are completed unforeseen issues such as at 31 Dec Covid 19 and 2021. as material shortages.

Although the civil works Action should (i) should be commenced by the contractors immediately after the contract packages were awarded, 37 contract had packages been delayed to commence civil works period ranged from 30 days to 203 days. The reasons for such delay were not revealed in the audit.

taken to commence civil works immediately contracts are awarded.

be Conditions of Contract Contract currently used document have document have been been modified after revised to fix to overcome to Commencement Date in use. within 28 days from Receipt of Letter of Acceptance.

According (j) to the Procurement Plan and the Program Implementation Plan of the Project, although it was planned to complete bid in 06 advertisement equipment procurements with the estimated cost of US\$ 2,230,000, none of those procurement had been completed even as at 31 December 2020.

Necessary equipment should be is commenced. purchased on time to smooth functioning of the program.

Equipment procurement Not given

(k) Although the estimates, bid documents taken promptly by and Bill of properly should be evaluate by the Procurement Committee and Technical Evaluation Committee as per the Government Procurement Guideline. a loss Rs.48.2 million had been incurred by the project as at 31 December 2020 in respect to BA 4 and BA 5 contract packages due to discrepancies rate and wrong interpretation of items in Engineer

Engineer Action should quantities the Programme to recover the loss.

As per the ADB bid Request will be evaluation criteria, there made to ADB is no provision to to change their negotiate of bid evaluation rates individual items, even if guidelines to they are high. The ADB allow allows only negotiating negotiations of total bid price. However, individual future contracts, items, even action will be taken not though it is to utilize such items in impractical. the BOQ, after awarding the Contract.

estimates, bid documents and Bill of quantities.

(1) There were discrepancies in several **Preliminary** Items between Engineer and Bill estimate of Quantities related to AM 01, AM 02 and AM 03 packages. Over 50 per cent variances aggregating Rs.1,035 million observed relating to those 03 packages.

rate Action should be reral taken to prepare the in Engineer's neer Estimates in a of realistic manner.

Rate quoted by the different contractors to depends on familiarity of the area and their for ability to supply construction resources for required the Contract. Further, once of large numbers contracts are awarded in

one district, the Soil and

aggregate, labour prices of that district increases

with sudden increase in

assess these risks and

include appropriate rates in their bids and these

rates could be higher

**HSR** 

Therefore, it is required

to develop appropriate

method of

Engineer's

considering

anticipated risks.

demand.

than

more

contractors

Experienced

usually

rates.

preparing

realistic

estimate

all

It is proposed to develop methodology for preparing more realistic Engineer's estimate considering all foreseen risk.

(m) Although all laboratory, As a general As per the Contract The PMU will

furniture and survey will equipment reverted to the contractor the end of the at Programme as per the of **Conditions** the Contracts, a sum of Rs. 593 million and Rs.16.23 million had been paid as a lump sum for laboratory, furniture and survey equipment respectively as at 31 December 2020. Thus it may indicate that unusual contract conditions may lead to undue benefits to the contractors.

practice, the respective assets are retained by employer. Therefore, the cost of the contract under this programme is required to be reduced, compared with the cost of other contract packages awarded by other donor funded projects.

document, the obtain Contractor has to quote details of RDA these rates for using the requirement of furniture, equipment during construction period. The survey & lab drafted **PMU** these equipment and conditions, because the change **RDA** has sufficient conditions stock of similar accordingly, if required. equipment, received from already completed i-Road & other Project. If the RDA needs any furniture and lab equipment survey future, these conditions will be adjusted to suit that condition.

the

the

(n) roads Eastern province included in the Road rehabilitation Progress Report as at 31 December 2020 had not included either in the **Facility** Administration Manual or under relevant contract packages awarded to the selected contractors. Hence the audit could not confirm whether the ADB and Department of National

Scope should be change only after the concurrence of the lending agency and the Department National Planning.

Actions have been taken ADB approval to obtain ADB approval. would be received soon.

Planning concurrences had been obtained by the Project for newly added roads. Further, the methods of awarding those contracts and the approvals of changes of scope from the lending agency were not made available.

The drains (o) had not constructed either side even critical areas of the before laid road the wearing course in Road ID No. 113A- Bothalawa Road (Additional) under KL 06. Hence it may cause to damage the asphalt layer when earth excavation for drains by using machinery in future. Although the Project had planned to construct a culvert at Chenage 0+990, a single Concrete Hume Pipe had only been laid without concreting around the Hume Pipe Further, it was observed that the asphalt layer had already been laid without

Constructions
should be strictly
complying with the
Standard
Specifications.

The PMU has instructed the Engineer to ensure that all the damages are repaired and the final product conforms to the Contract Specification.

The Contractor has repaired the damages without any additional cost to the RDA and has completed the road section.

leaving space to concrete the culvert deck and either side of the deck.

- Commitment (p) amounting to Rs.243.48 taken to minimize million had been paid the uneconomically to the Lending Agency on undisbursed proceeds of the loan during the year under review and accumulated commitment charges were Rs.449.51 million as at 31 December 2020.
  - charges Action should be unnecessary costs.
- As per the loan During agreement of iRoad 2021 Program "The Borrower **Project** shall pay a commitment achieved charge of 0.15 per cent highest per annum. Such charge disbursement. shall accrue on amount of the loan (less amounts withdrawn from time to time), commencing 60 days after the date of this loan agreement."

year

the

Monitoring

identifying

recruiting

progress.

staff

work load of

the Staff and

vacancies need

to be filled and

the

in

- (q) There were 5 vacancies out of 6 posts of Senior Engineers, 10 vacancies of 14 out posts Coordinating Engineers, 08 vacancies out of 28 posts of Engineers and 02 vacancies out of 04 posts of Project Accountants as at 31 December 2020.
- Optimum cadre should be maintained by the program maximize the performance of the Programme.
- These vacancies are identified at the commencement of the Project and vacancies need to be filled, only if, the workload, at any given period, could not managed by the already recruited staff. However, action will be taken to appoint Senior Engineers, Project Engineers. **Further** recruitment of staff supporting is

staff who has resigned in 2021.

Steering

stipulated

According to the Facility All (r) Administration Manual of Committees should the Project and Section 9 be implemented as of the Management per Services Circular manner. No.01/2019 dated 05 March 2019, the Project Steering Committee and Provincial the Coordination Committees meeting in each province should be conducted at least quarterly to oversee, monitor and coordinate project implementation. However, it was observed that both committees meeting had not been conducted accordingly with optimal quorum.

Virtual Project Steering In addition to committee was held in Regular December 16 2021 meetings, under my chairmanship Special and with the participation of emergency MOH RDA, the meetings are Engineers' held and the as and Contractors' staff. it when progress required. Monthly are meeting held in every Contract with participation of the Employer's, Engineer's & Contractor's staff.

#### 4. **Power and Energy Sector**

#### 4.1 **Green Power Development and Energy Efficiency Improvement Investment Program- Tranche I**

(i) The Green Power Development and Energy Efficiency Improvement Investment Program- Tranche I is implemented for the enhance clean power generation, system efficiency and reliability.

- (ii) The activities of the Program are implemented under five components namely Hydropower Generation Developed and Connected to the Grid, Enhanced Transmission Infrastructure Capacity, Efficiency of Medium Voltage Network Improved, Demand Side Management for Energy Efficiency improved and Capacity development support provided.
- (iii) The estimated cost of the Project is US\$ 220 million equivalent to Rs.28,5010 million and out of that US\$ 180 million equivalent to Rs.23,326 million was agreed to be financed by the Asian Development Bank and the Agence Française de Development (AFD).
- (iv) The Project had commenced its activities on 02 February 2015 and scheduled to be completed by 30 September 2019. However, due to the extension of the project period to November 2023, the objective of improving the clean energy generation, system efficiency and reliability of the people of the country had been delayed by nearly two years.
- (v) The Auditor General had given qualified audit opinion for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations	Preventive	Present
Observations	of Auditor	measures taken	situation
	General	by the Project	

(a) Contrary to the Public Implement the CEB has paid PAYE for project Enterprise Circular No.PED **Board** decision employees up to October 2020 03/2016 dated on 29 April continuously. and Employees are bearing APIT from Nov. 2020. 2016 and Department of Inland Revenue Circular No. SEC/2020/03(revised) dated

on 08 June 2020, the Project had paid Pay As You Earn (PAYE)/ Advanced Personal Income Tax (APIT) and tax on tax amounting to Rs.47.7 million up to 31 October 2020 out of its owned funds without being deducted them from the salaries of the respective employees.

- (b) Contrary to the provision of Comply with the 4.3 the Section of Management Service Circular Circular. No.1/2016 dated 23 March 2016 (revised 01/2019 dated 15 March 2019) Leave encashment and bonus aggregating to Rs. 83.1 million up to 31 December 2020 had been paid to the project staff.
  - provision of the

This is in accordance with the CEB's policy and the guidelines pertained to all CEB employees.

- (c) **Part** 01-Generation Developed and Connected to the Grid Though initial schedule completion date was June 2019, it will be expected to completion date. complete by November 2023. The contract for main civil works (Lot A2) was awarded on 04 October 2019 when it was after the initial schedule
- Hydropower Actions should be taken to complete the project activities by the expected

Delay in procurement of Lot A2 and Lot B, due to request by MASL for dam redesign and issues in the approval process, Overall delays, due to Covid 19 pandemic including the following, Delay due to import restrictions, especially for explosives for blasting and Delay in issuing of visa for foreigners and travel restrictions

completion date.

Though the contract for the consulting services (Lot 3) on Lot A1 and Lot A2 was awarded on 24 October 2016, the contract for Lot A1 and Lot A2 were awarded in May 2018 and October 2019 respectively.

from foreign countries were affected for the delay.

#### (d) **Part 02 Enhanced Transmission Infrastructure** Capacity.

Though Initial schedule completion date of all activities was June 2019, it will be expected to complete the four on going activities by August 2021.

Actions should be taken to complete the project activities by the expected completion date.

Easter Sunday attack, Adverse whether condition, issues of subcontractors and restriction imposed on transportation of filling materials and overall delays, due to Covid 19 pandemic situation were affected for the delay.

(e) The activities of the program Ensure the proper comprised with 05 parts and the supervision and monitoring of the activities of such parts of the program were remained under the purview of various Divisional Heads of the Ceylon Electricity Board Additional instead of the General Manager who was responsible for the supervision of all donor funded projects

coordination order to complete the remaining project activities as planned.

First two parts are under the purview of the AGM Project Division and other parts are implemented under separate divisions of the CEB. The Project division is handling only Generation the main and Transmission related Projects and if any distribution part included in the scope of the Project, then that part will be a PMU under covered by

handled by the CEB and hence coordination of the parts of the project is not in a satisfactory level.

distribution division.

(f) ADB Loans (3146 / 3147) was 31 March 2020 and it was extended to 30 March 2021. It was further extended to 13 July 2024, due to not meeting the expected progress. As a result, project administration expenses and other expenses will increase and more commitment fee will have to be paid for the undisbursed balance. Further, the objective of the Long Term Least Cost Generation Plan may not be achieved.

taken to complete the by activities the expected completion date

The original closing date of the Actions should be This is mainly, due to time extension granted to project construction of Part 01 of the Project. The reasons for the delays have been outlined in the above. It is pertinent that extra expenses have to be incurred if time extension is granted beyond the original completion date.

As per the BOQ of the Lot B2 (g) of the part 2 of the project, USD 158,065 had been allocated to import 3 vehicles. Even though the total actual CIF value of the imported 3 vehicles was USD 58,446, allocated amount of USD 158,065 had been paid to the contractor. In addition, the total import tax amounting to

taken to minimized the uneconomical expenditures.

Action should be Initial Price bid has been decided at the bidding time with the approval of the SCAPC and CEB is bound to pay the contract price agreed according to the Lot B2 contract agreement signed on May 2016 and vehicles were imported in 2017.

Rs.12.4 million had been reimbursed to the contractor. Accordingly, the project had incurred an uneconomical expense when procuring the vehicles for the project.

# 4.2 Green Power Development and Energy Efficiency Improvement Investment Programme (Tranch 2)

- (i) The Green Power Development and Energy Efficiency Improvement Investment Programme (Tranch 2) is implemented for the transmission infrastructure enhancement in the country with construction of grid substations and associated lines to absorb the increased power demand and reactive power management to ensure stable system operation.
  - (ii) The estimated cost of the Project is US\$ 264.7 million equivalent to Rs.39,453 million and out of that US\$ 184.7 million equivalent to Rs.27,793 million was agreed to be financed by Asian Development Bank and Agence Francaise Development.
- (iii) The Project had commenced its activities on 10 July 2017 and scheduled to be completed by 31 December 2021.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements of the year 2018, 2019 and qualified audit opinion for the year 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	Preventive	Present
	Observations	of Auditor General	measures taken	situation
			by the Project	
(a)	The project activities had been	Action should be	The	Expedite the
	commenced with delays over	taken to expedite the	disbursement	Construction
	2 years from the scheduled	works and need to	plan of all	works and
	date at 31 July 2016,	monitor the works of	projects were	hope to be
	continued operations without	contractors closely.	shifted. Interest	completed
	taking any actions to catch up		Chargers are paid	within the
	the delays. Therefore, the		for utilized funds	extended
	risks on incurring additional		and commitment	period.
	costs on contracts on price		chargers are paid	
	variations, commitment		for the unutilized	
	charges and extension of the		funds.	
	period of the programme, etc.			
	could not be ruled out in audit.			
(b)	It was observed that out of the	Action should be	The	Expedite the
	total allocation of US\$ 260	taken to expedite the	disbursement	Construction
	million equivalent to	works and need to	plan of all	works and
	Rs.37,895 million had utilized	monitor the works of	projects were	hope to be
	only US\$ 92 million	contractors closely.	shifted. Interest	completed
	equivalent to Rs. 13.38		Chargers are paid	within the
	million as at 31 December		for utilized funds	extended
	2020. Further, according to		and commitment	period.
	the financial targets stipulated		chargers are paid	
	in the Project Administrative		for the unutilized	
	Manual, it was expected be		funds.	
	utilize US\$ 259.9 million			
	equivalent to Rs. 37.9 million			
	at the end of the year under			
	review, However only 35 per			
	cent of the respective targets			

had been achieved as at that date. As a result of the slow utilization of funds allocated. commitment the charges amounting to Rs. 79.45 million had been recovered by the Lending Agency.

(c) According to the progress reports, procurement process on augmentation of Beligaha and Ethulkotte primary substation and construction of primary substation at Raththanapitiya had been taken more than 3 ½ years to select a suitable contractor, due to various reasons. However, the contract had been awarded on 08 July 2020 at an contract value of US\$ 7.973 million, contract had initiated contract works on 21 September 2020. Further, it was revealed the selected land Raththnapitiya for respective purpose had not been acquired even up to the date of audit on 26 July 2021.

Action should be taken to expedite the works and need to monitor the works of contractors closely.

According to the Expedite the response of the Construction Management works and Loan Effective hope to be date was delayed completed for 06 months, within the due to delay in extended granting the period. approval by the Rattanapitiya Attorney General Land was Department. handed over to CEB on 02, August

2020.

(d) Accounting to the Programme The activities of the

The The very same scope Administration Manual, the Programme should work planned in scope of work contract on smart grid and be properly planned metering and consultancy service there on has to be implemented under of Demandimprovement Side Management for Energy at an estimated cost of US\$ 11.1 million equivalent to Rs. 1,617.82 million had not been commenced even up to the date of audit on 26 July 2021.

in order to achieve the objectives of programme.

Tranche 2 is planned to is smart metering in be implemented entire with different Katunayake CSC. Estimated project cost is 8.85 Mn implementation USD (8 Mn USD strategy for the goods and without work plus 0.75 utilizing the for consultancy services of a The services.) consultant. estimate is based conditions on prevailed Tranche 1 planning stage.

(e) received, the motor vehicles of the programme had not been imported directly and the had procured through contractors. Due to that reasons, the programme had to pay more than the invoice of motor vehicles value including the profit margin of overheads contracts and thereon. Even though sum of Rs. 165.71 million had been reimbursed by the programme to procure 28 number of motor vehicles during the period from 2016

According to the information Clauses of contract documents should be made for minimizing risk to be occurred by Ceylon Electricity Board.

35 Nos. of Once the motor vehicles project is had been completed supplied by the those vehicles contractors and and other equipment will payments were made for those transferred be vehicles as per to CEB and at contract that point the asset will be agreement. recognized.

to 2019. The ownership of the vehicles are rest with the contractors as a result of contractor had abended the contract works or condemn the vehicles with an accident, the programme has to bear the losses.

#### 4.3 Supporting Electricity Supply Reliability Improvement Project

#### 4.3.1 Activities carried out by the Ceylon Electricity Board

- (i) The Supporting Electricity Supply Reliability Improvement Project is implemented for the enhance the efficiency and reliability of the electricity supply and distribution systems.
- (ii) The estimated cost of the Project is US\$ 160 million equivalent to Rs.23,069 million and out of that US\$ 115 million equivalent to Rs.16,560 million was agreed to be financed by the Asian Development Bank.
- (iii) The Project had commenced its activities on 29 June 2017 and scheduled to be completed by 30 September 2021. However, the Project period had been extended up to 31 December 2023, due to delay of awarding the contractors.
- (iv) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit Observations	Recommendations of Auditor General	Preventive measures taken by the Project	Present situation
(a)	According to the Project Administration Manual, contract on construction of the	General Action should be taken to award the	the Project The TEC report is submitted to the	Contract is not yet awarded.
	ADB on 4 July 2017. The contract had not been awarded as at 31 December 2020.			

- (b) According to Administration Manual, contract on construction of 33 KM tower lines with the length of 270 kV and 13 No of works 33 kv gantries at an estimated contractors closely. value of US\$ 34.99 million was required to be awarded by quarter of 2016 and activities of the contract were scheduled to be commenced quarter of by 2017.
- the Project Action should be project taken to expedite requested by the works and need to monitor the contractor has given approval for the ERD through
- time Expedite the extension has been construction the works and hope to be and currently it is under completed review. The board within the the extended the period. extension of loan validity period and it was forwarded to

the Ministry Power.

However, the procurement process had been taken for more than two years to awards this contract and finally, the contract was awarded on 30 May 2019 at a cost at US\$ 40.48 million. Further, 10 plots of land were scheduled to be acquired for construction gantries under of this component. No land had been acquired even after a lapse of 4 years.

(c) The project for installation of Action should be 124Mvar Breaker Switched taken to award the Capacitor Banks in Colombo City Grid Substations and further delay. Replacing the Capacitor Banks at Thulhiriya Grid Substation done with the use of the savings of the project had shown a nil progress as at 31 December 2020.

The bids Expedite the were opened and construction contract without evaluation is in works and progress. hope to be Negotiation is being completed done with the within the evaluated extended lowest bidder, due to the period.

high bid price.

(d) was utilized only project had Rs.5,078.084 million as at December 2020, out of the total allocation of US\$ 115 million equivalent Rs. 16,560 million. Further, according to the financial

observed that the Need to adopt with the financial targets stipulated in the **Project** Administrative Manual.

The Take necessary expected project target was actions to not achievable, due catch up delayed works. to the Covid pandemic outbreak of the country and adverse weather condition, the

targets stipulated in the Administrative Project Manual, it was expected to utilize US\$ 18 million equivalent Rs. 2,592 to million at the end of the year 2020. However, only Rs. 1,103.17 million had been utilized by representing 42.56 percent at the respective targets been achieved as at that date.

performance of the contractor recorded to be significantly low.

#### 4.3.2 Activities carried out by the Lanka Electricity Company (Private) Limited

- (i) The Supporting Electricity Supply Reliability Improvement Project is implemented for the support the establishment of hybrid renewable energy systems through the construction of a renewable energy micro grid system in the western province.
- (ii) The estimated cost of the Project is US\$ 1.8 million equivalent to Rs. 268.36 million and entire amount was agreed to be financed by Asian Development Bank.
- (iii) The Project had commenced its activities on 29 June 2017 and scheduled to be completed by 30 September 2021.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

#### **Observations Auditor General** measures taken position by the Project The selected bidder This matter should be (a) for This matter was construction, discussed designing, considered along with during installation and commissioning for of the warranty the one meetings had with of Renewable Energy Micro periods agreed by the grid Pilot Project had not quoted supplier as the bidder the contractor for mandatory spare parts for is obliged to supply of before awarding two years of operation of Micro mandatory spare parts the contract. Since grid system. However, for the two vears they have provided **Technical** of Evaluation operation micro two year or more Committee recommended the grid system. warranties for the bid subject to agreeable solution equipment pertaining to above bid item mentioned, it is prior to award of contract. considered that Subsequently, the contract had cost for the spare been awarded on 11 February parts for two years 2020 as contractor had provided also included with the offer. two years or more warranties for the other mandatory spare parts quoted. (b) Out of the total Grant proceeds, Prompt actions should Grant Grant US\$ 1.5 million and US\$ 0.3 be taken to expedite disbursements for disbursement million had been allocated for the activities of the the construction as of now is works component Project in order to works were started US\$ and 1,164,241/consultancy services complete the Project only after the L/C respectively. Eventhough, within the scheduled become operative the and Grant closing date as per the time frame. with commitment approximately letter from ADB 65% of Grant Agreement was 31 March the 2022, it had utilized only US\$ which was total grant 113 0.159 million or 11 per cent for received value. on

**Recommendations of** 

Audit

**Preventive** 

**Present** 

10/02/2021.

works component and US\$ 0.109 million or 37 per cent for consultancy services as at 31 December 2020.

(c) and installation of renewable be taken to expedite energy micro-grid system had the activities of the been awarded on 11 February 2020 and the contract agreement had been signed on 03 July 2020. According to the project schedule, the contractor had in order to complete agreed to complete the activities relating to installation of micro grid by 30 November 2021. However, initial activities such as identifying possible DC cable installation paths, possible location for battery container and diesel generator installation, etc. had only been completed. Import of required plants and machineries had not been completed even on the date of audit, eventhough only months remains to complete the activities of the Project.

The contract for design, supply Prompt actions should As per the contract Already the completed. agreement, expected **Project** and close completion date supervision is required for the services make on the should count as activities of contractor effective date plus mentioned the in the project within the duration the project period. contract.

#### 4.3.3 Activities carried out by the National Water Supply and Drainage Board

(i) The Supporting Electricity Supply Reliability Improvement Project is support productive energy use for small isolated island and rural communities in 3

islands in the Jaffna area of the Northern Province (Nainathivu, Analativu and Delfts).

- (ii) The estimated cost of the Project is US\$ 2 million equivalent to Rs.288 million agreed to be financed by the Japan Fund for Poverty Reduction administered by the Asian Development Bank. Out of the estimated cost of the Project, allocation of US\$ 1.25 million equivalent to Rs. 180.72 million had been made for the activities of the Project expected to be carried out by the National Water Supply and Drainage Board whilst US\$ 0.75 million equivalent to Rs. 106.56 million had been allocated for the activities of the Project expected to be carried out by the Sri Lanka Sustainable Energy Authority.
- (iii) The Project had commenced its activities on 19 March 2017 and scheduled to be completed by 30 September 2021.
- (iv) The Auditor General had given unqualified audit opinion for the financial statements submitted for the year 2018 and qualified audit opinion for 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations of	<b>Preventive</b> Present
	Observations	<b>Auditor General</b>	measures taken position
			by the Project
(a)	The Project comprised with two	Discuss with	Tender calling" for Ice cubes
	Project components namely	Electricity Board	making Plant will be feasible
	installation of sea water reverse	regarding this matter	when the CEB's Hybrid Power
	osmosis (SWRO) desalination plant	whether there is a	System project is completed
	and supply and installation of 0.5-	temporally solution to	and it is beyond control of
	ton ice making factory and	supply of electricity at	the NWSDB. It will be
	refrigeration system. Out of that	low cost until the	discussed with ADB to get their
	supply and installation of the two	implement of CEB's	decision during ADB's Mission
	no's of 75 m <sup>3</sup> /day sea water reverse	Hybrid power system.	visit to Jaffna between 21st
	osmosis plant with related civil		February 2022 and 24 February

2022.

works had only been completed and commissioning as at 31 December 2020. However, other component of construction of ice making factory had not been awarded, due to it depends on the Electricity Supply available from CEB'S hybrid power system Project which had not been awarded even up to 15 March 2021. Hence, only physical and financial progress of the sea desalination plant including related civil works was 99 per cent and 72 per cent respectively as at 31 December 2020.

(b) Eventhough the installation of 150 The progress of the PMCIU m<sup>3</sup>/day capacity of RO plant at Nainathivu Island for cater the water for community, drinking proper water distribution system had not been included in the scope of the Project. Therefore, the Project had planned to complete the distribution system and elevated towers through another water supply Project of the Jaffna Kilinochchi which is funding by ADB. Eventhough the of Elevated towers construction under this Project was scheduled to be completed by month of December 2020, overall physical progress was only 44 percent.

contracts required to be monitor closely to complete within scheduled time frame by PMU and water supply Project Division of the NWSDB.

The instructed the construction of Elevated contractor complete the Water within Tower contract at the extended Nainathivu time frame and was the completed contractor was also including increased their water workforce. tightness Unfortunately, test, the work was Flushing slowed down and Disinfection due to many workers and the executive staffs

affected by the Covid-19 during past months, quatrain of workers and sites, delay in availability and supply of construction materials such as Cement. Reinforcement steel. Electrical items etc

#### 4.4 Mannar Wind Power Generation Project

- (i) The Mannar Wind Power Generation Project is implemented for the increase clean power generation in Sri Lanka by increasing wind power generation capacity, improving system reactive power management and strengthening capacity of borrower in project engineering design review and supervision.
- (ii) The estimated cost of the Project is US\$ 257 million equivalent to Rs.39,923 million and out of that US\$ 200 million equivalent to Rs.31,105 million was agreed to be financed by Asian Development Bank.
- (iii) The Project had commenced its activities on 01 January 2018 and scheduled to be completed by 31 December 2020. However, the Project period had been extended up to March 2021.
- (iv) The Auditor General had given qualified audit opinion for the financial statements submitted for the year 2018 and unqualified audit opinion for the year 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	<b>Recommendations of</b>	Preventive Present
	Observations	<b>Auditor General</b>	measures taken by situation
			the Project
(a)	Deposits balance of Rs.40	The follow up actions	These balances are still remaining
	million kept by the project	should be taken in relation	under Other Deposits and cannot
	at the Divisional Secretary	to land acquisition process.	be removed or capitalized without
	had remained over the four		the details of settlement to land
	years period without being		owners.
	settled.		
(b)	As per the Financial	Internal audit of Project	A comprehensive Internal Audit
	Regulation 134(3) and	activities should be carried	for the transactions carried out by
	Management Audit	out regularly.	the project was carried out in 2017
	Circular No.05 of 26 July		by the internal audit section of
	2010 and No.02/2016, the		CEB.
	Internal auditor had been		
	recruited within the project		
	staff and nor transactions		
	of the Project had been		
	subjected to audit of the		
	Internal Audit Section of		
	the Ceylon Electricity		
	Board during the year		
	under review.		
(c)	Contrary to the Public	PAYE tax should be	CEB has paid APIT on employees
	Enterprise Circular	deducted from the	up to Oct. 2020 and Employees are
	No.PED 03/2016 dated on	employee's salary.	bearing APIT from Nov. 2020

according to the Board Decision.

29 April

Department

Revenue Circular

SEC/2020/03(revised)

2016

of Inland

and

No.

dated on 08 June 2020. The Project had paid Pay As You Earn (PAYE)/ Advanced Personal Income Tax (APIT) and tax on tax amounting to Rs.15.76 million up to 31 December 2020 out of its owned funds without being deducted them from the salaries of the respective employees.

- Wind Power Generation Activities (d) Capacity component expected physical Performance was 100 per cent. However, performance achieved was 87.60 per cent. Though initial schedule completion date was by December 2020, it will be expected to complete by March 2021. The objective of the Long term Least Cost Generation Plan not be properly achieved.
- (e) System reactive Power

  Management Improved
  component expected
  physical Performance was
  87 per cent. However,

Increased completed as planned to the project completion date was expected avoid unnecessary cost.

October 25, 2020 which was extended up to March 31, 2021 considering delays, due to various reasons.

Power Activities should be Restrictions imposed on Improved completed as planned to international travel and delays expected avoid unnecessary cost. caused to supervisor's visit.

performance achieved was 82 per cent. Though initial schedule completion date was by January 2021, it will be expected to complete by April 2021.

### 4.5 Rooftop Solar Power Generation Line of Credit Project

- (i) The Rooftop Solar Power Generation Line of Credit Project is implemented for the financing qualified rooftop solar systems in Sri Lanka through participating financial institutions.
- (ii) The estimated cost of the Project is US\$ 50 million equivalent to Rs. 7,550 million and entire amount was agreed to be financed by ADB.
- (iii) The Project had commenced its activities on 17 April 2019 and scheduled to be completed by 31 December 2021.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	Preventive	Present
	Observations	of Auditor General	measures taken	situation
			by the Project	
(a)	Eventhough Rs. 2,390	It is required to	Agreed with the	Total loan
	million was allocated by the	utilize the allocated	observation.	amount was
	annual budget for the	funds in maximum.	Further, COVID	disbursed by the
	Project for the year under		- 19 epidemic	project as at
	review, 12.7 percent of the		situation had	completion date

allocation was remained unutilized as at 31 December 2020.

adversely affected of 31.12.2021.

to the demand of
this loan of
scheme.

(b) Eventhough sum of It is required Rs.5,315,71 million had utilize the received been provided by the ADB funds without delay. as at 31 December 2020, only a sum of Rs.3,835.29 million was utilized and Rs.1,4804.16 million was remained in the Central Bank Account unutilized at the end of the year 2020.

Agreed with the Total loan observation. amount was Further, PFIs are disbursed by the liable to pay an project as at completion date interest to the of 31.12.2021. Treasury for the received funds from date of receipt to the Central Bank Account.

#### 5. Education and Vocational Development Sector

#### 5.1 Skills Sector Development Programme

- (i) The Skills Sector Development Programme is implemented for the building of efficient skills education system to meet the local and foreign labour market demand by 2020 and improving quality, relevance, access, recognition for vocational training and supportive policies, systems and structures. The activities of the Programme are implemented under the component of Results Based Lending Mode.
- (ii) The estimated cost of the Project is US\$ 1,061 million equivalent to Rs. 141,524 million and out of that US\$ 200 million equivalent to Rs. 28,708 million and US\$ 100 million equivalent to Rs. 13,100 million were agreed to be financed by Asian Development Bank and International Development Association respectively.

- (iii) The Project had commenced its activities on September 2014 and scheduled to be completed by 30 June 2021. However, the project period had been extended up to 30 June 2022, due to impact of covid -19.
- The Auditor General had given qualified audit opinions for the financial (iv) statements submitted for the year 2018, 2019 and unqualified audit opinion for the year 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations	Preventive	Present
Observations	of Auditor	measures	situation
	General	taken by the	
		Project	

- (a) Diploma Courses were expected to be conducted by the Ocean University of Sri Lanka parties. during the year under review and intended to approach 232 students. However, the respective courses could not be commenced, due to erroneous information contained in the paper advertisement published by the University at a cost of Rs. 1.4 million.
  - As per the Annual Action Plan, Action should be Not responded. taken to investigate responsible

(b) The process commenced in According to the Order had Training 2017 to procure training Procurement Guide been Equipment equipment at a cost of Rs. 2.5 Lines, necessary cancelled on had not million for Motor Cycle and actions have to be 09 July 2017, been Scooter Repairing Diploma taken to procure the due to nonpurchased conducted Technical submission of by equipment to

Collages Dambulla ensure the expected performance at & Rathmalana had not been quality of the bond. completed up to 30 April 2019. training.

(c) **National** Apprentice and Industrial Training Authority had procured training equipment valued at Rs. 46.6 million for Engineering **Technical** Institute at Katunayake using procurement method of Shopping Procedure Procurement by Regional Committee instead of using National Competitive Biding Method by Department Procurement Committee contrary to the Supplementary No. 33 dated 15 March 2017 to the Procurement Guide Line 2.14.1 and the Procurement Guide Line 4.4.2 of Procurement Guide Lines -2006

Government Not Necessary **Procurement** responded. action had been procedures should not be adopted to taken to ensure the rectify this competitiveness of issue. the bidding process.

(d) The laboratory equipment Immediate procured at a cost of Rs. 7 need to be million in 2015 for the use of complete students of Diploma Course in construction Food Technology in University of the lab to College at Ratmalana had the stude remained idle, due to lack of make use infrastructure facilities in the Equipment.

**Immediate** action This situation Students need to be taken to had arisen following mainly, due to complete the the training construction work delays in courses of the lab to enable construction without the students activities obtaining to of make use of such the lab. the knowledge

laboratory building. in that field.

(e) The surcharge payment to the Project funds Accepted. Not rectified Employees Provident Fund and should utilized yet. **Employees** Trust Fund strongly for the amounting Rs. 886,801 intended purpose. had been made during the year under review by the University Collage at Batangala, out of the Projects Funds.

(f) According to the Detailed Activity Plan of the National Youth Services Council, it was expected to assist 100 stipends for needy trainees by incurring Rs. 4.8 million annually and a sum of Rs. 33.6 million had been allocated thereon for the period from 2014 to 2020. However, no any action had been taken to implement this Programme even as 31 at December 2019.

This activity should Although the This activity detailed have been had not implemented using TVET sector been Programme finance action plan for implemente period d. the 2014 - 2020reflects a stipend payment for needy trainees, Skills Sector Development Programme has not committed to fund stipend for needy trainees NYSC in the Detailed Action Plan of SSDP for the period 2014 -

2020.

had

been

not

As per the detailed Action plan Action need to be (g) of the National Youth Services Council, it was intended to develop a policy for charging of course fees. However, even at the end of the year under review, the Council was unable to develop a policy and charged various fees for the same training courses conducted at the training centers of the Council.

Arrangements Policy taken to regularize are being not the system. made to introduced regularize the regarding course fee of changing of full time, part courses time and fees. short-term

> **NYSC** from the second semester of year 2020.

at

courses

(h) **National** Apprentice and Industrial Training Authority had agreed to construct the Hawlock Town City office at an estimated cost of Rs. 9.7 million by the Programme funds on construction works December 2016. As it was not shown the expected progress, Programme office rejected to provide the funds subsequently the and construction works contractor had been suspended on 26 September 2018. As a result, the National Apprentice and Industrial Training Authority had awarded

The Action need to be Various construction taken against the reasons for officers who are delay in had responsible for the constructions been delay had been completed. in mentioned by the **Implementing** Agency.

contract to another contractor using local funds.

According to (i) the Detailed of Vocational Action Plan it Training Authority, was expected construct 20 training centres at an estimated cost of Rs. 3,495 million. However, construction works of 14 training centres had not been commenced even at the end of the year under review. Further, of 6 training centers commenced the construction works, construction works of 4 training centres had not been completed at the end of the year under review and achieved 30 per cent of the physical progress at the end of the year under review. In addition, it was expected to modernize training centres at an estimated cost of Rs. 3,935 million. However, the modernization activities of 27 training centres had only been completed at a cost of Rs. 857 million by per cent achieving the 31 progress.

The The Special attention needs to be paid to Management expected expedite the civil VTA target of the of works of training agrees with project had centres which are the audit not been observations. identified achieved. to construct and Although the modernized. Action plan, Vocational Training Authority of Sri Lanka scheduled Construction 20 of new training centers, due to the restricted fund releases by the General Treasury construction of 07 centers were commenced. Out of the 07 04 centers,

centers

completed.

are

(j) According to the Detailed Need to take Due to the The

Action Plan of Vocational Training Authority for the years 2014 - 2020, it was expected to train 15,000 students in 20 training centres during the year under review. However, only 586 trainees had been trained within the first half of the year under review.

necessary action to improve training availability developing infrastructure facilities.

restricted fund expected
releases from target of the
the General project had
Treasury, not been
construction achieved.
of new

training
centers were
limited and
the progress
of

of rehabilitation and improvement

of centers were delayed.

(k) According to the information received, the targets of 18 activities, out of the 51 activities under 9 Disbursement link Indicators to be Implemented under the proceeds of Loan of the Asian Development Bank had not been achieved as at the year under review.

The management should take necessary action to achieve the targets on rest of the activities of DLIs under the Loan Agreements of ADB.

As per ADB The loan expected agreement, target of the project had target achievement not been completion of achieved. all disbursement link indicators is 30th June

There

been

closure

partial

of

delays mainly

2021.

had

due

and

operation

training centers and the industry due to Covid-19 pandemic situation

(1) According the to loan agreement No. 3650 and No. 3651 of the Asian Development Bank US\$ 100 million were targeted to be disbursed by end of the year under review. However, the total US\$ 36 million had not been disbursed.

As it was shown the inefficiency in utilization of funds, the management should take necessary action to achieve the targets of the project.

As per ADB The loan expected agreements target of the referred, total project had disbursement not been of US\$ 100 achieved. Mn to be completed by

31st December 2021.

(m) Two projects which had cost Rs. 84 million under the Skills Sector Development Fund of the National Youth Services Council had been suspended from August 2018, due to delay in completion by the contractor.

**Immediate** action had to be taken to complete the construction work.

Actions were Αt present taken to these two terminate the contracts of have contracts not renovation been work of awarded to Dambulla another training center contractor and for improvement construction of and the Trincomalee contractor has not

taken any action

backlist.

to

- (n) According the to progress report, the improvement work of 4 training centers of the National Apprenticeship and **Training** Authority was scheduled to be completed by November 2019. However, the improvement work had not modernized. commenced by the end of the year under review. The project proposal had not been approved the National Planning Department.
- Special attention needs to be paid to expedite the civil works of training centres which are identified to construct and

Not

commented.

The expected target of the project had been not achieved.

The

had

completed.

not

- (o) Eventhough the Cabinet approval for the constructions of new building in Rathmalana had been granted on 5 August 2014 the construction works was not commenced during the year under review. The delay period was over 5 years and cost of construction was Rs. 200 million. The programme was scheduled for completion in August in 2019, the physical progress of the project was 60 per cent only as at 31 December 2020.
- Construction Management of the VTA attention need to be construction drawn to expedite Ratmalana the construction building is been progressing works. slowly under bio bubble concept, but the physical progress is 95% of the of scope work. Balance work will be completed in October 2021.
- According to the annual action Attention had to be The (p) **Training** plan of the National Youth drawn to achieve centers were expected

Services Council, a sum of the Rs. 1 million had been allocated to promote flexible delivery to enable multiple entry and exit for students seeking occupation specific skills and industry requirements, However non of the activities were carried out as per progress report.

expected made target of the aware project had outcome. and instructed start the not been achieved. courses and

the training programs were not successful due the nonparticipation of the students per the prevailing covid-19 pandemic. Monaragala

According to the annual action Immediate

(q) plan of the National Youth have to be taken to Services Council, a sum of Rs. 4 million had been allocated to identify additional physical resources and teams for five training courses at four training centers in the North Central and Uva Provinces. However, the physical resources and teams could not be identified during the year under review.

action Horowpathan commence the a respective courses. Orubandiwew a and Ulapane **Training** Center - The equipment

The expected target of the project had been not achieved.

could not be procured due the to construction work.

The student hostel constructed More attention have (r) the by Ceylon German to Technical Training Institute on continuous

be drawn on Construction The of the Student construction Hostel had not an etimated contract value of supervision of the Rs. 757 million and under the work assigned to provisions of the Skills Sector the constructor. Programme was scheduled to be completed on 30th October 2020, its physical progress was 65 percent at the end of the year under review.

Building is been progressing completed. under biobubble concept and the physical progress is 70% at present.

(s) Quality Improvement Systems
(QIS) were introduced in 2017
to further improve the quality
management system. Ceylon
German Technical Training
Institute had not taken action to
install the systems and obtain
quality certification until end of
the year under review.

Management
should take
necessary action to
achieve expected
targets.

The Due to the shortage in expected staff, the target of the training project had providers not been are occupied full achieved. time to train the internal students. Quality Improvement System is a long term concept, which should be introduced gradually.

(t) Although Rs. 69.43 million had The Initially it was The management expected been allocated for employee should take planned to linked 2000 training programs necessary action to award target of the (ELTP) during in the year under achieve the targets review, no training agreements of the programme. had been signed for the year 2020. Contracts had not been awarded recruit 2000 to additional trainees as targeted.

contracts project had the during not been 2020. achieved. year

Procurement process initiated. But, with the effect of COVID-19 pandemic, country was locked down over for

months. Although Rs. 13,889 million has (u)

been allocated during the year for under review flexible training programs with a view to improving the skills of the staff working in the industrial establishments and reducing the gap of the certified. skill However Out of which only Rs. 0.0195 million had been spent and also failed to achieve the target of at least additional workers participated in skills upgrading flexible training programs in industrial sector.

Attention have to be drawn to achieve the expected outcome

Main reasons The for lagging expected behind targets target of the the project had are negative not been impact on the achieved. industry and the closure of the training providers (public and private) due to Covid-19

pandemic.

# 5.2 Demonstrating Innovative Approaches for Private Sector and Women's Empowerment in TVET Sector in Sri Lanka

- (i) The Demonstrating Innovative Approaches for Private Sector and Women's Empowerment in TVET Sector in Sri Lanka is implemented for the increase female labor force participation and women's economic empowerment through TVET.
- (ii) The estimated cost of the Project is US\$ 03 million equivalent to Rs.534 million and were agreed to be financed by the Japan Fund for Poverty Reduction (JFPR) as a Grant.
- (iii) The Project had commenced its activities on 03 August 2018 and scheduled to be completed by 31 March 2021. However, the project period had been extended up to 30 June 2022, Due to impact of the covid-19.
- (iv) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit

	Observations	of Auditor General	measures taken	situation
			by the Project	
(a)	According to the detail action	Immediate action	The ministry will	The intended
	plan of the Programme, it was	should be taken to	initiating action	objectives of
	expected to implement 19	implement expected	plan to cover all	the project had
	activities under 04 expected	activities of	the activities	not been
	outputs from this Programme	Programme since	before	achieved.
	at an estimated cost of US\$	more than half of the	completing the	
	462,060 during the period	Programme period	project period.	
	under review. However, only	had already been		
	07 activities had been	completed.		

Recommendations

**Preventive** 

**Present** 

implemented and a sum of US\$ 31,823 had been incurred thereon at the end of the year.

(b) Eventhough the objective of this Programme is Empowerment of Women in Tertiary and Vocational Education Training sector in Sri Lanka. 226 training programmes were conducted at 84 training centres with the participation of 6,524 trainees during the period review for the purpose of the achieving the objective of the Programme. Only 1,543 women representing 24 percent of total participants had been attended to those training programmes. Further, it was observed that out of 226 programmes conducted, 110 training programmes were conducted without a participation of single woman.

The intended objectives of the project had not been achieved.

Noted

(c) As per the Inception report of the program dated 9th April 2019, the project activities were initially planned to be implemented in 5 provinces namely Western, Northern,

Management should take necessary action to achieve expected target.

The poverty The intended pocket survey objectives of was conducted in the project had Western been not Province during achieved. the period of

North Western, Uva and Sabaragamuwa. However, training programs had conducted only North Western and Northern Provinces during the year.

June July to 2020.

(d) action plan of Programme for the years 2018-2020, it was expected to implement 110 sub targeted activities under the 24 major targeted tasks under this programme. 48 However. sub-targets under 17 major targets had not been reached as expected.

According to the detailed Management should take necessary action to achieve expected target.

Some The target unavoidable circumstances project had not been achieved. prevailed in the country badly effected implementation of the programme.

expected

the

of

(e) the program, the budgeted take necessary action allocations for 23 components were US\$ 2,253,620 and only US\$ 74,542 had been spent by end of the year under review.

As per the progress report of Management should to achieve expected circumstances targets.

The Some expected unavoidable objectives of the project had prevailed in the not been badly achieved. country effected implementation of the programme.

(f) The Institute of International had invited bids for the assessment of the preparation of Operational Plan for Strategy

Plan Necessary actions to be taken of adopt the procurement guidelines.

ISB has been Necessary selected after action had not following been taken to competitive follow the bidding procurement

Development and Facilitation in the Industrial Skills Division for which selected Industrial service Bureau who was the 4th lowest bidding as Rs.3,079,125. A difference of Rs.967,125 was observed between the lowest bidding institution and the selected institution. Although it was stated that the selection of the Industrial Services Bureau was mainly based on technical capacity, consultant profile and budget. However. relevant information had not been submitted for Audit regarding the postgraduate and other qualifications to be hold by the advisors of the selected institution as per the terms of reference.

procurement guidelines.

process and through an interview process and technical committee evaluation.

Related documents have submitted.

### 5.3 General Education Modernization Project

(i) The General Education Modernization Project is implemented for the enhance quality and strengthen stewardship of the general education system. The activities of the Project are implemented under 02 components namely, enhancing quality and strengthening stewardship of primary and secondary education, programme operation and technical support.

- (ii) The estimated cost of the Project is US\$ 2,900 million equivalent to Rs. 449,645 million and out of that US\$ 100 million equivalent to Rs.15,505 million was agreed to be financed by International Development Association.
- (iii) The Project had commenced its activities on 30 August 2018 and scheduled to be completed by 30 June 2024.
- (iv) The Auditor General had given unqualified audit opinion for the financial statements submitted for the year 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	Preventive	Present
	Observations	of Auditor General	measures taken	situation
			by the Project	
(a)	Eventhough 19	Necessary actions	Relevant officers	Poor physical
	procurement activities	should be taken by	have been made	performance
	valued at Rs. 144.12	completing the task	aware.	is remained.
	million had been planned	expected to be		
	for the General Education	completed during		
	Modernization Project	the year within the		
	(GEM Project) in the year	specified time		
	2019, only 2 procurements	periods as planned		
	valued at Rs. 0.71 million	and to achieve the		
	had been made by the end	desired physical		
	of the year.	progress and		
		productivity.		

(b) According to the section 52 Actions should be of Project Appraisal Document, the independent Evaluation Report on the acquisition on indicators of the project should submitted to the world bank before 28 February for value ant years. However, non-appointment of a third party validation institution for the year 2020 up to 9 July 2021, the Independent Assessment Report on the Acquisition of **Indicators** had not been submitted to the World Bank.

Third-party Third-party validation validation taken to implement the project activities. (TPV) reports reports had for 2020 had not not been been prepared, prepared.

due to the school closure with the

COVID-19.

(c) Eventhough sum of 617.36 million had released to been the Provincial Educational Departments for the year 2020 to prevent spreading Covid 19 under component I and II, According to the Letter No. HD/21/05/05-01 of 29 May 2020 of the Ministry of Education. The physical and financial progress reports had not been submitted by the respective Departments to

Action should be taken to comply with the Ministry Guideline.

All Not the yet Provincial submitted Departments of those report to Education were Audit advised to submit those reports. Due to current situation such reports have not been received as expected.

the Ministry. Therefore, the fund used for the relevant activities could not be verified in audit.

(d) According to the Section 07 Action should of the Project Operational taken to conduct an Manual, Audit Circular No. 02/2016 of 10 June 2016 and Financial Regulation 133, the Internal Audit of the project had not been carried out.

Management internal audit.

If there is a delay in conducting the internal audit of the Ministry of Education, it can be rectified by discussing with the relevant branch.

Internal

carried

not

Audit had not

been

(e) Although the Health and Action Nutrition Branch had planned to purchase and purpose. provide face masks 10,175 schools island wide with a provision of Rs.335 million, only Rs.71.2 million had been spent for that purpose. Although its financial progress was 21 percent, physical progress reports had not submitted to the audit

should taken to achieve the

School-based Physical grants have been progress provided for all report submitted schools as per the imprest the Audit received for the MoE. In this the context, School Health and Nutrition Branch with the approval of the Secretary, MoE, provided grants for all the government schools as an outright grants.

(f) Although a sum Rs.10 Action should be The National No evidence million had been given to Institute taken obtain was presented to of the National Institute of evidence of utilized Education has to the audit up Education for Curriculum funds. informed us that, to now. Development. However, no they used this Rs. 10.0 million evidence was presented to audit the the to verify for achievement of the project curriculum objectives. development

process.

# 5.4 Accelerating Higher Education Expansion and Development Operation Project (Project Component)

- (i) The Accelerating Higher Education Expansion and Development Operation Project (Project Component) is implemented to increase enrolment in the State Universities, Sri Lanka Institute of Advanced Technological Education, Advanced Technological Institute and Non State Higher Education Institutions in the priority disciplines (Science, Technology, Engineering, Medicine), improve the quality of degree programs and promote research and innovation in the higher education sector.
- (ii) The estimated cost of the Project is US\$ 100 million equivalent to Rs. 18,136 million was agreed to be financed by International Development Association.
- (iii) The Project had commenced its activities on 01 March 2018 and scheduled to be completed by 30 June 2023.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations	Preventive	Present
Observations	of Auditor General	measures taken by	situation
		the Project	
Differences were observed	Actual expenditure	There are several	Still not
between the balances shown	needs to be reported.	reasons for these	implement the
in the Financial Statement of		differences:	mechanism to
the AHEAD Operations and		The Project cannot	record the
Monitoring Support Team		exceed the approved	actual
(OMST) and the records of		annual budgetary	expenditure.
the AHEAD - Operations		allocation when	
Technical Secretariat (OTS)		accounting	
and the Financial Statement		expenditure.	
of the University.		Therefore, the	
		OMST is unable to	
		account the total	
		expenditure reported	
		by the OTSs due to	
		the insufficient	
		budgetary	
		allocations for the	
		year.	

## 5.5 Science and Technology Human Resource Development Project

- (i) The Science and Technology Human Resource Development Project is implemented to improve access facilities to employment- oriented technology degree programs in higher education system of the country.
- (ii) The estimated cost of the Project is US\$ 165 million equivalent to Rs.30,051 million and out of that US\$ 145 million equivalent to Rs.26,409 million was agreed to be financed by Asian Development Bank.

- (iii) The Project had commenced its activities on 17 April 2018 and scheduled to be completed by 31 December 2023.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018,2019 and 2020 regarding the project and the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	Preventive	Present
	Observations	of Auditor General	measures taken by	situation
			the Project	
(a)	According to the	Prompt action need	According to the	Civil work on
	information made available,	to be taken to catch	Management	Kelaniya, Sri
	it was observed that the	up the delayed	response four	Jayewardenepura,
	physical and financial	activities	construction,	and
	progress of the project		procurement of civil	Sabaragamuwa
	remained behind the project		works of four	universities had
	as at 31 December 2020,		faculty building	been commenced
	due to the delays in		were started at the	during the latter
	commencement civil works.		end of the year	part of the year
	Further, it was revealed that		2018, due to delays	2020.Contract
	the procurement process on		of staffing of the	works on
	selection of available		project.	Rajarata had been
	contracts to construct to			awarded on 17
	four facility buildings at an			September 2021.
	estimated value of US\$			
	66.14 million for Rajarata,			
	Sabragamuwa, Kelaniya			
	and Sri Jayawardanapura			
	commenced on January			
	2017and take more than 3			
	years to select and award			

the contracts. Further it was revealed that the construction works at Rajarata University had not been started as 31 at December 2020.

(b) the proceed of the Loan amount of US\$ 145 million, only US\$ 9.86 million representing 6.8 per cent had been utilized as at 31 December 2020 even after laps of 03 years form the commencement of the Project. Further, according the revised financial targets stipulated in the Project Administration Manual, it was expected to utilize US\$ 18.59 million equivalent to Rs.3,457.74 million at the end of the under review. vear However, only US\$ 8.7 million equivalent Rs. 1,672.6 million representing 48 per cent of the respective targets had been achieved as at 31 December 2020. In addition, out of Rs.750.36

It was observed that out of Action should be It is admitted that Project target had taken to achieve the according to the not objectives of revised achieved. the project during the disbursement plan of the ADB, the project period. expected disbursement was US\$ 18.59 Mn. However, due to unavoidable circumstances related to the civil works procurement process we could

award only three

contracts.

been

million made in the target disbursement, Rs.99.5 million had only been utilized as at 31 December 2020, due to delay in awarding of contract for the civil works.

# 6. Agriculture Sector

# 6.1 Smallholder Agribusiness Partnerships Programme

- (i) The Smallholder Agribusiness Partnerships Programme is implemented for the sustainable increase the income and quality of diet of 57,000 smallholder households involved in commercially oriented production and marketing system.
- (ii) The estimated cost of the Project is US\$ 105.03 million equivalent to Rs.17,170 million and out of that US\$ 54.4 million equivalent to Rs.8,892 million was agreed to be financed by International Fund for Agriculture Development.
- (iii) The Project had commenced its activities on 26 June 2017 and scheduled to be completed by 30 June 2023.
- (iv) The Auditor General had given qualified audit opinions for the year 2018,209 and 2020 for the financial statements submitted for the project. However the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendation	Preventive	Present
	<b>Observations</b>	of the Auditor	actions taken by	Position
		General	the Project	
(a)	It was targeted to provide sub-	Need to take	Actions have	Project target
	loans to 45,000 beneficiaries,	action to	been taken to	had not been
	including smallholder out	popularize the	make aware the	achieved
	growers during 18 months period	activities of the	business	
	from 01 July 2017 to 31	Project as enable	community and	
	December 2018. According to	to achieve the	the Public	
	the progress report, 13,887	target.	officers (GAs) to	
	beneficiaries had been identified		receive business	
	as at 31 December 2018. Out of		proposals by	
	that only 2,119 beneficiaries had		conducting	
	been registered at the Central		Stakeholder	
	Bank of Sri Lanka and granted		meetings.	
	sub loans amounting to			
	Rs. 320.13 million to 1,715			
	beneficiaries as at that date.			
(b)	The out growers in Gall district	The close	The preventive	The project is
	use traditional methods on	supervision is	action had not	a credit only
	preparation and maintenance of	needed on the	been taken.	4P and
	tea nurseries, due to lack of	activities		facilitated 441
	necessary trainings,	implemented by		no. of
	infrastructure facilities, technical	the promoter		farmers.
	knowledge and other assistance	Company/Banks.		By now all
	to the smallholder tea			the loans
	cultivators.			issued by
				SAPP have
				been fully
				recovered and
				completed the
				project.
				project.

(c) According the to Estimate for the year 2019, the allocation amounting to Rs. 2,044.2 million had been made under the Secretary to the President to implement the activities of the Programme and an estimate amounting to Rs. 2,600 million had been made thereon in the revised Annual Budget of the Programme. However, the Programme had Utilized only a sum of Rs. 1,654.25 million representing 63 per cent as at 31 December 2019.

Budget Action should be Actions had not Overall taken to monitor been taken targets had to the Programme monitor the not been activities in order achieved. Programme achieve the to activities. objectives of the Programme within the programme period.

(d) The number of beneficiaries under the grant disbursement for the year 2019 5,500. However, actual grant disbursed during the year was only 4,502 beneficiaries. It was further observed that under the backyard poultry farming project, expected beneficiaries was 500 and disbursement was made only for 94 beneficiaries. Further. total targeted beneficiaries for cinnamon cultivation was 140 whereas 40 beneficiaries were distributed grants.

targeted Action should be Appointed three Whole targets taken to monitor the Programme activities in order achieve the objectives of the Programme within the programme period.

Regional had not been Programme achieved. Coordinates (RPC) and assign regions.

- (e) Eventhough there were fifteen Action should be Introduce Public-Private-Producer Partnership Agreements were signed by covering 15,223 beneficiaries as at 31 December 2019 under the Credit Component, the Programme had targeted 7,499 beneficiaries to disburse the loan up to 31 December 2019 and out of those 6.091 beneficiaries registered at the Central Bank of Sri Lanka and Granted the loans amounting to Rs. 1,037 million to the 5,219 beneficiaries only.
  - bulk Overall facility taken to monitor loan targets had Programme the system to not been activities in order achieved. expedite the achieve disbursement of the objectives of the credits by Programme within Private Financial the programme Institutions period. farmers.

(f) Disbursement plan had been Prompt designed from December 2018 to December 2019 relating to the Back Yard Poultry Project. The agreement had been signed on January 2019 and 26 February 2019.

action Any preventive Project need to be taken to action had not being implemented. sign the been taken. agreements on time based on the disbursement plan.

is

As per the Agreement for Diary (g) Project, the project duration was two years. It was observed that even though one year period lapsed no any farmer had been registered under this project until 31 Dec. 2019. According to the disbursement plan of provide grant items to the beneficiaries

Prompt action Any preventive Project is need to be taken to action had not being minimize implemented. the been taken. delay.

by December 2018, January 2019 and February 2019 respectively. However, any parties of the programme could not be able to achieve the time target per the disbursement plan.

- (h) According to the relating to Cinnamon Cultivation, the promoter shall guarantor repayment of the loans. It was observed that some of beneficiaries had defaulted and therefore the releasing of balance loan amount had been stopped by the promoter bank. Further, processing center required to be established by the promoter company as per the Section 2 (a) (ii) of the above agreement; however none of the processing had been established relating to the society as at 31 December 2019.
- Agreement Follow up actions Relevant follow Issues are still

  Cinnamon should be taken. up actions had remaining

  noter shall not been taken. unchanged.

(i) Eventhough 500 beneficiaries had been identified under the Tea Infilling Project as at 10 October 2019, only 119 beneficiaries had been registered at the Central Bank of Sri Lanka and 31 tea cultivators had been

Prompt action The preventing **Targets** had need to be taken to actions had not not been achieve the targets been taken. achieved as the as per per the agreements. agreement.

granted loans at the end of the year.

According to the Section 2 (d) Prompt (j) 03 and Schedule of the Agreement entered in to between Secretary to the President, Dasini Dehydration Center and Bank of Ceylon, the first phase of the disbursement plan had set to provide grant and credit facilities on November 2018 for 250 beneficiaries and balance on May 2019 for 250 beneficiaries. However, a sum of Rs. 9.33 million for 97 beneficiaries had only been granted credit facilities as at 31 December 2019.

There had not Revised No. action of farmers as need to be taken to been taken any 120 achieve the targets actions to as per agreements. Credits issued achieve the targets per only for 91 as agreements. farmers by BOC and Grants have been issued to 116 no.

farmers.

(k) As per the paragraph 3 (k) of the Follow up actions Follow Agreement entered into between Secretary to the President, Dasini Dehydration Center and Bank of Ceylon in respect of Cultivation, Moringa the promoter should be submitted monthly progress report to the PMU, However, no any progress report had been submitted by the promoter until the date of audit on 28 October 2019.

Monthly should be taken to actions had not progress submit monthly been taken. reports are progress report by still not being the received promoters within within the time the time frame. frame.

Out of 14,830 number of auto Follow up actions 1st Print has been Out of 6,000 (1) monitoring books printed from State Printing Corporation at a cost of Rs. 1.36 million, only 4,547 books had been distributed to the beneficiaries and balance 10,283 of books were remained in the stores premises of the Project Monitoring Unit even up 24 March 2020 without distributing to the Galoya Plantation Company Ltd. Had not been distributed to beneficiaries even up to 24 May 2020.

should be taken to on distribution of printed auto monitoring books to the beneficiaries within the time frame.

distributed fully. Sinhala Books 2,495 and Tamil Books the of print, 2,875 Sinhala **Books** and 2,333 Tamil **Books** 

available.

(m) Project had entered into 25 4P agreements to provide benefits to 21,823 beneficiaries and a sum of Rs. 1,778 million had been allocated at the end of 2020. However. the Project had provided benefits to 13,871 beneficiaries only by using allocation of Rs.340 million representing 63 per cent of expected beneficiaries and 19 percent of the allocated fund.

**Project** Action had not **Targets** had Management Unit been taken. not been (PMU) should achieved as acquire both per the project physical and objectives. financial progress simultaneously.

The Project had allocated Rs.74 The (n) million from GOSL fund as a activities should be been taken. credit under the Component 02 - properly

project Actions had not Government of Sri Lanka (GOSL)

"Access to Rural Financial" for monitored the year under review. The purpose of this component is to facilitate access to rural financial services in a sustainable manner and at affordable rates for the beneficiaries. However, any amount had not been used for the credit during the year under review as budgeted.

and counterpart accelerated. funds for credit have now been started to

utilize.

The Project office was relocated Decisions must be Preventive (o) rented building. Due to the to the Project. termination of the lease agreement of the old building, the Project had to write off a refundable deposit of Rs. 3.2 million. Also. due to relocation of the office, parts of the office building worth Rs. 6.8 million which are no longer required for the Project were handed over to the Sri Lanka Army. The impact of this event on the project was contrary to the objectives of the Project.

The issue on 22 May 2020 from a rented taken to minimize actions had not remains building in Rajagiriya to another losses and damage been taken. unresolved.

# 6.2 Climate Smart Irrigated Agriculture Project

- (i) The Climate Smart Irrigated Agriculture Project is implemented for the improve the productivity and climate resilience of small holder agriculture in selected hotspots area.
- (ii) The estimated cost of the Project is US\$ 140 million equivalent to Rs. 25,200 million and out of that US\$ 125 million equivalent to Rs. 22,500 million was agreed to be financed by International Development Association.
- (iii) The Project had commenced its activities on 07 May 2019 and scheduled to be completed by 30 June 2024.
- (iv) The Auditor General had given qualified audit opinion for the year 2019 and unqualified audit opinion for the year 2020 for the financial statements submitted for the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendation of the	Preventive	Present
Observations	<b>Auditor General</b>	actions taken	Position
		by the	
		Project	

Actions had been taken to (a). Monthly task schedule Action (a) had deploy 40 officers of the Line should be given to part preventive not been still Ministry taken to fill and relevant time staff at the actions had Provincial Councils on part beginning of the month the vacancies been time basis and 06 employees by the project director/ taken. as per the on the basis of daily payment Deputy project approved for the purpose of covering up Directors cadre. duties of the aforesaid staff and (b). Details of actual work a sum of Rs. 8 million had should done be

been paid as remuneration up to 31 December 2019, even though approval of the Department of Management Services had been received on 12 September 2018 and 18 March 2019 to recruit the permanent staff of the Project.

obtained from the part time staff by the respective supervising officers (c).Attendance for part time officers should be maintained by the PMU

(d).Monthly allowances calculated should be based on part officer's actual working hours of each month in terms of the circular dated 18 September 2019 No MOA/CSIAP/PMU/Ad min Issued by the Deputy Project Director (PMU)

(b) As per action plan, although it Action should be taken to expected spend was to Rs.520.5 million under 3 component during the year under review, the allocation of Rs. 440 million had only been made in the budget estimate by the General Treasury. However, actual expenditure of the Project was Rs. 256.5 million representing 58 per cent, out of the allocated

Any Action had utilized the funds preventive not been taken according to the Action actions to increase the had overall Plan not been taken. financial progress of

the project.

amount of Rs.440 million made by the General Treasury.

- (c) An action had not been taken to fill 26 vacancies at Project Management Unit and Deputy Project Directors office in approved cadre as at the year under review whilst 43 employees out of present staff were recruited on part time basis.
- Vacancies Still vacancies should be Any filled without preventive further prevail. for delay smooth actions had operations of the project not been taken.

- (d) Although it was required to Management Information establish and maintain System should be Management Information established without System (MIS) as per this delay.

  Section enabling timely review and appraise, no such System had been established by the Project even as at 30 June 2021.
- Action had not System should be been taken to Management established without establish the Information Management System delay. has Information not been established System. yet.
- (e) A sum of Rs.24 million had Proper system should be been paid to 54 Government maintained and Semi-government officers who were recruited on part-time basis without maintaining an attendance register to record their attendance and without proper assessment of the time worked in the Project as well as assessment of contribution.
  - Attendance **Project** had record register not been taken to has been action attendance. to maintained for establish a part time Proper system officers. for record However, the attendance. Project had not been taken action to establish a

proper system for record attendance.

# 6.3 Smallholder Tea and Rubber Revitalization Project

- (i) The Smallholder Tea and Rubber Revitalization Project is implemented for the develop more productive, profitable and resilient economic activities of tea and rubber smallholders in the Project area.
- (ii) The estimated cost of the Project is US\$ 65.4 million equivalent to Rs.8,502 million and out of that US\$ 26 million equivalent to Rs.3,349 million was agreed to be finance by the International Fund for Agricultural Development.
- (iii) The Project had commenced its activities on 15 August 2016 and scheduled to be completed by 23 April 2021. However, activities of the Project had been extended up to 30 June 2023.
- (iv) The Auditor General had given unqualified audit opinions for the year 2018 and qualified audit opinion for the year 2019 and unqualified audit opinion for the year 2020 for the financial statements submitted for the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendation	Preventive	Present
	Observations	of the Auditor	actions taken by	Position
		General	the Project	
(a)	The project had planned to	The activities of	This was due to	It is expected to
	rehabilitate and replant 5,500	the plan should be	the introduction	replant tea in
	hectares of tea lands in 06	carried out as	of CO3 grass	2,580 hectares of
	selected districts from 2016 to	scheduled.	cultivation in the	land during the
	2022. However, the project had		field instead of	Yala and Maha
	not been commenced its		18 month	seasons of 2022
	operations in 2016 as planned.		cultivation,	and the Yala

Therefore, only 2,102 hectares had been rehabilitated and replanted as at 31 December 2020. Accordingly, the project had decided to revise the target of rehabilitating and replanting tea lands to 4,500 hectares. Therefore, at least 650 hectares of tea lands per annum should have to be rehabilitated and 75 per cent of the total tea lands had to be rehabilitated and replanted within 5 years of the commencement of the project, but only 46 per cent had been achieved.

reducing the soil season of 2023. conservation period of tea cultivation to 12 months.

(b) Although 5 years have passed Management since the commencement of the Information Project, allocation of Rs.4.6 System should be million had been made for the stabilised. year 2020 to established a Web Based Management Information System. However, it had not been established. As a result, the Project was unable to coordinate existing district office and to maintain the required management information system.

The activities of The data entry to the Web Based Information the Management System is initiated. Information System has completed now.

(c) been allocated for consultancy Surveys should be delayed, due to

Although Rs. 4.6 million had Project Outcome The survey was The survey report based on the

to conduct a survey on project implemented to outcome in 2020, it had not evaluate project been implemented. outcomes.

the COVID 19 results of the project epidemic and its project was final report has submitted to the been submitted to Validation Mission held 13-17 the project. on

December 2021

and its decisions

and

recommendations

were submitted to

the National Steering

Committee.

# 6.4 Agriculture Sector Modernization Project Part-01

- (i) The Agriculture Sector Modernization Project Part-01 is implemented for the support to increase agriculture productivity, improve market access and enhance the value addition of smallholder farmers and agribusinesses in the Northern, Eastern, North-Central, Central, and Uva Provinces.
- (ii) The activities of the Project are implemented under 03 components namely Investment preparation support, Matching grants to farmer producer organizations and agribusinesses and Partial credit guarantee.
- (iii) The estimated cost of the Project is US\$ 107 million equivalents to Rs. 15,612 million and out of that US\$ 63 million equivalent to Rs. 9,176 million was agreed to be financed by the International Development Association.
- (iv) The Project had commenced its activities on 23 January 2017 and scheduled to be completed by 23 January 2022. However, the Project period had been extended up to 30 June 2023.

(v) The Auditor General had given qualified audit opinion for the year 2018, 2019 and 2020 for the financial statements submitted for the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendation of	Preventive actions	Present
	Observations	the Auditor	taken by the	Position
		General	Project	
(a)	Eventhough the project	Action should be	The delay is mainly	The Project had
	had approved a sum of	taken to monitor the	due to the following	released a sum of
	Rs. 1,184.7 million as	Project activities in	reasons; Not ready	Rs.4,639.7 million as
	matching grants to 65	order to achieve the	to start the project,	matching grants to
	proponent companies up	objectives of the	legal documents are	310 proponent
	to 31 December 2020.	Project.	not submitted on	companies up to now.
	The matching grants has		time, due to Covid,	
	not been released even		delay in obtaining	
	after lapse of period 6 to		approvals at the	
	30 months from the		time of	
	dates of approval.		implementing	
			projects and delays	
			of submitting	
			proposals	

(b) Although the second grant amounting to Rs. 144 million had not been released up 31 to December 2020 from approval grants of 341 million. It has been 5 to 15 months since the first installments was issued due incomplete to

needed the on activities implemented by the Proponent Companies.

Close supervision is Both parties work A sum of Rs. 2,853.7 towards eliminating undue delays and expediting the Tranches within the stipulated parameters.

million had been released to 144 proponent companies as second tranch up to now.

works.

(c) Approved grants amounting to Rs. 4,830 million had been given in 2017, 2018 and 2019 for 232 investors over a period of two three years. but only investors amounting to Rs. 57.83 million had been completed their investment by the end of the year 2020.`

The close supervision is needed on the activities implemented by the Proponent Companies.

Both parties work A sum of Rs. 14.7 towards eliminating million had been undue delays and released to 36 expediting proponent companies the Tranches within the as third tranch up to stipulated now. parameters.

(d) The matching grant programme is expected to support approximately 350 former producer organization in 7 priority districts of Jaffna, Mullaitive, Anuradapura, Batticaloa, Monaragala, Matala and Polannaruwa which are characterized by high poverty head counts. However, the project had selected 15 other districts including Colombo, Gampaha, Kalutara, Kurunagala to

The close supervision is needed on the activities implemented by the Proponent Companies.

**Project** took all possible steps to make investors aware on the grant scheme in these identified districts by organizing large scale awareness programs.

Due to low response from poverty stricken districts, PMU had to consider investment proposals from other districts which had more feasible projects with high investments.

grant the matching grants. From the total grants 86.6 percent were allocated for these 15 other districts mentioned above.

(e) According to the paragraph 8(b) vi of the annex 2 of the Project Appraisal Document, investment proposal and matching grants would be implemented over a period of not more than two to three years, However, out of the approved matching grants for 232 proponent valued Rs. companies 4,829.79 million in the year 2017, 2018 and 2019 only 4 proponents valued Rs.57.83 million had been completed the investment activities at the end of the year 2020. When it was taken as a percentage valued of approved matching grant it was 1.19 per cent. In addition to that only 4 proponents had

been received their third

Close supervision is needed on the activities implemented by the Proponent Companies.

The PAD is only a guideline to disburse the Grants on a very positive environment investment activities. practically the scenarios change and the delays are inevitable.

**Proponent** 36 companies had been completed their tranch.

(f) The matching grants Rs. 71.58 million had been released in year 2017 2018 and to 09 companies that are abandon their project activities and refunded only Rs. 1.35 million as at the end of the year under review. As mention in my report for the previous year the legal action had not been taken against the company by the Project to recover the balance of Rs. 70.23 million end of the year under review.

**Prompt** action needed to rectify the projects being situation and Early abandoned and should action be already legal action taken according to has been taken to the matching grant recover the Grants agreement. paid.

They aware of only Action had not been taken to recover the amount of grant.

(g) objectives of the project action had been taken establish 5000 Export Villages and it had been commenced on 17 June 2019 at Dehiyathakandiya incurring of a cost 4.24 million Rs on commencement

contrary

to

the Need to adhere with Establishing objective of the Export Villages was project a programme done and take necessary action to by the Ministry of minimize Social the operational cost of Empowerment and the project. **Export Agriculture** 

the

programme activities. Eventhough the project objective is to give added value the to agricultural products. An uneconomic expenditure of Rs. 3.4 million had been incurred purchase of goats and distributed among farmers.

the auditor's view on Action had not been (h) It was observed that the Action be should allocation amounting to taken to get the Partial Credit taken to implement US\$ 7.12 million to support to implement Guarantee is factual this loan scheme carry activities under the this loan scheme and accepted. through private component of partial through Private banks. credit Gurantee of the Bank. project had not been utilized up to 31 December 2020.

# 6.5 Agriculture Sector Modernization Project Part-02

(i) The Agriculture Sector Modernization Project Part-02 is implemented for the support to increase agriculture productivity, improve market access and enhance value addition of smallholder farmers and agribusinesses in Jaffana, Mullativu, Anuradhapura, Batticoloa, Monaragala, Matale and Polonnaruwa districts. Further, the activities for the support for smallholder farmers to produce competitive and marketable commodities, improve their abilities to respond to market requirements and move towards commercialization are expected to be carried out under the Agriculture Sector Modernization Project – Part 02.

- (ii) The estimated cost of the Project is US\$ 65 million equivalent to Rs. 9,176 million agreed to be provided by the International Development Association.
- (iii) The Project had commenced its activities on 01 January 2017 and scheduled to be completed by 31 December 2021. However, the Project period had been extended up to 30 June 2023.
- (iv) The Auditor General had given qualified audit opinions for the year 2018 and unqualified audit opinion for the year 2019 and 2020 for the financial statements submitted for the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendation of the	Preventive	Present
	Observations	<b>Auditor General</b>	actions taken by	Position
			the Project	
(a)	The core activities of the	Need to maintain proper	observation of the	The contract for
	project are to establish the	coordination with	Auditor General	design,
	Modern Agriculture	international service	is admitted. The	establish,
	Technology Parkes in	provider and prompt	delay in selecting	operate, manage
	Jaffna, Mullaitivu,	action need to be taken to	International	and transfer 07
	Batticaloa, Monaragala,	catch up delayed	Service Provider	agriculture
	Anuradapura, Polannaruwa	activities.	was delayed due	technology
	and Matale district with the		to the very	demonstration
	assistance of the		lengthy	parks was
	internationally recognized		procurement	awarded to
	Agriculture Technology		procedure should	international
	Service Provider. However,		have been	service provider
	contract for design,		adopted.	at an estimated
	establish, operate, manage			cost of US\$
	and transfer agriculture			4.35 million on
	technology demonstration			16 October

2019.

parks was awarded to an International Service Provider at an estimated cost at US\$ 4.35 million on 16 October 2019 with delays 33 over months expected to be completed by 30 November 2021. However, none of the parles had been established as at 31 December 2021. As a result, all the activities of the project had delayed.

## 7. Health Sector

# 7.1 Covid 19 Emergency Response and Health Systems Preparedness

- (i) The Covid 19 Emergency Response and Health Systems Preparedness is implemented to prevent, detect and respond to the threat posed by COVID-19 and strengthen national systems for public health preparedness in Sri Lanka.
- (ii) The estimated cost of the Project is US\$ 128.6 million equivalent to Rs.25,655 million and out of that US\$ 93.6 million equivalent to Rs.18,673.2 million was agreed to be financed by International Development Association and balance amount of US\$ 35 million equivalent to Rs.6,982.5 million was agreed to be financed by International Bank For Reconstruction And Development.
- (iii) The Project had commenced its activities on 02 April 2020 and scheduled to be completed by 31 December 2023.
- (iv) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2020 regarding the project and the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit		Recommendation of	Preventive	Present
	Observations	the Auditor General	actions taken	Position
			by the Project	
(a)	Estimated cost for the	The cost should be	Agreed with the	written
	medical supplies agreed to	accounted by	observation.	evidence were
	be supplied by UNICEF	confirming receipt of		not submitted
	amounting to Rs. 5,550	the goods and it is		to the audit
	million had been accounted	required to submit		confirming up
	as an actual expenditure	written evidences to		to 31 March
	without being ascertained	the audit confirming		2022.
	the actual cost. Further, the	these costs.		
	evidence for the			
	confirmation of receipts and			
	issue of these medical			
	supplies were not made			
	available for audit.			
(b)	Acknowledgements had not	•	<u> </u>	
			observation.	evidence were
	1 7	evidences to the audit		not submitted
	•	confirming these		to the audit
	occasions during the period	costs.		
	under review and			
	acknowledgements had not			
	been obtained for retention			
	money and government			
	revenue had been remitted to			
	7 hospitals on 56 occasions			
	during the period under			
	review the value of Rs. 42.40			
	million.			

(c) The value of the equipment Expenditure related to purchased by the Sri Lanka the period should be amounting to Rs. 188.74 million had been accounted as an expense for the period under review irrespective of the remaining stock as at 31 December 2020.

clearly identified and accounted.

These remaining items will used in future to provide smooth function in the Quarantine Centers and Intermediate Care Centers.

written be evidence were not submitted to the audit.

(d) The Project had purchased 805 motorcycles at a cost of Rs.239 million and issued to the Public Health Inspectors. However, it had not been confirmed that a written agreement had been reached between the officers and the Ministry.

Agreements must be reached between the two parties.

Agreed with the observation.

The agreement had not yet been signed.

### 7.2 Primary Health Care System Strengthening Project (Component I & II)

- (i) The Primary Health Care System Strengthening Project (Component I & II) is implemented to increase the utilization and quality of primary health care services, with an emphasis on the detection and management of noncommunicable diseases in high-risk population groups, in the selected areas of the country.
- (ii) The estimated cost of the Project is US\$ 4,419 million equivalent to Rs.697,937 million and out of that US\$ 200 million equivalent to Rs.31,588 million was agreed to be financed by International Bank for Reconstruction and Development.

- (iii) The Project had commenced its activities on 23 January 2019 and scheduled to be completed by 31 December 2023.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

### Audit Recommendations **Preventive actions Present Observations** of the Auditor **Position** taken by the General **Project** (a) According to the Treasury All funds received The observation is The reasons for **Operations** Department accepted and action this difference for the project should be disclosed reports, the Funding already been were not yet Agency had disbursed in the financial taken to identify the submitted to the difference by doing Rs.9.851 million to the statements. audit. project as at 31 December the reconciliation 2020. Out of that only between the records Rs.4,317 million maintained by ERD was release for the component and Project office. -1. However, Rs. 4.169 million had been disclosed and the remaining Rs. 5,534 million had not been

shown in the financial

reasons

difference of

Furthermore,

the

231

the

for

Rs.

between

amount released by the

Treasury and the amount

received by the project had

not been submitted to the

statements.

the

million

audit.

(b) According Prime Minister Office Circular No.PM/PS/05 dated November 1989, a report should be submitted by the officers who return to the island after foreign travels, such report had not been furnished by 27 officers who visited in Thailand, Rica and China Costa tours.

The report should be submitted without delay.

Steps were taken to inform the Secretary of the Ministry.

Only 18 officers were submitted reports as at 31 March 2022.

(c) Although about 70 percent Provincial level and The other activities of the allocation under component 1 of the project activities should be had been allocated for the provincial health service, a sum of Rs.94.13 million of the allocation made to the Ministry of Health for the year under review had been spent on provincial health services.

central level clearly identified and implemented.

have taken place in provincial institutions, responsibility of monitoring and regulation lies with Directors, Deputy Director Generals Additional and Sectaries in Ministry of Health.

Α formal mechanism for this had not been adopted in 2021.

# 7.3 Health System Enhancement Project

**Audit** 

- (i) The Health System Enhancement Project is implemented for the improve efficiency, equity and responsiveness of the primary health care system based on the concept of providing universal access and continuum of care to quality essential health services.
- (ii) The estimated cost of the Project is US\$ 50 million equivalent Rs.7,751 million comprised with US\$ 37.5 million equivalent to Rs.5,813 million as concessional loan and US\$ 12.5 million equivalent to Rs.1,938 million as Grant respectively agreed to be provided by the Asian Development Bank.
- (iii) The Project had commenced its activities on 01 December 2018 and scheduled to be completed by 30 November 2023. However, the Project period had been extended up to 31 May 2025, due to changes in scope of the Project and receiving of additional finance of US\$ 110 million as a Loan and US\$ 3 million as a Grant.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and qualified audit opinion for the year 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

**Preventive actions** 

**Present** 

Recommendations

	Observations		of the Auditor	taken by the Project	Position
			General		
(a)	Although the cons	struction	This issue must be	Construction of	The contract price
	of Dolosbage D	ivisional	resolved	Dolosbage Divisional	has increased by
	Hospital Project h	ad been	expeditiously so	hospital, advance	Rs. 5.26 million
	halted, due	to	that the government	payment has not been	due to the change
	inconsistencies	in the	does not have to	recovered due to scope	in the planned
	selected land,	the	incur a loss.	change of the sub	location of the

mobilization advance of Rs.5.71 million paid to the contractor had not been recovered.

project was proposed building. Provincial by the Health Department.

(b) US\$ 37.5 million as at 31 December 2020, only US\$ 13.64 million had been disbursed which was only 36.37 per cent of the total loan. As a result, at the end of the year 2020 Rs.34 million had to be paid commitment as charges on the unused balance.

Out of the total loan of Action should be taken to achieve the desired progress and mitigate the commitment charges.

The ADB had charged In the year 2021, the changes as agreed in the loan agreement directly debiting the account same have recognized borrowing cost in the project financial statement.

commitment Rs.60,560,458 had been paid as commitment charges on the unused balance.

As the bids received for (c) the procurement of 07 double cabs and 09 vans had been withdrawn, the two bids bond amounting to Rs.2.95 million had been cashed. However. Rs.1.66 million had been returned to the supplier without any reasons or authority.

This amount should be recovered from the responsible parties.

Supplier has withdrawn the bids submitted for both 7 double cabs and 9 vans during the bid validity period. Based on that we have immediately forfeited relevant bid bonds amounting to LKR 2,950,000.

This amount had not been recovered by January 31 2022.

(d) sum of Rs.808,027 Value added When there Written evidence tax value added tax had been should be paid as supplies liable for confirming that paid on 07 occasions to 04 per the act. contractors who did not submit a tax invoice. Furthermore, to an unregistered supplier of the Inland Revenue Department for collection of value added tax on the sale of medical equipment total amount the Rs.1,590,832 had been paid as value added tax on the purchase of medical equipment on occasions during the year under review.

Value Added (VAT), the inspects and verifies tax returns was not the VAT registration details at the procurement stage (before award the contact with taxes) as well as the payment stage accordingly.

Tax the VAT was duly project included in their submitted to the audit until 31 January 2022.

### 8. **Urban Development Sector**

### 8.1 **Local Government Enhancement Sector Project**

- (i) The Local Government Enhancement Sector Project is implemented for achieve improved Local Government Infrastructure Activates of the Project and effective delivery of services through accountable and financially and technically strengthened local authorities.
- The objective of the subsequent loans of the project is to improve the (ii) infrastructure and services delivered by the Local Authorities and National Water Supply and Drainage Board in less-developed areas of 07 Provinces in Sri Lanka which affected by chronic diseases. Therefore the issues relating to the improvement of water supply systems, infrastructure basic service delivery local government policy reforms and strengthening capacities are expected to be addressed.

- (iii) The Project had commenced its activities on 01 July 2012 and scheduled to be complete by 31 December 2019. However, the Project period had been extended up to 31 December 2021. The Secretory to State Ministry of Provincial Council and Local Government is seeking approval from ERD to extend project period up to 31 March 2023.
- (iv) The Auditor General had given unqualified audit opinion for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Au	Audit		endations	Preventive	Present
Observ	Observations		Auditor	actions taken	Position
		Ger	neral	by the Project	
(a) According to	the Project	The pr	roject is	Many works	Works could
Implementation	Plan, the	required	to make	will be	not be
Project had sup	oported to 105	influence	to the	completed end	complete,
Local Author	ities in 07	contractor	to	of the year and	due to
Provinces to	enhance their	complete	the civil	all action had to	contractors
infrastructural	requirements	works	promptly	be taken to	poor
and respective	development	assuring tl	ne required	expedite	performance
works of 178 Lo	ocal Authorities	level of qu	ıality.	balance works.	up to 31
had been compl	eted at the end				December
of year 2017.	Further, it was				2021.
scheduled to car	ry out 29 water				
supply pro	ojects, 35				
construction wo	rks in 29 Local				
Authorities	under the				
supplementary	loan facilities				
and out of that (	3 water supply				
projects and 11	projects and 11 infrastructure				
projects were co	ompleted at the				
end of the pre	vious year. 08				

water supply projects and 12 infrastructure Projects were completed during the year 2020. In addition 17 projects which were delayed for more than 6 months.

(b) had been allocated for 09 water costs of the contracts supply projects which were delayed in commencement for 21 month to 43 months.

and unnecessary time extensions need to be avoided.

A sum of Rs. 3,131.35 million Possible increases of As per the loan Request had agreement, the been sent to detail design extend the should be project prepared by the period up to NWS&DB. The 31 March design 2023. detail

received to the project on 2018 March

from the

NWSDB.

Although (c) sum Rs. 2,291.71 million allocated be commenced as for 05 water supply projects and Rs.113.42 allocated for 02 Pradeshiya Sabha office building, it had not been commenced up to 30 June 2021.

Sub project should soon as possible or work schedules in project administration manual should be revised.

The water projects were dropped, due to lack of water resources and pradeshiya Sabha buildings dropped, were due land

issue as advised

by **National** 

Committee.

Steering

The e-Pura Neguma software As these are projects Lack of interest (d) which was a computer using foreign loans, of the officers

Issues are not yet resolved.

Issues are not

yet resolved.

software solution for lowincome Pradeshiya Sabhas had been installed in 137 selected Pradeshiya Sabhas in 07 provinces. However, 16 out of the 41 Pradeshiya Sabhas in the Central and North Western Provinces were not using the software and that the software was not able to reap the expected benefits from all four functions designed for the modules introduced in any of the local bodies in which it was implemented.

necessary should be taken to Pradeshiya achieve the desired objectives.

steps of the relevant Sabha, internal external and transfers, use of other software, non-training of untrained officers by the trained staff, nonsupervision.

(e) access roads which were constructed at a cost of Rs. 332.19 million under the economic and social look into Pura Neguma project and handed over to 12 Pradeshiya Sabhas remained idled for 30 57 months and to crematorium constructed at a cost of Rs. 16.49 million and handed over to the Hettipola Sabha Pradeshiya remained idled for more than 36 months.

The water supply projects and Responsible parties Provincial must be pressured to heads have been the desired reap benefits.

instructed to the matter and take further action.

Issues are not yet resolved.

(f) multi-purpose buildings constructed at a cost

-Do-

Bids have been Issues are not called for yet resolved.

Rs. 513.73 million, a library constructed at a cost of Rs. 18.90 million and 03 weekly fairs constructed at a cost of Rs. 105.06 million were underutilized, due to various reasons.

Rattota weekly fair to rent out the separated shops and Tissamaharama Fish Market had been rented out to a fruits wholesaler.

the situation on

a regular basis.

are

yet

(g) Sixteen sub-projects including Action must be the bus stand, multi-purpose taken to achieve the buildings and drinking water desired benefits. projects completed under this project and handed over to the Pradeshiya Sabhas failed to achieve the expected benefits.

Relevant Desired must officials have benefits been instructed not to take the achieved. necessary steps to achieve the desired benefits and to monitor

# 8.2 Rural Infrastructure Development Project in Emerging Regions

- (i) The Rural Infrastructure Development Project in Emerging Regions is implemented for the rise living stands and to develop live hoods of people though improvement of basic infrastructure in Northern, North Central, Eastern and Uva provinces of Sri Lanka.
- (ii) The estimated cost of the Project is JPY 15,409 million equivalent to Rs.20,622 million and out of the estimated total cost JPY 12,957 million equivalent to Rs.17,185 million was agreed to be financed by Japan International Cooperation Agency.

- (iii) The Project had commenced its activities on 07 July 2017 and scheduled to be complete by July 2024.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018 and 2019 and qualified audit opinion for the year 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

# Audit Recommendations Preventive Present Observations of the Auditor actions taken Position General by the Project

performance.

All the constructions of the project were to be completed by September 2021. However, out of 418 subprojects were to be completed, only 355 sub-projects were selected for implementation and of which 232 sub-projects had not shown any progress. Two consulting firms have been appointed to oversee the design and construction of the project and have failed to make the expected progress from those firms. According to the **Project** Memorandum, a sum of Japan Yen 8,697 million to be utilized by the end of the year 2020. However, only Japan Yen 643.33 million of funds representing 7.39 percent had been utilized.

General by the Project

Action must be As previously

taken to achieve the length to the desired level of recruitment of

As previously pointed out at the audit, the recruitment of consultants for this project took place September 2019 and due to delays in other works of the project accordingly, the expected progress could not be achieved within the stipulated time. However, steps are being taken to prevent such delays through regular monitoring.

# 8.3 Local Development Support Project

- (i) The Local Development Support Project is implemented for strengthening Local Government Authorities capabilities to deliver service to communities in a responsive and accountable manner and to support economic infrastructure in Northern, North Central, Eastern and Uva Province.
- (ii) The estimated cost of the Project is US\$ 100.65 million equivalent to Rs. 17,665.63 million and out of that US\$ 70 million equivalent to Rs.12,222.41 million was agreed to be financed by International Development Association.
- (iii) The Project had commenced its activities on 30 June 2019 and scheduled to be complete by 30 December 2022.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2019 and qualified audit opinion for the year 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	Preventive	Present
	Observations	of the Auditor	actions taken by	Position
		General	the Project	
(a)	Although Rs. 650.70 million	Steps should be	The project could	
	had been allocated for this	taken to achieve the	not make any	
	project from the Annual	desired level of	progress during the	
	Estimate for the year 2020,	performance to	year as the	
	financial progress of 9.30%	complete the project	relevant impress	
	was achieved during the	within the expected	could not be	
	year, due to the expenditure	time.	released during the	
	of Rs. 60.54 million had		year.	

been spend during the year.

- The Project Management (b) Unit had not yet been established with a full time Project Director and the **Project** Director of this is project the Director (Planning) of this Ministry who is also the Acting Director of the Local Loan and Development Fund. In addition, the same staff who were appointed on an acting basis for the initial work of the were also project attached to the activities of Project Management the Unit.
- Appropriate staff Recombined been should be appointed been to maintain the the performance level of Depthe project. Man
- Recruitments have been made with the approval of the Department of Management Services.

Action

the

taken to

objectives.

must

achieve

desired

A sum of Rs.4.93 million (c) had been spent on the preparation of participatory development programs at the local government level in the North, North Central, Eastern and Uva Provinces. Although the first place project should have been selected for development according to the priority of the Local Government Participatory Development Plan, the road development projects had been

The relevant plan is prepared for the needs of the entire local government body and the subprojects mentioned it can completed with the use of any funds. Accordingly, it does not apply that its first project should be completed by this project

implemented as per the instructions of the Project Management Office.

(d) It was observed that Rs. Necessary steps A committee has 6.47 million had been paid should be taken to been appointed to non-performing ensure that the look into as the expenditure is matter further and expenses, due to nonnot completion of the work to non-performing. decisions further be done by the four will be taken consultants appointed for accordingly. the initial work of the project.

#### 8.4 Urban Project Preparatory Facility

- (i) The Urban Project Preparatory Facility Project is implemented for achieve high level of readiness for priority urban project.
- (ii) The estimated cost of the Project is US\$ 12.20 million equivalent to Rs.1,879 million and out of that US\$ 10 million equivalent to Rs.1,540 million was agreed to be financed by Asian Development Bank. Out of that US\$ 5.74 equivalent to Rs.884 million was allocated for the State Ministry of Provincial Councils and Local Government Affairs of and the balance US\$ 6.46 million equivalent to Rs.995 million was allocated for the Ministry of Urban Development Water Supply and Housing.
- (iii) The Project had commenced its activities on 01 June 2019 and scheduled to be complete by 30 September 2021.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2019 and qualified audit opinion for the year 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

# 8.4.1 Activities carried out by the State Ministry of Provincial Councils and Local Government Affairs

	Audit	Recommendations	<b>Preventive actions</b>	Present
	Observations	of the Auditor	taken by the Project	Position
		General		
(a)	The project was terminated	The loss should be	According to the	Action had
	at a loss of Rs.169.06 million	identified and action	instructions given to	not been
	which was the value added	should be taken	complete the project,	taken to
	amount of project	properly.	its work has been	recover the
	management costs, as well as		completed properly.	loss from
	for design and planning		Detailed answers in this	responsible
	without following the		regard have already	parties.
	instructions of the Director		been submitted to the	
	General of the External		Audit.	
	Resources Department and			
	without adequate study.			
(b)	In terms of the provisions of	Taking formal action	Relevant salaries have	Action has
	the Circular No. 01/2019 and	regarding irregular	been paid considering	not been
	05 March 2019 of the	payments.	the value of the project.	taken
	Department of Management			against the
	Services regarding the			officers
	payment of salaries to the			responsible.
	Project Director, Rs.960,000			
	had been overpaid for 16			
	months as Rs. 60,000 more			
	per month without			
	establishing in the salary			
	scale to be established.			

(c) Contrary to the provisions of Circulars No. 01/2019 and 05 March 2019 of the Department of Management Services, the Financial Analyst of the Pura Neguma Project had been appointed as the Accountant of this project on an acting basis and paid a salary of Rs.720,000.

This officer had been appointed on an acting basis for the initial work of the project.

-DO-

## 8.4.2 Activities carried out by the Ministry of Urban Development Water Supply and Housing

-Do-

	Audit Observations	Recommendations of the Auditor General		Present Position
	Observations	the Auditor General	the Project	rosition
(a)	Eventhough 38 consultancy	Sound and efficient	•	As per the request
	reports had been submitted	Consultancy	been taken.	made by the General
	to the project, those reports	management system		Treasury Circular
	had not been reviewed by	should be		dated 28/07/2020 and
	the project even after lapsed	implemented in order		No.
	of 01 to 06 months up to	to achieve the project		ER/AB/US/01/(voli),
	March 2021.	objectives through		consultancy service
		completing project		had been terminated
		activities.		by the Secretary to
				the Ministry.

(b) Thirty consultancy reports, which should be submitted upto end of the year under review had been not submitted even up to end of implemented in order April 2021. Eventhough the consultancy reports were delayed a period ranging from 01 month to 13 months liquidation damages had not been charged from consultant. As well. the provisions to recover liquidation damages had not been included to the agreements. Not assigning of adequate consultancy staff for the works was the main reason for the delay.

Sound and efficient Actions had not Recommendation consultancy management system should be to achieve the project objectives through completing project activities.

been taken.

had

not

implemented

been

information received, only a sum of US\$ 1.32 million to Rs.255.40 equivalent million representing 29 per to budget. cent of the total allocation of US\$ 4.65 million equivalent to Rs. 883.88 million made by the Lending Agency had been utilized as at 31

December 2020 after lapse

21 months from the

to

(c)

According

the Need to complete the Actions had not activities of the project been taken. during the scheduled period and according

commencement of the activities of the Project. The balance of US\$ 79.394 equivalent Rs.14.79 to million had remained as unutilized imprest in the Special (Dollar) Account as at 31 December 2020, due to slow progress of activities of the Project and poor financial forecasting.

(d) The approved cadre of the Vacant posts should Actions had not -Doproject 31 the be filled as per the been taken. December 2020 was 28 and approved carder. the actual cadre was 20. Thus vacancies as at that date was 08 and this situation had been badly affected to the implementation activities of the project.

## 8.5 Strategic Cities Development Project

- (i) The Strategic Cities Development Project is implemented for improve selected urban services and public urban spaces in the Participatory City Regions of Sri Lanka
- (ii) The estimated cost of the Project is US\$ 257.08 million equivalent to Rs. 34,912.48 million and out of that US\$ 202 million equivalent to Rs. 27,507 million was agreed to be financed by the International Development Association.

- (iii) The Project had commenced its activities on 05 May 2014 and scheduled to be complete by 31 December 2019. However, the Project period had been extended up to 31 December 2021.
- (iv) The Auditor General had given qualified audit opinion for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

## Audit Recommendations of Preventive actions Present Observations the Auditor General taken by the Project Position

(a) Eventhough commenced on May 2014 and should be completed 2019, period of the project had been extended by 02 years up to 31 December 2021. However, Out of total funds of US\$ 202 million equivalent to Rs. 27,507 million allocated by the Lending Agency for the Project, a sum of US\$ 72.61 million equivalent to Rs. 11,645.64 million of the total allocation representing to 36 per cent had only been utilized as at 31 December 2020 after laps of 6 ½ years from the commencement of

project Necessary action Commencement date
2014 should be taken for the of finance of initial
empleted reasons for the slow US\$ 147 million was
project physical and financial 01 July 2014 and
by 02 performance and take financing of
cember corrective measure additional finance of
timely. US\$ 55 million is

23.90 Commencement date US\$ of finance of initial million US\$ 147 million was equivalent to Rs. 13,113.05 financing million of had additional finance of been utilized as US\$ 55 million at 31 December is implemented from 19 2021. Removal US\$ October 2016. Due to of 65 poor performance of million and removal of US\$ the project achieving the targets, 27 million for covid-19 fund the reason was decrease in allocation effected in of funds. 2021.

the activities of the project.

Eventhough number (b) expected beneficiaries of the project was 600,000, actual beneficiaries had been deducted upto 400,000 at the end of the Project.

project management system should be implemented in order to achieve the Project objectives through completing Project activities during the scheduled time

A sound and efficient The main reasons for decrease the in beneficiaries were elimination of US\$ 92 million out of the project funds. (US\$ 27 million for covid fund and US\$ 65 million for the KMTT project)

Except US\$ 92 million give for the **KMTT** project and covid fund, balance US\$ 97 million had been used and except the AB-21 road in Jaffna District all the other project had been completed up to now.

(c) Eventhough it was identified to establish 10 water retain areas by the side of Moradoda stream to control the flood in the Gall city by a feasibility study report of a consultancy firm of the Project, activities acquisition of plots of lands belong to that water retain areas had been suspended by the end of preceding year. wetland Further, a management plan also had not been prepared thereon.

(d) After spent of Rs.22.4 million Required the contract had been terminated. due to poor performance of the reconstruction of kahathuduwa bridge contract went through the morogoda stream of the baddegama road. Subsequently, contract had been re-awarded. As the construction cost was Rs.42 million, additional cost of Rs. 10 million had been incurred by the project.

measures should be taken to complete the balance works.

corrective Not commented.

After completion of all the works of Kahathuduwa Bridge had been handed over to the Road Development

Authority Gall

26 on

November

2020.

Eventhough (e) physical progress of the rehabilitation works of the Morogoda Main cannel is expected 65 percent as at 31 December 2018, actual progress was 19 per cent. Subsequently contract had been terminated, due to poor progress and hand over the Sri Lanka Land Reclamation Development Corporation.

Close supervision is It shows the poor required on construction works.

physical progress against the expected level, due to poor performance of the contract works.

The construction works had been completed from Ch section 0+000to Ch 1+850 as at 29 December 2021. Action is being taken to hand over to the provincial Irrigation Department and Galle Municipal

Council

After being studied the development activities required to be carried out in the city of Galle, the consultancy firm identified 10 location as flood control points where situated along Moragoda cannel beds. In order to develop those location as water retention lands, the project had failed to acquire required lands Wetland prepare Management Plan. Dee to construction of Gall Administration Complex and other land acquisition proposal, the land acquisition activities had been suspended. Eventhough 10 places had been selected without maintain proper coordination between the related parties, construction works of 16 flood control drainage system in Galle city had not been commenced required lands had not been achieved.

(f)

Land acquisition A activities should be carried out by proper coordination with other Government Institutions and the identified public requirements should be fulfilled by implementing efficient **Project** Management system.

Management

not

had

prepared.

Plan

been

Wetland The above issue was arise, due to termination of land acquisition activities as per the decision of Divisional the coordination committee taken during the land acquisition activities commenced by the project.

Financing for the (g) construction works of Kandy Multimode **Transport** Terminal at a cost of US\$ 60.11 million equivalent to Rs. 9.316.60 million been suspended by the IDA, due to construction works could not be completed during the project period even after incurring of Rs. 419.52 million as at 31 December 2020.

project management should system be implemented in order achieve to the objective of the project by completing project activities.

Sound and effective US\$ 65 million had been removed by the World Bank from the fund allocated for the Cities strategic Development Project as per the decision taken by the Ministry of Urban Development and

Housing.

This project has been transferred to the Ministry **Highways** in December 2021. The balance woks will be continued by the that Ministry.

The construction works of Action (h) Jaffna ponnalei point peduru road (AB 21) at a cost works of the contract of Rs. 1,110.15 million had after been commenced 12 August 2019 and scheduled to be completed on 15 May 2021. However, physical progress was 33 percent against the expected progress of 65 percent as at March 2021. Therefore, 02 months extension had been granted to the contractor to recover this situation.

should be taken to expedite the evaluation of progress remain at present.

Performance of the Several contractor was very discussion had been made with poor. the Ministry and the project and as a result, of progress 72.2% had been achieved now.

#### 8.6 Anuradhapura Integrated Urban Development Project

- (i) The Anuradhapura Integrated Urban Development Project is implemented for promote a balanced mode of co - development of sacred and modern city of Anuradhapura preserving its cultural and natural heritage and the attractiveness.
- (ii) The estimated cost of the Project is Euro 62.40 million equivalent to Rs. 9,779.95 million and out of that Euro 52 million equivalent to Rs. 8,149.96 million was agreed to be financed by the French Agency for Development.
- The Project had commenced its activities on 01 December 2016 and scheduled (iii) to be complete by 31 December 2021. However, the Project period had been extended up to 30 September 2023.
- (iv) The Auditor General had given unqualified audit opinion for the financial statements submitted for the year 2018 and 2020 and qualified audit opinion for the year 2019 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	<b>Preventive actions</b>	Present
	Observations	of the Auditor	taken by the Project	Position
		General		
(a)	The Project had entered an	Action should be	Another procurement	Extension had
	agreement with Grouphit -	taken to recover the	committee has	been granted up
	Green Tech consultancy firm	Liquidated	appointed in May	to 31 March 2022
	regrading Consultancy service	Damages as per the	2021 by the Secretary	on this
	of Details Design Study at	Procurement	to the Line Ministry.	consultancy
	Rs 212.66 million (Euro 1.18	Guidelines.	Evaluation of EOT is	service by the
	million) and agree to submit		in progress, once the	CPCP.
	consultancy report on 12		evaluation is	
	October 2018. Subsequently,		completing the	
	agreement period had been		evaluation, the	

extended up to 31 March 2020. However, some deliverables had not been completed up to May 2021 and the project had paid a sum of Rs.100.32 million to the consultancy firm up to 31 December 2020.

Liquidity damages may be considered.

(b) Eventhough the contract for development of the public square at the Anuradhapura railway station and development of Anuradhapura Kanuwa" "Singha at estimated cost of Rs.122.62 million scheduled to be completed by July 2021, the total expenditure incurred up to end of the year under review amounted to Rs.17.99 million and the physical progress was 4 per cent as at that.

Sound and efficient Agreed contract management system should be implemented in order to achieve the Project objectives through completing Project activities.

on the Works 90% comment, this design had been change has affected competed upto to the project now and Partially Completion progress. Certificate had been issued on 2022.01.31.

by

February 2022.

Project (c) Four Sub the estimated of at a cost Rs.336.25 million had been awarded and those subscheduled projects to be completed in July 2021. However, the progress of the 3 sub projects was remained at 10 to 30 percent as at 31

The **Bills** of Agreed with Progress of the Quantities should comment. package 01 and be prepared after 02 was 90% and evaluating 82%. and it is the drawings and the scheduled to be detailed plans. completed the all works

December 2020.

(d) A sum of Euro 1.84 million Sound and efficient Agreed with the 5 Contract Rs.308.84 equivalent to project comment. packages valued million representing 3 per cent management at Rs. 2,123.31 of the total allocation of Euro million had been system should be 52 million equivalent to Rs. implemented awarded up to in 8,354.32 million made by the order to utilize the now and period Lending Agency had been funds effective and of the project utilized as at 31 December economical agreement had 2020, after lapse of 4 years been extended up manner. from the commencement of 30.09.2023 to activities of the Project. enable Further, the advance utilized the all Euro 0.08 funds. amounting to million equivalent to Rs. 19.08 million obtained in the year 2018 had been remained in the bank account without being

### 8.7 Metro Colombo Urban Development Project

utilized as at 31 December

2021.

- (i) The Metro Colombo Urban Development Project is implemented for reduce flooding in the catchment of the Colombo water basin, strengthen the capacity of Local Authorities in the Colombo Metropolitan Area, improve and maintain local infrastructure and services through selected demonstration investments.
- (ii) The estimated cost of the Project is US\$ 321 million equivalents to Rs. 42,031.74 million and out of that US\$ 213 million equivalents to Rs. 27,890.22 million was agreed to be financed by the International Bank for Reconstruction and Development.

- (iii) The Project had commenced its activities on 10 July 2012 and scheduled to be complete by 30 June 2017. However, the Project period had been extended up to 31 December 2021.
- (iv) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018,2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

**Recommendations of** 

**Preventive actions** 

**Present** 

**Audit** 

per cent at date.

#### **Observations** the Auditor General **Position** taken by the Project progress the Action should be taken After considering the (a) The of Works worth construction 120 of to expedite the works present situation of Rs. Torrington and New and close supervision is completion date of the million could Mutwal Tunnels was required on construction Project had been not be remained at 65 and 88 activities. extended up to 21 completed as percent respectively as at December 2021. at 31 31 December 2020, due December to delay in award of 2021. Action is being taken to contract and sunday attract. Eventhough obtain the construction activities fund through schedule to be completed allocation the on 30 May 2020, it was of Ministry to extended up 31 completed the to December 2021. A sum balance works. US\$ 28,465,877.57 and Rs.233,706,653 had been paid and physical progress was 97 per cent and financial progress 91

Eventhough (b) the construction works of five contracts valued at Rs 6,760.52 million namely design and building of St. Sebastian North Lock Gates and pumping station, Design & Building of Ambatale Storm Water Pumping Station, Development of Bio Diversity Park at Kotte Rampart Kolonnawa Canal Diversion Scheme stage I and stage IV agreed to be completed during year under review, it had not been completed as agreed.

Action should be taken to expedite the works and close supervision is required on construction activities.

The completion of the 6 subprojects delayed, due to various reasons such as inundation and inclement weather conditions easter attach, Covid - 19 pandamic.

Completed 31 before December flood 2021.

(c) Contract for upgrades of Action should be taken the Norris Canal awarded to expedite the works on 21 August 2018 at a cost of Rs. 353 million and agreed to be activities. completed by 23 August 2019. However, the slower physical and financial progress of the construction was 78 percent and 58 percent

and close supervision is required on construction

construction work progress delayed and shown slow progress due to valid reasons.

The

subproject Out of total length of 632 meter of the proposed 506 canal, meter had only been completed, due delay in to handing over the ownership as at 31 December 2020 respectively. Further, construction activities had been suspended, due to delay in the demolition work of the CMC flats at Arnold Ratnayake Mawatha. Therefore, construction works could not be completed within the project period.

of the 126 meters extension Infront of Arnold Ratnayake Mawatha

required to be constructed by CMC.

Provisions are requested from the

Government to do the balance works.

Action is being

Not clearly answered

(d) hired by the Project to develop and implement Real Time Control to System from August 2017 and paid Rs 32.9 million as allowance up 30 June 2020. to However, the service of the consultant had been discontinued suddenly without completing the As works. a result, expected outcome had not been received from the consultant to the Project.

A consultant had been Need to adhere with objectives of the Project and take necessary action minimize the operation cost of the project.

taken to obtain service the through the Integrated Flood Management System and request had been made to the Ministry of Finance through the Ministry to obtain

allocation

do the balance

to

works remained as at 31 December 2021.

Construction

(e) Two contracts for the design and construction supervision of the Bambalapitiya and Kollupitiya pedestrian overhead bridge were awarded at a cost of Rs. 27.22 million to a Company in December 2013. The consultant fee amounting to Rs. 16.79 million was paid for not informing the company that the construction did not comply with the Mega Polish Master plan.

consultancy Need to adhere with Not clearly answered the design objectives of the project.

pedestrian of overhead bridge had not been done and plan had been handed over to **CMC** the which is the implementing agency of the project in 2016. Payment had been made the on completion of the planning. However, **CMC** had informed in

2018 that the

plan had not been complied

with.

(f) As a result of delay in Action should be taken The The service completion of the to influence responsible accessories/equipment could not be

construction works building for the center for construction Flood Control and Water Management at Kirimandala Mawatha. 05. Colombo establishment activities of the RCT system at new building had not been able to commenced even on the date of audit on 05 May 2021. Due to this reasons there is no permanent place to fix the accessories related to this system such monitors, computers, servers etc. procured at a cost of Rs. 92.15 million. Further, it was revealed that the value of Rs. 643.3 million activities procurement related to this system had to be delayed, due to noncomplete of the above building. However, the Project had to be closed in 31 December 2021. It is doubtful in audit the funds allocated to above procurement activities

could not be utilized.

on parties to complete the procured are fixed works immediately.

and/or lying at 10th Floor RTC unit and will be shifted to the construction over. It is accepted that certain procurements had to be delayed due to delay of completion of the new Building

provided, due nonto completion of the building when construction of the building as covid-19 pandemic and it was informed that estimated the cost of Rs.124 million are required to complete the balance works from the Government funds.

#### 9. Other Sector

#### 9.1 Programming Project Preparation Facility

- (i) The Programming Project Preparation Facility is implemented to facilitate for the preparation activities of the projects, expected to be carried out under the financial assistance of the Lending Agency.
- (ii) The estimated cost of the Project is US\$ 4 million equivalent to Rs. 636 million and entire amount was agreed to be financed by the International Bank for Reconstruction and Development.
- (iii) The Project had commenced its activities on 30 January 2018 and scheduled to be completed by 31 December 2020.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018,2019 and 2020 regarding the project and the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations	<b>Preventive actions</b>	Present
Observations	of the Auditor	taken by the	Position
	General	Project	
According to the information	Actions should be	Management had	Project had
received from the Ministry of	taken to achieve the	Agreed and 05	been closed.
National Policies and Economic	objectives of the	anticipated Donor	
Affairs, the main objective of	Project within the	Funded Projects had	
the project of to provide	Project period.	not been implanted,	
financial assistance to facilitate		due to change of the	
the preparation of proposed 9		Government Policy	
Project and out of that 4		priorities.	
Projects had been implemented			
during the year 2018-2020. The			
preparatory activities of other 5			
Projects had been abandoned			

and the Project activities had been closed as at 31 December 2020. Due to this out of the allocation of US\$ 04 million US\$ 0.39 million only representing 9.75 percent of the allocation had total been utilized as at the end of the project and US\$ 3.61 million had been refunded to the lending Agency during the year 2020.

## 9.2 Reduction of Landslide Vulnerability by Mitigation Measures Project

- (i) The Programming Project Preparation Facility is implemented to reduce risk and damage from landslides through the implementation of physical mitigation measures and enhancement of policy and regulations associated with landslide management.
- (ii) The estimated cost of the Project is US\$ 110 million equivalent to Rs. 19,976 million and out of that US\$ 80 million equivalent to Rs. 14,528 million was agreed to be financed by the Asian Infrastructure Investment Bank.
- (iii) The Project had commenced its activities on 01 July 2019 and scheduled to be completed by 30 June 2023.
- (iv) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2019 and 2020 regarding the project and the following are some of the issues relating to the performance of the project that have not been settled so far.

#### Audit Recommendation Preventive **Present** Observation of the Auditor **Position** actions taken General by the Project

The objective of component 1 of the Need to take action project are to implement mitigation measures including field investigations, detailed design, construction and supervision/ management of activities for all 147 priority sites and US\$ 97 million had additional cost. been allocated for this component. 27 sites out of 147 had been selected as critical and implemented priority basis under phase 1. However, the civil works at 27 sites had been packaged under 4 works contract packaged valued US\$ 19.5 million and decided to award in the year 2019. However. none of the contracts had been awarded as at 31 December 2020. Hence. it is doubtful the construction works could be completed within the project period. Due to this reason, no any amount of loan funds utilized at the end of the year 2020.

of to catch -up the delays and ensure to complete contract works timely to avoid The Eight civil procurement of contraction works remaining had been awarded packages at an estimated cost has been delayed of Rs. 2,038 million due in year 2020 and to the effect of covid 2021.

19 pandemic in the year 2020 and Easter Sunday bomb attack on  $21^{st}$ April 2019.

#### 9.3 **Social Safety Nets Project**

(i) The Social Safety Nets Project is implemented to contribute to the improved equity, efficiency and transparency of the Social Safety Nets Programmes for the benefit of the poor and vulnerable groups in Sri Lanka.

- (ii) The estimated cost of the Project is US\$ 75 million equivalent to Rs.11, 212.50 million and entire cost of the Project was agreed to be provided by the International Development Association.
- (iii) The Project had commenced its activities on 01 January 2017 and scheduled to be completed by 31 March 2022.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018,2019 and 2020 regarding financial statements of the project and the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit

	Observations	of the Auditor	taken by the	Position
		General	Project	
(a)	Eventhough new welfare benefits scheme had been drafted by the project on 20	be taken to influence	dissolution of the	New welfare benefits scheme had not
	June 2019. It had not been approved by the Parliament	approve the Gazette	November 2019	been approved by the
	even the date of audit 23 March 2021.	Welfare Benefits Scheme.	unable to be submitted for approval.	Parliament yet.

**Recommendations** 

**Preventive actions** 

**Present** 

(b) The objective Prompt action need to The period of the of the The component 01 of the project is be taken to be catch contract had to be development Build Unified Social the delayed extended and it will works had to up Registry. The core of the affect to the overall activities. been reformed welfare system will time schedules of completed in be a unified social registry the Project. year 2021.

containing data on all current and former programed beneficiaries and the new applicants. According to the information made available, this contract was awarded to private party on 31 March 2018. However, the development works had been completed in year 2021. Due this reason, all other activities had been delayed.

### 9.4 Financial Sector Modernization Project

- (i) The Financial Sector Modernization Project is implemented for the contribute to increasing financial market efficiency and use of financial services among micro, small and medium enterprises (MSMEs) and individuals.
- (ii) The estimated cost of the Project is US\$ 75 million equivalent to Rs. 13,125 million and entire amount was agreed to be financed by International Development Association.
- (iii) The Project had commenced its activities on 04 October 2017 and scheduled to be completed by 31 December 2022.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	Preventive	Present
	Observations	of the Auditor	actions taken by	Position
		General	the Project	
(a)	10 Disbursement Link Results	It is required to take	Expected to be	07
	scheduled to be achieved as at	necessary action to	completed within	Disbursement
	31 December 2019 as per the	achieve all targets as	the year 2021 and	Link Results
	project appraisal document and	intended.	due to the most of	(DLRs) have
	had not been achieved as at		procurement	been achieved
	that date. However, as per the		activities under the	as at
	amendment to the Finance		components 02,	March
	Agreement made on April		are expected to be	2022 and the
	2020, achievement year of		completed and	respective
	these Disbursement Linked		awarded within the	funds have
	Results had been revised as		year 2021.	been
	year 2021.			disbursed by
				the World
				Bank.
(b)	Strengthening the Organization	It is required to take	Expected to be	Due to the
	Capacity of three Regulatory	necessary action to	completed within	delays in
	Institutions. Under the	achieve all targets as	the year 2021 and	completing
	Components 02, its progress	intended.	due to the most of	the
	was weak, due to delays in		procurement	procurement
	procurement work to		activities under the	activities,
	strengthen the Organizational		components 02,	World Bank
	Capacity of regulators.		are expected to be	together with
			completed and	the Ministry
			awarded within the	of Finance
			year 2021.	and the three
				implementing
				agencies have
				agreed to
				continue only
				the

procurements.

the

is

of

total

been

utilized by the

project.

(c) Out of total allocation of It is required to take Rs. 430.3 million had been made in the Budget Estimate for the activities of the Project for the year under review, a of Rs.74.96 million sum representing 17 percent had only been utilized by Project.

necessary action to achieve all targets as intended and to utilize allocated funds in maximum.

Due Out of to nonachievement of the total Budget disbursement Allocation for linked results as the Year 2021 scheduled and which Rs. 791.8 Mn, delays in procurement sum process and due to Rs. 777.9 Mn the covid epidemic representing 98 percent of the country, allocated provision the could **Budget** not be utilized Allocation expected. had

Total estimated cost of the Action (d) Project is US\$ 75 million, Rs. 13,125 equivalent to million. Although two years passed since the inception of the project by 31 December 2020 the total loan utilization of Rs. 577.11 million, which is only 4 percent of estimated cost of the project.

should be taken to utilize the total allocated funds.

10 The As total Disbursement estimated cost Linked Results are of the project planned is USD 75 Mn achieved in the and out of that year 2021 and USD 11.2 Mn of had most the been disbursed Procurement by activities under the the World Bank which is Component 02, are expected to be approximately completed and 15 percent. It awarded in the has been 2021, the decided year to utilization of those **USD** cancel

payments can 58.8 Mn from significantly the total cost increase the of the project. utilization in the year 2021.

## 9.5 Ecosystem Conservation and Management Project

- (i) The Ecosystem Conservation and Management Project is implemented for the Improve the status of the management of ecosystems in selected location in Sri Lanka for the conservation purpose and benefits of the Community.
- (ii) The estimated cost of the Project is US\$ 45 million equivalent to Rs.7,827 million and the entire amount was agreed to be financed by International Development Association.
- (iii) The Project had commenced its activities on 01 December 2016 and scheduled to be completed by 30 June 2021. However, the Project period had been extended up to 30 June 2022.
- (iv) The Auditor General had given unqualified audit opinions for the financial statement of the year 2018 and qualified audit opinion for the year 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	<b>Preventive actions</b>	Present
	Observations	of the Auditor	taken by the	Position
		General	Project	
(a)	It was observed that 03 motor	Need to ensure to	Secretary/Ministry	Action had to be
	vehicles procured at a cost of	use of fund to	of Environment has	taken to clear the
	Rs.112.50 million during the	achieve intended	requested to return	ownership.
	year under review for the use	objectives of the	the vehicle to the	
	of the field staff had been	Project.	Ministry of Wildlife	
	allocated to the officers of the		& Forest	

Implementing Agency and Presidential Secretariat.

Conservation.

The value of the project loan (b) agreement is US\$ 45 million and by 2020 it has come down to US\$ 35 million and US\$ 53.8 million had been allocated for 544 project activities in the procurement plan prepared for the project.

Procurements should identified correctly and review time to time.

Procurement Plan is The project still prepared based on facing the requirements of procurement two implementing issue. agencies; the Forest according to the Department and the loan amount, Department component Wildlife recorded financial conservation (FD. DWC). progress as at 31

January 2022.

The issue is still

ongoing.

some

So

had

58.6

(c) The Sustainable Development Corrective Secretariat which had been should identified as the Implementing implemented. Agency for component number 01. the per project agreement had not made an the active contribution to aforesaid work at the time of the audit.

actions be

Since the Sustainable Development Secretariat was to be established under the ministry, the project has agreed to provide financial support to establish

it.

After the preparation of the wet Institutional (d) zone and dry zone landscape the institutional plans, background required for implementation and obtaining the necessary legal approvals had not been obtained even at the time of audit.

framework be developed.

This issue was No any should presented guidelines have and developed. discussed at meeting chaired by Deputy Secretary to the Treasury.

Project Component 2b - An **Project** objectives (e) warning should be achieved early system for human-elephant through coexistence the was tested in two villages. activities. However, it was observed that it was not sufficient to achieve the project objective. of

Industrial Activities should Technology Institute & be plan (ITI) submitted a complete in a proposal requesting way that project the project to help objectives can be them to test it as one achieved. their new inventions.

## 9.6 Climate Resilience Improvement Project

- (i) The Climate Resilience Improvement Project is implemented for the reduce the vulnerability of exposed people and assets to climate risk and improve the recipient's capacity to respond effectively to disasters.
- (ii) The estimated cost of the Project is US\$ 111.8 million equivalent to Rs.14,617 million and out of that US\$ 110 million equivalent to Rs.14,382 million was agreed to be financed by the International Development Association.
- (iii) The Project had commenced its activities on 05 August 2014 and scheduled to be completed by 30 June 2020.
- (iv) The Auditor General had given qualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations	<b>Preventive actions</b>	Present
Observations	of the Auditor	taken by the	Position
	General	Project	

(a) Although the project Action should be It is planned The project was to period was less than a year, taken to utilize the implement this wind up on 15 the project office had spent assets under the project proposed October 2021 Rs. 14.09 million to project. purchase computer accessories. furniture. fixtures office and equipment.

under the **CRIP** and all assets All the project. were assets of the project transferred. will be utilized for the of the use proposed new project.

- According (b) to the information provided for the audit, 631 contract packages valued Rs. 13,634.98 million have awarded been to the 31 contractors up to December 2020. Out of that 15 contract packages valued at Rs. 230.42 million had been abandoned, due to various reasons.
- Contract packages should be completed planned as and works of the abandoned project halfway should be completed.

Non-operational The project was contract packages completed on were terminated, due 15 October to various reasons 2021 without such as failure of the completion of the contract contractors, water problems, packages that difficulties in land had been acquisition. suspended.

- (c) Under this project, the section of road on the right bank embankment of the Allai relevant party. scheme was developed at a cost of Rs. 19,298,754 million in June 2018. However, 2 sections of that road were asphalted under another two development projects. Therefore, the money spent
- The un-economic value should be canal recovered from the

Started in March No action had 2017 and completed been taken by June 2018. At the against the high request from parties community in responsible for the the the area, the Irrigation redevelopment of the section Department has where the road given the permission to pro 400 meters of had been carpet out of 14.0 developed. km.

under this project to develop this road is uneconomical expense.

- (d) Under this project, section of the main canal road had been developed in recovered from the March 2018 at a cost of relevant party. Rs. 4,381,360 million. However, it had been newly asphalted in the year 2019 under 'Sirisara Pivisuma' development Therefore, project. money spent uneconomically under this project to develop the road.
- The un-economic At the time of the value should commencement **CRIP** construction under this contract, there was no indication of any involvement in the "Sirisara Access"

program.

-Do -

-Do-

no

any

other program.

- (e) A road Kantale at Pakikirawanwetti was developed at a cost of with Rs. 4.8 million under the institutions project in October 2019. ` However, the road was concreted under another development project. Therefore, the money spent uneconomically under this project to develop the road.
- There should be a At the time of the sound coordination commencement the line CRIP construction under this contract, there was indication of involvement in the

#### 9.7 Climate Resilience Improvement Project (Additional Financing)

- (i) The Climate Resilience Improvement Project (Additional Financing) is implemented to reduce the vulnerability of exposed people and assets to climate risk and to improve the capacity to respond effectively to disasters.
- (ii) The estimated cost of the Project is US\$ 42 million equivalent to Rs.6,048 million and the entire amount was agreed to be financed by the International Development Association.
- (iii) The Project had commenced its activities on 15 October 2016 and scheduled to be completed by 30 June 2020.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

Audit	Recommendations of	Preventive actions	Present
Observations	the Auditor General	taken by the	Position
		Project	

The (a) The required density of Contractors should be Wellawaya relevant concrete as per the Bill of instructed to complete Regional Engineer amount for the was Quantities had been work assigned suspended not the applied for systematically conduct tests and payments has been the and Sellakataragama- Kirivehera take action to recover released by make the development project any damage that may recommendations. CRIP project and valued at Rs.58.82 million. have occurred. is being kept in the As a result, a loss of Rs. 1.8 of account the million had been incurred. Department of Road

Development.

(b) According to the information Action provided to the audit, 153 taken to expedite the contract packages valued at Rs. 7,090.90 million had awarded the been to contractors 31 up to December 2020. Out of that 03 contract packages valued at Rs. 182.18 million had been stopped, due to various reasons.

should Non-operational be contract packages activities of the project terminated were while avoiding due various to overtime and labor. reasons.

Although the project was wind up on 15 October 2021 and all payments were finalized, no action had been taken to complete these contract packages.

#### 9.8 Mahaweli Water Security Investment Programme Tranche 01

- (i) Mahaweli Water Security Investment Programme Tranche 01 is implemented to secure access to water resources for agricultural and drinking purpose in program area.
- (ii) The estimated cost of the Project is US\$ 190 million equivalent to Rs.28,713 million and out of that US\$ 150 million equivalent to Rs. 22,668 million was agreed to be financed by Asian Development Bank.
- The Programme had commenced its activities on 24 June 2015 and scheduled (iii) to be completed by 31 December 2019. However, the Programme period had been extended up to 30 June 2022.
- (iv) The Auditor General had given unqualified audit opinions for the financial statements submitted for the year 2018, 2019 and 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

	Audit	Recommendations	s Preventive	Present
	Observations	of the Auditor	actions taken by	Position
		General	the Project	
(a)	Activities related to	Steps should be	Action has been taken	Informed that
	conducting public awareness	taken to conduct	to remove 25 hectares	only 25 hectares
	programs on replanting of	reforestation and	from the plan.	have been
	trees, removal of invasive	awareness		afforestation,
	plants, conservation of the	programs.		removal of
	environment etc. in a 50			invasive plants
	hectare forest area had not			and conservation
	been activated till 31			work has been
	December 2018.			carried out.
(b)	A sum of Rs. 233.90 million	Steps should be	Necessary reports	Out of 443 plot of
	had been transfer to acquire	taken to acquire	have been requested	lands, 320 plots of
	443 plots of land in Matale	lands to carry out	from the Divisional	land had been
	and Galewela District	the work	Secretariats to make	acquired By
	Secretariats. However, out of	properly.	comparisons	February 2022.
	which only Rs. 103.8 million		regarding the payment	
	had been utilized by the end		of compensation.	
	of 2020.			
(c)	Out of the 09 contract		•	
	packages awarded under	•		•
	Phase I, 06 contract packages		09 contract packages.	and the remaining
	were not completed by the end	activities		packages have not
	of the contract period. The			been awarded.
	remaining 03 contract	the contractor.		
	packages had not achieved the			
	expected progress.			

(d) Eventhough a sum of Rs. 543 million has been allocated for consultancy services, a sum of Rs. 1,396 million had been spent and that was 157 percent over the budget allocation.

Action should be After taken to spent within the estimate.

obtaining Cabinet approval for the variance. cost steps were taken to waive the consultancy fee payments due in previous years.

Cabinet approval had been obtained for the cost variation.

(e) Eventhough a sum of Rs. 10 million had been allocated for modernization of the Dewahuwa Irrigation Camp, a sum of Rs. 5.2 million had been spent for the purchase of office equipment and rent without being upgraded the above camp.

Action should be taken to work as planned.

It had been delayed, due to delay in land acquisition and delay in activities of the compensation Board.

67.7 percent of the contract package is completed. contract period had been extended up to 24 September 2022

According to the Consultancy Action should be Modification (f) Progress Report, the contract taken to achieve value of the construction of the North Western Provincial Canal from Nabadagahawatta tunnel including to Mahakithula reservoir had been the increased by Rs. 1,413 million over the contract value of Rs. 7,226.6 million, due to exceeding the estimated size

the desired progress of the contracts.

of structures accordingly as construction is taking place in a wildlife zone.

Out of the total length of the canal 17.05 km, 15.93 km has been offered to the for contractor construction.

(g) Progress Report, the contract taken to minimize remaining work under value of the construction of

contract

According to the Consultancy Action should be It will be include the Physical NCPCP-3, an adjunct percent

progress 64 been by

the Upper Elahera Canal variations. contract package. February 2022. increased by Rs. 658.5 million over the contract value of Rs. 3,742 million, due to exceeded the estimated size.

(h) Contract period rehabilitation of Minipe Left taken to complete completed Bank Canal under rehabilitation of Minipe Left Bank Canal should be ended period. as at 12 November 2020. The contract period had been extended up to 07 January failure of the 2021 as contractor to complete the construction works within the contract period. However, works had not been completed during the extended period and physical progress was shown as 50 per cent as at 31 December 2020.

of Action should be It is expected to be 73 percent had by been achieved as at the works within November 2022. 31 December 2020 out of the expected the contract targets.

(i) to acquire 741 plot of lands in relation to the Upper Elahara cannel Project by 31 December 2020, no any plot of lands had been acquired as at 31 December 2020. Further, plots of land were 961

Even though it was expected Action should be Action is being taken There is no register changes taken to under in Section 44 of the Land of accelerate the progress the land acquisition by land acquisition Acquisition Act. activities. February 2022.

expected to be acquired in connection with the North Western Province Canal Project and 947 plots of land had been acquired as at 31 December 2020. However, no any plots of land had been registered under the Section 44 of the Land Acquisition Act as at 31 December 2020.

### 9.9 Mahaweli Water Security Investment Programme -Tranche 02

- (i) The Mahaweli Water Security Investment Programme-Tranche 02 is implemented to secure access to water resources for agricultural and drinking purpose in program area.
- (ii) The estimated cost of the Project is US\$ 242 million equivalent to Rs.43,734 million and out of that US\$ 210 million equivalent to Rs 37,951 million was agreed to be financed by Asian Development Bank.
- (iii) The Programme had commenced its activities on 23 July 2018 and scheduled to be completed by 31 December 2024.
- (iv) The Auditor General had given unqualified audit opinion for the financial statements submitted for the year 2018, 2019 and qualified opinion for the year 2020 regarding the project. However, the following are some of the issues relating to the performance of the project that have not been settled so far.

#### Audit **Recommendations of Preventive actions Present Observations** the Auditor General taken by the Project Position **Eventhough** Action should Action had Works of the (a) the Loan been Agreement of the Mahaweli taken to implement the taken to award this **NWPCP-ICB-1** Water Security Investment construction as per the contract during the contract and Programme-Tranche 02 had Loan Agreement. December 2020. **UECP-ICB-2A** been signed in 2018, the contract had contract package of NWPCbeen commenced ICB-01 and UECP-ICNon 31 March 02A had not been awarded 2021 and by the end of the year under 10 March 2021 review. Further, respectively. commitment charges of Rs. million had recovered by the Lending Agency without achieving the any progress of the contract pakcages.

(b) According to ADB aide of memoire mid-term review mission report, It contract was proposed to remove the UECP - ICB - 5 and cost estimate. NWPC - ICB - 3 contract from the Tranch-01 reduce the cost and include to the Tranch-02. However, effect of the removal from Tranch01to Tranch-02 had not been evaluated by the prohramme.

Action should be taken to implement all packages within the approved

Action had been taken to obtain the approval from Cabinet of Ministers on 04 January 2022 to obtain additional financing facilities.

The approval had been taken revise the period of the programme and facilitate the additional financial facilities.

(c) Eventhough 89 percentage of progress of Construction of Kalu Ganga and Moragahakanda Transfer Canal had been expected, only 52 percentage progress had been achieved as at 31 December 2020.

Action should be taken to minimize the unexpected delays in implementation of the construction works.

Action had been The progress of taken to achieve the 71 percent had been achieved as progress of 70 percent as 31 at 31 January at December 2021. 2022.

(d) Eventhough Tranche-3 expected to be implemented from 2018 to 2024, approval had not been obtained up to 31 December 2020. Therefore. 08 contract packages had not been awarded yet under Tranche-3.

Action should taken to minimize the unexpected delays in implementation of the construction works.

Approval had been Approval obtain to enter the agreement for the Tranche-03 on 04 January 2022 and award the remaining 09 contract packages using the saving of the Tranch 01, Tranche 02 within the budget allocation of the 2022 had been submitted to the Cabinet of Ministers.

had been obtain from the Cabinet of Ministers to enter the agreement for the Tranche-03.

implemented by

February 2022.

The consultancy service of Action (e) Strengthening of Integrated Water Resources Management (SIWRM) planned to implement in 2019 - 2020 had not been implemented even up to 31 delay.

should be taken to implementation of the consultancy service according to relevant time period without

Prepare the TOR and It had not been select a consultancy company reviewing the TOR with the main parties.

December 2020.

According to ADB aide Program should award Approval had been Approval (f) had memoire of review mission of tranche 2 and review mission tranche 1 held on November/December 2020, it is currently estimated that around US\$ 400 million additional funds will be required to complete the investment program. However, the program had failed to get final concurrence the to additional fund requirement discussed with the ADB as 31 December 2020. at Further, contracts had been awarded exceeding the amount approved loan without final concurrence of additional funds. Hence, fund shortages can be arise in future, due to failed to arrange co-financing facilitator for US\$ 114 million as at 31 December 2020.

mid-term the contracts within obtain to enter tranche 2 approved loan amount agreement for ssion of in the loan agreement. Tranche-03 eld on If exceeding the #@\varepsilon/21/2142/31 per 2020, contract value of 9-1 on 04 Jamated that approved loan amount, 2022.

In million Program should will be arranged the additional polete the fund or minimize the program. program cost.

the been taken revise the period the Tranche-03 of by the programme අමප/21/2142/317/04 and 9-1 on 04 January facilitate the additional 2022. financing by the Government.

		Nonef		Loan Balance	
Searial No	Name of the Funding Agency	Nos of Project	2020	2019	2018
01	Asian Development Bank (ADB)	53	132,655,294,995	33,529,668,541	63,464,380,565
02	Asian Infrastructure Investment Bank	2	1,638,886,494	*	¥
03	Export Import Bank of United States	1	-	1,506,090,427	136,179,117
04	Boerenleen Bank	3	10,580,714,427	282,543,637	811,796,799
05	HSBC Bank	2	7,393,088,080	œ <sup>2</sup>	501,367,168
06	HSBC (With Guarantee of EKF Denmark)	A	155,405,190	413,429,364	1,414,599,082
07	HSBC Limited (Hongkong)	1	12,076,984,244	4 .	2,273,572,328
08	International Development Association	18	60,462,418,395	7,825,262,326	22,432,097,289
09	Internationa Bank of Reconstruction and Development	6	22,953,551,711	1,737,866,894	4,390,834,327
10	International Fund for Agricultural Development	3	7,654,612,531	907,849,835	687,871,760
11	Nordea Bank Finland	1	3,116,644,721	er n	a
12	Organisation of Petroleum Exporting Countries (OPEC)	5	3,934,259,469	3,139,057,695	3,502,525,180
13	Raiffisen Zentral Bank	3	1,449,381,056	962,798,432	1,922,010,924
14	Unicredit Bank Austria AG	3	1,640,455,036	657,325,543	845,197,072
15	Calyon Credit Agricole CIB	2	21,476,611,620	9,256,861,170	4,247,856,180
16	CO-OP Centrale Raiffeisen-Boerenleen Bank	4	3,121,906,541	3,782,478,286	2,346,118,941
17	China Development Bank Corporation	3	3,548,449,320	4,413,467,830	6,483,317,842
18	Government of France	5	5,504,908,614	758,529,380	813,423,879
19	Government of Germany	1	702,112,079	=	409,519,917
20	Government of India	4	8,610,599,407	3,700,164,440	6,834,154,828
21	Government of Kuwait	5	3,079,637,462	1,040,319,174	2,421,573,021
22	Saudi Fund Arab Economic Development	6	2,702,471,056	2,494,826,112	3,228,232,169
23	Government of Japan	14	64,274,890,880	15,730,991,212	17,400,529,849
24	BancoBilbao Vizcaya Argentaria (Spain)	1	-	821	282,894,641
25	Government of Republic of Korea	4	4,770,550,945	2,388,476,681	1,485,422,631
26	Exaport finance & Insurance Corporation	1	9/	790)	185,732,518
27	The Export-Import Bank of China	II	106,689,956,880	54,578,537,111	55,534,237,260
28	Export Import Bank of Hungary	1	-	7,068,025	384,534,097
29	Deutsche Bank AG	3	9,226,333,713	238,582,868	4,569,818,118
30	KBC Bank of Belgium	1	₩(	46,097,160	-
31	The Export - Import Bank of India	1	4,842,265,567	2,915,539,639	*
32	Kingdom of Spain	1	437,888,476	275,596,841	879,566,674
33	Standerd Charted Bank (United Kindom)	1	934,596,367	×	-
34	Government of Pakistan	1	18,829,096	115,195,952	
35	Erste Bank - Austria	I	1,734,737,991	970	3
	TOTAL	173	507,388,442,363	152,704,624,575	209,889,364,176